

ASSET MANAGEMENT PLAN

2013-2023

NETWORK TASMAN LIMITED

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1 EXECUTIVE SUMMARY

1.1 OVERVIEW AND PLAN PURPOSE

The Network Tasman Limited (NTL) electricity network distributes power to approx 37,000 end use consumers in an area of 10,800 sq km in the northwestern corner of the South Island of New Zealand. The coverage area is shown in the map of Appendix A.

The plan documents the current asset management practices used by NTL as part of developing an optimised management strategy for its electricity network assets. It outlines the present state of the electrical distribution system and presents a plan for the future maintenance and development of the network. This document is updated annually and will be continually refined.

This year's review of the plan incorporates new regulatory reporting requirements in tabular form. The tables provide a standardised presentation of AMP information. These tables are appended to the document in Appendix O.

The primary objective of the plan is to provide a systematic approach to the planning of programmes, the implementation of which will ensure that the network assets are being effectively and efficiently maintained, enhanced and developed to satisfy stakeholder requirements.

The plan provides information on the implementation of programmes including how the company will organise and resource itself to ensure that the programmes are implemented in a timely and effective manner.

The period covered by this plan is for ten years beginning on 1 April 2013 and extending to 31 March 2023. The date of this revision of the plan is 31 March 2013. This document was approved by the NTL board of directors on 28 March 2013.

The next review of this plan will be issued on 31 March 2014.

1.2 CORPORATE OBJECTIVES AND ASSET MANAGEMENT DRIVERS

NTL is owned by the Network Tasman Trust on behalf of consumers as defined in the Network Tasman Trust Deed.

The drivers for the asset management process are derived from the statement of corporate intent of the company. This includes the vision and mission statements of NTL and the key objectives of the company.

The key business objectives arising from the vision and mission statements are as follows:

- To deliver reliable and high quality network services to consumers that are in broad alignment with consumer and/or consumer group expectations of reliability and price as revealed by the consumer consultation process.
- To improve operational efficiency and effectiveness.
- To ensure regulatory compliance of the network and operations.
- To increase consumer value.

Six asset drivers have been identified which define the scope and need for all asset management work. The drivers are:-

- Consumer service (provision for adequate capacity and reliability), based on both direct consultation with large customers and use of suitable proxies for estimating the requirements of the mass market.
- Safety (of workers, contractors and the general public)
- Economic efficiency.
- Environmental responsibility
- Regulatory Compliance
- Risk management

The drivers will be both internally and externally set. Development of the network will be condition and performance based.

1.3 STATUS OF PROGRAMMES AND PROJECTS

This plan provides a long term indication of asset management requirements. Specific work programmes and projects will be drawn from this plan for inclusion in future annual business plans.

Specific projects greater than \$100,000 in value are subject to board approval on an individual business case basis.

The inclusion of a particular project in this plan does not imply that the project will proceed.

1.4 ASSET MANAGEMENT SYSTEMS AND INFORMATION

A number of information sub-systems are operated by NTL providing data inputs to the asset management process. These are as follows:

Geographic Information System (GIS)

- Central asset datastore for asset location
- Substation database
- Consumer connection database
- Asset condition survey database
- Load survey database

Outages and Faults databases

- Outage information and statistics
- Component failure records
- Trend analysis

Network Loadflow model

- Network voltage profiles
- Network configuration and load modelling
- Fault analysis

Customer consultation exercises

- Direct consultation with large customers

- Use of suitable proxies for consultation with the mass market, such as security standards based on industry best practice and the level of customer dissatisfaction expressed to Network Tasman.

1.5 NETWORK CONFIGURATION AND ASSET DESCRIPTION

The plan covers the network assets of NTL which comprise:

- Distribution lines and cables
- Substations including all plant and equipment within the substation such as transformers, switchgear, SCADA
- Protection relays and voltage regulators
- Control centre – SCADA and associated communications systems
- Load control facilities

The network is divided into five bulk supply regions as indicated in Appendix A.

The basic asset statistics are summarised in the following table:

Network Tasman Distribution System	No
Grid Exit Substations (NTL Owned)	1
Zone Substations	11
Ripple Injection Transmitters	5
33kV Network (km)	144
22kV + 11kV + 6.6kV Network (km)	2,139
400V Network (km)	1,101
Distribution Substations	4,381
Overall Peak Load (MW injected for supply to consumer ICPs)	119
Annual Energy Delivered (MWh delivered to consumer ICPs)	597,136
Annual Load Factor	61.0%

The location of the assets is broadly indicated in the network layout maps of Appendix A. These maps show the location of the HV distribution throughout the area.

The asset management plan does not cover non-network assets such as non-network related land and buildings, motor vehicles or furniture.

1.6 SERVICE LEVEL OBJECTIVES

Reliability targets have been reviewed following analysis of historical fault data, network studies and visits to other similar networks. The resulting targets represent achievable outcomes for networks of the nature of the NTL network.

Service level targets are in line with and justified by consumer consultation.

Recent consumer consultation undertaken consisted of:

- Direct and detailed consultation with the approx 30 largest consumers.
- Assessment of mass market satisfaction via consultation with Trust and consumer groups.

Asset performance targets in terms of SAIDI and SAIFI for the period of the plan are as follows:

SAIDI

		Transpower Planned	Transpower Unplanned	Total Transpower	NTL Planned	NTL Unplanned	NTL Total	Overall SAIDI
Actual	1999/0	19	12	31	62	122	184	215
	2000/1	67	0	67	35	70	105	172
	2001/2	44	0	44	21	49	70	114
	2002/3	43	0	43	17	91	108	151
	2003/4	36	7	43	26	95	121	164
	2004/5	55	9	64	28	118	146	210
	2005/6	26	73	99	25	97	122	221
	2006/7	51	125	176	33	77	110	286
	2007/8	16	0	16	45	111	156	172
	2008/9	53	44	97	37	215	252	349
	2009/10	0	79	79	62	85	147	226
	2010/11	48	18	66	48	129	178	244
	2011/12	14	1	15	52	107	159	174
Forecast	2012/13	35	5	40	37	97	134	174
Target	2012/13	35	5	40	40	75	115	155
	2013/14	35	5	40	40	75	115	155
	2014/15	35	5	40	40	75	115	155
	2015/16	35	5	40	40	75	115	155
	2016/17	35	5	40	40	75	115	155
	2017/18	35	5	40	40	75	115	155
	2018/19	35	5	40	40	75	115	155
	2019/20	35	5	40	40	75	115	155
	2020/21	35	5	40	40	75	115	155
	2021/22	35	5	40	40	75	115	155
	2022/23	35	5	40	40	75	115	155

SAIFI

		Transpower Planned	Transpower Unplanned	Total Transpower	NTL Planned	NTL Unplanned	NTL Total	Overall SAIFI
Actual	1999/0	0.05	0.23	0.28	0.65	2.01	2.65	3.77
	2000/1	0.23	0.06	0.29	0.29	1.34	1.63	1.92
	2001/2	0.14	0.00	0.14	0.13	0.87	1.00	1.14
	2002/3	0.17	0.20	0.37	0.19	1.30	1.49	1.86
	2003/4	0.14	0.37	0.51	0.15	1.07	1.22	1.73
	2004/5	0.23	0.53	0.76	0.23	1.48	1.71	2.47
	2005/6	0.14	1.40	1.54	0.13	0.92	1.05	2.59
	2006/7	0.14	1.63	1.77	0.29	1.23	1.52	3.29
	2007/8	0.09	0.02	0.11	0.20	1.32	1.52	1.63
	2008/9	0.17	0.49	0.66	0.15	1.53	1.68	2.34
	2009/10	0.00	0.85	0.85	0.27	1.46	1.73	2.58
	2010/11	0.27	0.14	0.41	0.27	1.37	1.64	2.05
	2011/12	0.05	0.03	0.08	0.32	1.06	1.38	1.46
Forecast	2012/13	0.12	0.12	0.24	0.35	1.20	1.55	1.79
Target	2012/13	0.12	0.12	0.24	0.29	1.07	1.36	1.60
	2013/14	0.12	0.12	0.24	0.29	1.07	1.36	1.60
	2014/15	0.12	0.12	0.24	0.29	1.07	1.36	1.60
	2015/16	0.12	0.12	0.24	0.29	1.07	1.36	1.60
	2016/17	0.12	0.12	0.24	0.29	1.07	1.36	1.60
	2017/18	0.12	0.12	0.24	0.29	1.07	1.36	1.60
	2018/19	0.12	0.12	0.24	0.29	1.07	1.36	1.60
	2019/20	0.12	0.12	0.24	0.29	1.07	1.36	1.60
	2020/21	0.12	0.12	0.24	0.29	1.07	1.36	1.60
	2021/22	0.12	0.12	0.24	0.29	1.07	1.36	1.60
	2022/23	0.12	0.12	0.24	0.29	1.07	1.36	1.60

CAIDI

		Transpower Planned	Transpower Unplanned	Total Transpower	NTL Planned	NTL Unplanned	NTL Total	Overall CAIDI
Actual	1999/0	380	52	111	95	61	69	57
	2000/1	291	0	231	121	52	64	90
	2001/2	314	0	314	165	57	70	100
	2002/3	258	1	116	86	70	60	81
	2003/4	247	19	84	169	89	99	95
	2004/5	239	17	84	122	80	85	85
	2005/6	186	52	64	192	105	116	85
	2006/7	364	77	99	113	63	73	87
	2007/8	177	21	147	225	84	103	106
	2008/9	315	90	147	244	140	150	149
	2009/10	0	93	93	225	58	85	88
	2010/11	178	129	161	178	94	109	119
	2011/12	280	33	187	163	101	115	119
Forecast	2012/13	300	40	167	106	81	86	97
Target	2012/13	300	40	167	138	70	85	97
	2013/14	300	40	167	138	70	85	97
	2014/15	300	40	167	138	70	85	97
	2015/16	300	40	167	138	70	85	97
	2016/17	300	40	167	138	70	85	97
	2017/18	300	40	167	138	70	85	97
	2018/19	300	40	167	138	70	85	97
	2019/20	300	40	167	138	70	85	97
	2020/21	300	40	167	138	70	85	97
	2021/22	300	40	167	138	70	85	97
	2022/23	300	40	167	138	70	85	97

Asset effectiveness targets are as follows:

Service Criterion	Key Performance Indicator	Annual Target 2012/13 to 2022/23	Actual 2011/12	Forecast 2012/13
Supply Quality	Number of proven voltage complaints	10	4	6
Contractual Performance	Breaches of UOSA	0	1	0
Environmental Effectiveness	Incidents of non compliant emission from network.	0	0	0
Safety	Staff and Contractor serious harm incidents.	0	0	0
Safety	Public Injury incidents.	0	N/A	0
Safety	Public Property incidents	0	N/A	1
Safety	Public Injury near misses	110	N/A	82
Safety	Public Property near misses	5	N/A	7

Asset efficiency targets are as follows:

Service Criterion	Key Performance Indicator	Annual Target 2012/13 to 2022/23	Actual 2011/12	Forecast 2012/13
Thermal Efficiency	Network Losses	6%	5.7%	5.6%
Transformer Utilisation	KVA peak demand/distribution transformers	30%	29%	29%
Operating Efficiency	Cash operating costs per consumer	\$236	\$231	\$241

1.7 ASSET MAINTENANCE AND RENEWALS PLAN

NTL has the view that overhead distribution lines can be operated and maintained on an ongoing basis in perpetuity so that the lines never become unserviceable and they remain in such an overall condition that the probability of failure of any line is held constant.

Over the years the network has been maintained to a high standard. When this is combined with the fact that significant renewal has also taken place in many areas, the result is that the NTL system is in very good overall condition at present. This conclusion is supported by the low rates of faults per line km experienced over the network (long term average approx 6 per 100km pa).

NTL has categorised its asset maintenance activities into two categories for the purposes of reporting and budgetary control. These are:

- Routine Maintenance – ongoing work aimed at maintaining individual component asset function and serviceability rather than enhancing life. Typical activities being - replacing blown fuses, cleaning components, tightening hardware, restraining conductors, etc.
- Renewals – component replacements at or near end of life.

The network is 75% overhead by circuit length. The overhead network is 95% based on concrete poles that are well manufactured to a conservative design. These poles have shown to have a life in excess of 70 years in the benign Nelson environment. Aside from a small number of poles in relatively short sections of coastal line and in estuaries, and approximately 1200 poles that are known to have been poorly made and are now spalling, there are no signs to date that even the oldest poles on the network are reaching end of life. Studies are ongoing to attempt to identify the ageing mechanism that will bring about the end of life of the poles. Iron rail poles on the network are reaching end of life and many will be replaced with concrete poles over the next decade.

Crossarms on the network have varying life from 15 to 40 years. Condition of in-service crossarms is assessed individually as timber quality is highly variable even within individually supplied batches of crossarms. Local climatic conditions of aspect and rainfall are also life determining factors for individual crossarms. Crossarm renewal occurs through replacement and this is currently taking place at approximately 900 replacements per year. This is expected to increase to 1600 replacements per year in the longer term as the crossarm population ages.

Line hardware is mainly of porcelain and galvanised steel that has a very long life in the Nelson environment. Some specific items have identified failure mechanisms (eg. two piece dropout fuses and “kidney” strain insulators) and replacement strategies for these are now being implemented.

Overhead line conductor in service is mainly copper, ACSR or all aluminium conductor. No major problems exist with this except in the west coast section of Golden Bay where corrosive and windy conditions exist. Conductor life is significantly shorter in this area and a conductor replacement project is currently underway.

Conductor condition is being monitored for signs of damage due to vibration or chemical action at various points on the network but few problems or signs of end of life in the existing population have come to light to date. Galvanised steel conductor installed in the 1940's and 50's is still in place on some rural spur lines. This is reaching end of life due to corrosion and is being targeted for replacement with ACSR.

The underground cables on the network are mainly paper insulated copper or aluminium for high voltage and PVC or XLPE insulated aluminium for low voltage. All cables have been carefully installed in bedding fines and they are all operated within prudent loading limits. Testing of local cable bedding materials has revealed lower than previously assumed thermal resistivity. Partial discharge testing of the insulation of 33kV cables has been undertaken in recent years and this procedure is expected to be expanded to include critical 11kV feeder cables in the future. Some loss of mechanical protection of lower capacity HV cables has been recently identified due to corrosion of the outer steel tape armouring, however it is believed that this will not critically degrade the performance of the cables in the short term unless these cables are disturbed. This situation is being monitored, since underground reticulation was commenced in the early 1970's the oldest cables are now 37 years old. Network Tasman has developed a replacement programme for these cables and this program may commence within the time horizon of this plan.

The network contains eleven 33/11kV zone substations of capacity ranging from 3MVA to 23MVA and one 66/33kV GXP substation of capacity 20MVA. All are in good condition and are well designed for normal expected electrical and seismological duty. There are twenty 33/11kV three phase power transformers in service and one 66/33kV transformer bank. The power transformers range in age from 2 to 51 years. All are monitored by annual dissolved gas analysis test and diagnosis.

A programme of insulation testing and winding reclamping of the oldest transformers is underway. To date all of the four transformers manufactured prior to 1968 have undergone a mid-life refurbishment are expected to see out a 70 year life. Due to the fact that the transformers have been conservatively loaded and have not experienced high numbers of through faults then no transformer end of life is expected within this AMP timeframe. Tapchangers on the two oldest units (cc1959) have been replaced with modern equivalents in conjunction with transformer refurbishment.

High voltage circuit breakers consist of one 66kV outdoor CB, two indoor 33kV switchboards, 20 pole mounted 33kV CB's, seven indoor 11kV switchboards and 68 11kV pole mounted reclosers and sectionalisers. Partial discharge testing has been carried out on the indoor 11kV and 33kV switchboards and this has verified good insulation condition. The fault duty of all equipment is within ratings. Pole mounted reclosers over 30 years old are obsolete and are being replaced under a switchgear renewal programme.

There are 252 ground mounted field high voltage ring main switches in service. These are either encapsulated vacuum or bulk oil switches. The oil switches manufactured prior to 1988 are subject to a replacement programme due to a weakness in the design that creates intermittent operational problems.

The network contains 4,381 distribution substations ranging in size from 5kVA to 1MVA. A small number of in-service transformer failures occur each year as a result of lightning strikes mainly. A distribution transformer renewal programme targeting the replacement of in service transformers that are older than 60 years is in place.

Budget forecast summaries for the classes of Maintenance and Renewals are given in Appendix F. Emergency repairs are included in these forecast summaries.

1.8 NETWORK DEVELOPMENT PLANS

Within Network Tasman's area there are five bulk supply regions and each of these has a different growth rate. There is steady growth in the Stoke GXP region and steady but slower growth in the Motueka and Golden Bay regions. The Kikiwa and Murchison regions have shown significant growth in the past few years due to land use change to dairy farming and forestry processing.

A steady increase in base domestic and small commercial load annually over the whole region is expected of approximately 18GWh and 3.5MW per annum for the period of this plan. This growth excludes large consumer specific load increases. This translates to a steadily decreasing growth rate in percentage terms.

The growth projection includes the effects of heat pumps installations that are now replacing wood burner heating in the district. It also includes the effects of distributed generation and load management. Electric vehicle recharging is a new load that may develop within the time horizon of the plan. There is limited information on what form this may take at present or on how it will affect network loading. The effects of electric vehicle charging will be considered in future AMP reviews.

In order to meet the load growth projected, a year by year plan of specific and non-specific network development projects has been formulated and is underway. This programme has been formulated from a step by step process of network development planning which includes the identification and elimination of network constraints as the loadings increase in line with projected growth over the planning period. The NTL network is generally of low consumer density. This means that network constraints reached tend to be primarily end of line voltage related rather than component current capacity related. Upgrades to specific items of equipment due to projected overloading therefore tend to be the exception rather than the rule.

The development projects include some specific upgrades to the 33kV sub-transmission system, additional zone substations and some specific reinforcements of the 11kV distribution system. Non-specific developments include expenditure items that are not cost recovered from new consumers or land developers under current policy. Distribution transformers and switchgear are the major items within this category.

NTL relies heavily on the bulk supply of electricity from the major hydro generators in the south of the south island. This is transmitted to the Nelson region over 220kV lines. Transmission capacity from Christchurch to Nelson was upgraded in 2006 by approximately 50% with the stringing of a third 220kV circuit on existing double circuit towers from Islington to Kikiwa. Constraints exist however in the transmission capacity from Twizel to Islington in Christchurch. Transpower is currently implementing a series of tactical upgrades of the existing four circuits feeding power into the Islington bus. There is also a planned programme of strategic transformer upgrades and additional voltage support device installations. This development plan is expected to avoid the requirement for any major new transmission lines until at least 2030.

Apart from the specifically identified network development projects, allowance has been made for network line extensions to new consumers in both urban subdivisions and in rural areas. The capital contributions policy was revised during 2011, and capital development contributions from prospective new customers in remote areas of the network are required. Current policy does not require capital contributions for transformers or items of high voltage switchgear from developers or intending consumers. Details of NTL's capital contributions policy are available on the website at www.networktasman.co.nz.

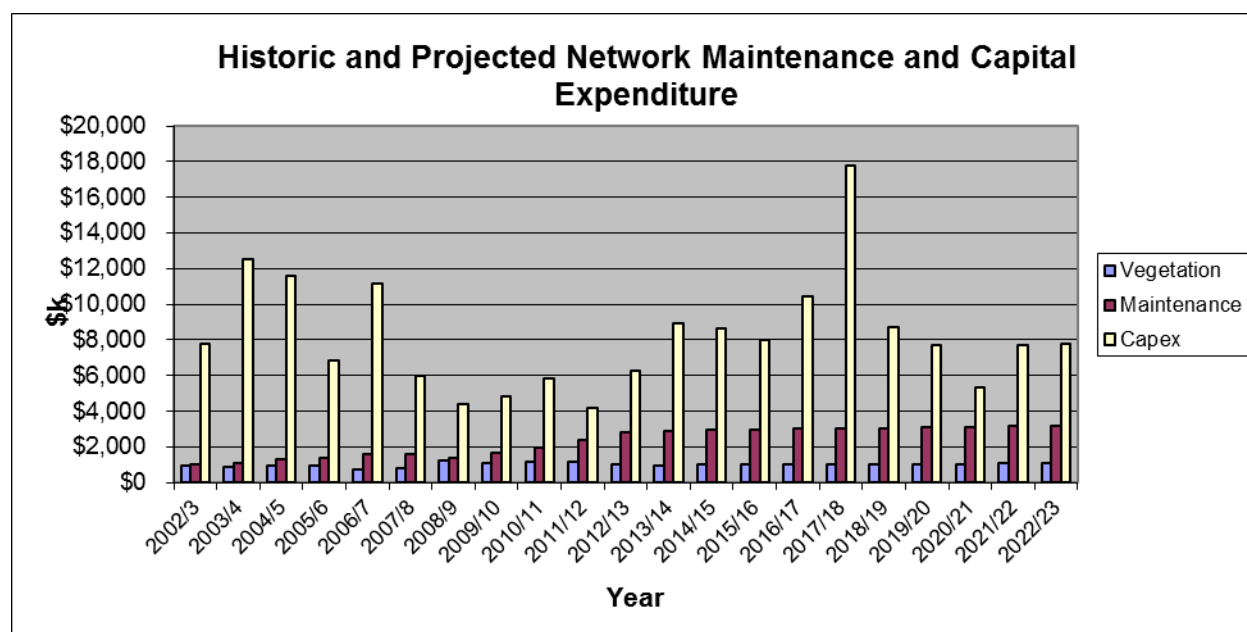
A summary of projected development costs by major asset category and by year for NTL is given in Appendix D to this document. A list of specific development projects is given in Appendix E.

The major capital projects for the next ten years are:

- Extension of 33kV network to provide backup circuit of Founders substation (underway)
- Extension of 33kV network to proposed new substations at Hira and Wakefield.
- Construction of new Grid exit point substation at Brightwater.
- Construction of new Grid exit point substation at Riwaka.
- End of life switchgear renewal programme.
- End of life distribution transformer renewal programme.

Scheduling of the major development projects will be dependent on the actual effect of the global financial crisis on the Nelson economy. This situation will be monitored.

The chart below shows the overall levels expenditure on the distribution network since 2002 together with the projected expenditure to 2023.



From the chart, it is evident that a “wave” of capital expenditure was completed in 2007/8. This has been dominated by a series of step investments in the upper network to increase capacity to service growth. A future spike in capital expenditure is expected at around 2017/18, when two new major GXP substations will be required.

Meanwhile, network maintenance continues at a steady rate of approx \$3m per year, mainly consisting of crossarm replacements. Vegetation and track maintenance expenditure is also shown in the chart generally averaging approx \$1m per year. Vegetation and track maintenance expenditure is treated as an operational overhead but NTL views it as an important and necessary component of operating a high performing network.

1.9 RISK MANAGEMENT

A risk assessment and risk management study of the distribution network was undertaken by the company during 1998. This study is reviewed and updated annually in conjunction with the AMP review. The background environment of risk of loss of electricity supply has not substantially changed since the original 1998 study. The results of this review work are included in this document under section 5.4.

Treatment of the identified risks is covered with reference to capital expenditure projects within this asset management plan and also with reference to the document "Network Tasman Disaster Recovery Plan" (refer Appendix L) for those risk events that are treated through deployment of a specific contingency plan.

Aside from risks of non supply due to failure of the NTL distribution network, there is risk of failure of the transmission network and in particular risk due to failure at TPNZ Stoke substation which is the major GXP from which NTL takes most of its supply. NTL is aware of this risk and will seek assurance from Transpower that prudent management of this risk is in place.

The company operates a public safety management system. Incorporated in this system is a public safety risk management committee. Duties of the committee include:

- Establishing and maintaining a Public Safety Hazard Register
- Investigating all reported Public Safety incidents and near misses.
- Collating and reporting Public Safety Key Performance indicators to the board.
- Regularly reviewing Public Safety Hazards and implementing risk mitigation strategies

1.10 PERFORMANCE GAP ANALYSIS AND IMPROVEMENT PLANS

The network reliability performance target (SAIDI), for planned outages was significantly exceeded in 2011/12, and is forecast to be over target again for 2012/13.

Planned outages have increased in recent years. This has been mainly due to a change in contractor live line working policy that saw an end to live line works on lines with light copper conductors. The network has significant rural spur lines with these conductors. The service level targets for future years were reviewed in light of this development.

The economics of early reconductoring of these lines in stronger conductor in order to avoid shutdowns will be reviewed in the future.

As a means of mitigating this effect, three mobile diesel generator sets have been purchased. These will be used to provide temporary supplies to avert shutdowns in rural areas where it is feasible and practicable to do so.

Network performance for unplanned outages was adversely affected during 2010/11 due to the failure of a circuit breaker controller at Brightwater substation. This controller and all similar units on the network have since been replaced. Some extreme weather events also occurred during the summers of 2010/11, 2011/12 and 2012/13. As a result of a severe lightning storm and an extraordinary rainfall event in the south of the region, unplanned SAIDI for 2012/13 is forecast at the time of writing to exceed target (102 against target 75).

The trend of network reliability performance aside from major storm events is generally of improvement and the operational benefits of capital investments into upgraded network capacity made over the past five to ten years are now being realised. Such investments have included

the provision of additional backup circuits in the 33kV network and the shortening of 11kV feeders through the provision of additional feeder circuits and zone substations.

Strategies to further address network reliability are to continue with the proposed developments in this plan, and to bring forward some of the cost effective reliability improvement measures such as installing fault indicators, trefoiling lines etc.

Recent consultation with consumers indicates that there are no major concerns with respect to the supply reliability delivered or with the line price paid.

Network development activity continues in line with the development plan, so that network capacity and security is not compromised in the face of growth in load.

Ongoing network maintenance and renewal activity includes pole, crossarm and line hardware replacements, trefoiling of 11kV circuits in some areas, and reinstating overhead line corridors.

Network Tasman believes that the asset management planning and processes it has deployed are serving the company and its consumers well, and that in many areas they follow industry best practice.

GIS based information systems support the execution of cost effective and efficient system maintenance, asset renewals and vegetation management programmes. The results have been sustained low rates of faults combined with low cash operating costs.

Areas for AMP process improvement are based around filling some holes and improving the overall accuracy of some datasets.

2 BACKGROUND AND OBJECTIVES

2.1 ASSET MANAGEMENT PLAN PURPOSE

The purpose of this asset management plan (AMP) is to document the asset management practices employed by NTL in order to define and carry out an optimised lifecycle management strategy for the electricity distribution assets managed by the company in the interests of its stakeholders.

The AMP was first produced in 1994 and has been continuously and progressively developed. It is the company's key network planning document. The AMP is also intended to meet the requirements of the Electricity Information Disclosure Requirements and to provide a technical document that communicates the asset management practices of NTL to its stakeholders.

The AMP is based on currently available information and the experience and skills of NTL staff. It is reviewed annually to incorporate improved asset information and improved knowledge of stakeholder expectations and interests. The document includes an indication of the likely development path of the network based on current information, however it is not intended that any external parties place any reliance on the implementation or timing of specific projects.

2.2 CORPORATE OBJECTIVES

NTL is owned by the Network Tasman Trust on behalf of consumers as defined in the Network Tasman Trust Deed.

The business focus and direction of NTL is guided by its vision and mission as set out below.

Vision

To be a successful network services company for the benefit of our consumers.

Mission

To own and operate efficient, reliable and safe electricity networks and other complementary businesses while increasing consumer value.

Key business objectives are therefore to:

- deliver reliable and high quality network services to consumers that are in broad alignment with customer and/or customer group expectations of reliability and price as revealed by the customer consultation process
- improve operational efficiency and effectiveness
- ensure regulatory compliance of the network and operations
- increase consumer value

2.3 ASSET MANAGEMENT PLANNING DRIVERS

To achieve the key business objectives, a rigorous approach to managing the distribution network assets is required. The business objectives therefore set the drivers for the AMP.

These drivers are identified as follows:

1. Consumer Service

Consumers require an electricity supply that is safe, reliable, efficient and cost effective. The asset management approach incorporates a means to identify and satisfy consumer requirements. It also develops an understanding of available service level options and associated costs.

2. Safety

Safety of workers, contractors and the general public is paramount in all operations of the company. In order to ensure ongoing safety the asset management process will:

- specify works to maintain assets in a safe condition
- design and construct new assets to appropriate safety standards
- operate and work using appropriate safety procedures in compliance with employment legislation and electricity industry safety standards.
- develop and operate appropriate risk management practices.

3. Economic Efficiency

Investments in the network assets are made with the long term aim of maintaining or increasing consumer owner value. Asset management processes will:

- Provide economic cost benefit analysis for major projects.
- Tender major project work to competent contractors to achieve competitive prices.
- Optimise the trade-off between maintenance and renewal expenditure
- provide a means of planning and prioritising maintenance and renewal expenditure.
- Optimise network operation in order to minimise network losses and maximise network utilisation.

4. Environmental Responsibility

NTL is committed to managing its business in an environmentally responsible manner for the benefits of its consumers, community, shareholders and staff. NTL's commitment is set out in its environmental policy.

Particular environmental objectives identified include:

- A duty to avoid discharge of contaminants into the environment.
- A duty to avoid noise.
- A duty to avoid, remedy or mitigate any adverse effects on the environment.

5. Regulatory Compliance

The AMP document and process is part of NTL's drive to operate in a manner compliant with all relevant legislation. The key legislation relating to electricity distribution network management in NZ is:

- Electricity Act 1992 and amendments 1993, 1997, 2000, 2001, 2001(1), 2001(2)
- Electricity Reform Act 1998 and amendments.
- Electricity Regulations 1997 and amendments 1999, 2002
- Electricity (Hazards from Trees) Regulations 2003
- Electricity (Safety) Regulations 2010.
- Electricity Information Disclosure Requirements 2004 and amendments.
- NZ Electrical Codes of Practice
- Resource Management Act 1991
- Electricity Governance Rules.

6. Risk Management

In order to deliver the key business objectives in a sustainable manner, it is necessary that the asset management process incorporates a full understanding of the risks of adverse events impacting on achievement of the key business objectives.

A risk approach to asset management will incorporate

- Establishment of risk context
- Identification of risks
- Assessment and treatment
- Process to monitor and review

2.4 PLANNING PERIOD AND REVIEW PERIODS

The planning period of this AMP is 1 April 2013 to 31 March 2023.

This document was approved by the board of NTL on 28 March 2013.

The AMP will be reviewed on an annual basis based on the financial year to incorporate up to date information and plan improvements. The next review of the plan is expected to be issued on 31 March 2014.

2.5 STAKEHOLDERS

The needs and interests of the stakeholders of NTL are identified through direct and indirect consultation. Direct consultation with stakeholders takes place via meetings with individuals and groups such as retailers, major customers and organisations such as Federated Farmers etc. Indirect consultation occurs via feedback from meetings of the Network Tasman Trust and from mass market customer surveys.

The major stakeholder interest conflict that forms a driver for the asset management function is the supply price/quality trade-off. Trust beneficiaries require an adequate return on assets employed whilst consumers require a reliable, safe and sustainable network operation. Balancing this trade-off is the primary function of the asset management process.

Feedback from consumer/stakeholders is formally sought through direct consultation. An example of this process and the results obtained is given in Appendix K. The consultation process was repeated during 2012. The report from this consultation is given in Appendix L.

Other less formal but equally important indirect means of consultation with company stakeholder consumers comes through interface with staff during day to day operations of the company. Both field and office based staff liaise with consumers, landowners, retailers, electrical contractors, developers and suppliers on an almost daily basis. Any issues arising from such operations are considered and reviewed by management and this consideration forms a major input into policy development. Conflicts between stakeholder interests inevitably arise from time to time, and these are managed through company policy development. Company policy is signed off at CEO and Board level.

An example is the conflict that exists between developers wishing to subdivide land and complete residential or commercial developments and existing consumers. A level of contribution from developers is required to cover the utilisation of upper network capacity that has previously been made available by existing consumers or other developers. In order to manage and resolve these conflicting interests a “Capital Contributions Policy” has been introduced. This and other important company policy documents affecting stakeholders are publicly available on the company website.

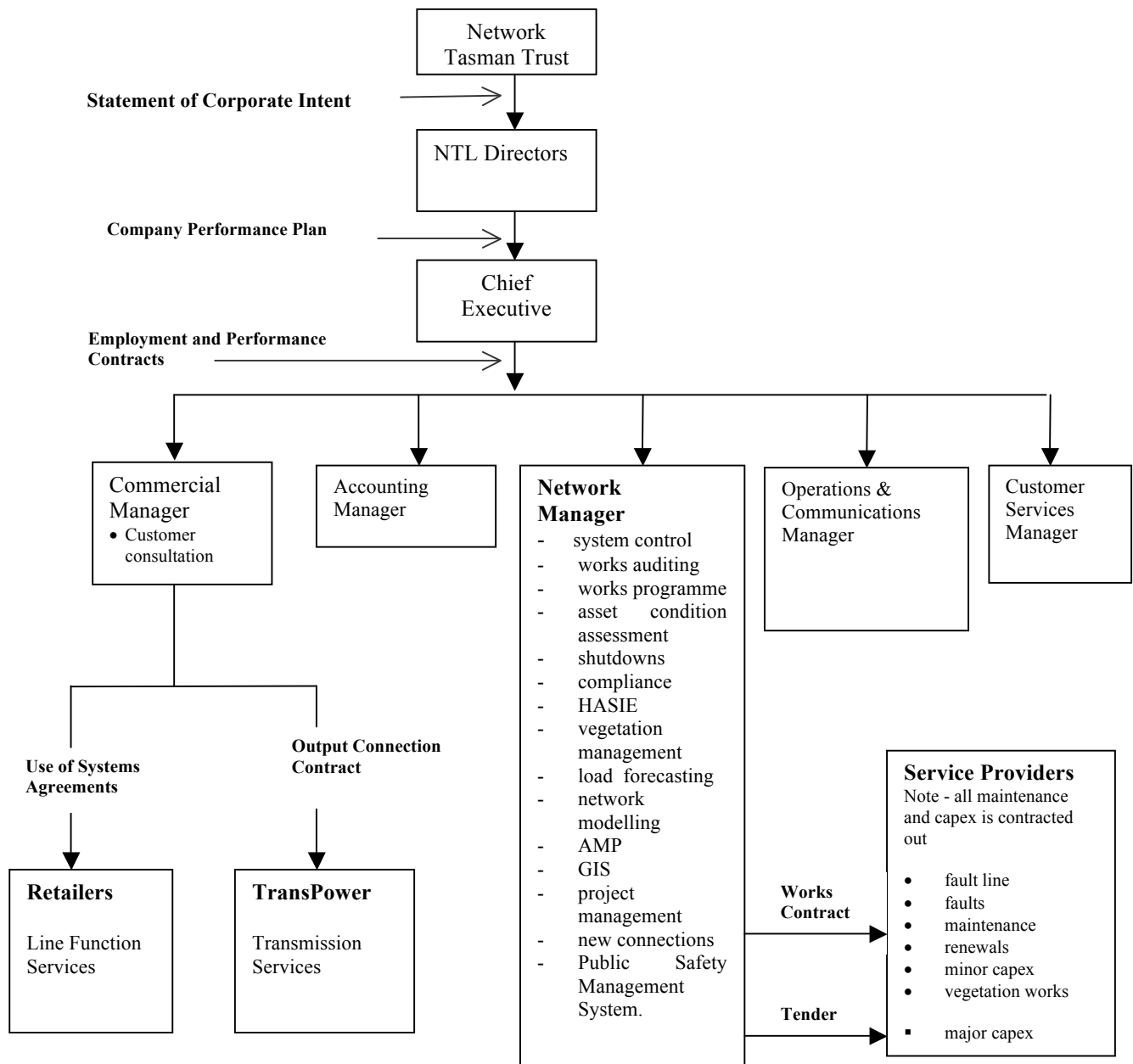
Key stakeholders and their interest in NTL are generally summarised below.

	Stakeholder	Interest
Customers	Retailers Direct supplied consumers End use consumers Developers Electrical Contractors	Reliability of Supply Quality of Supply Price of services Company Operational Efficiency Capital Contributions Policy Safety
Suppliers	TPNZ Electrical Contractors Service Providers	Utilisation of provided services NTL Financial viability
Other	Local Authorities Community Groups Government	Underground conversion policy Environmental performance Regulatory Compliance Corporate Citizenship
Company	Trust Beneficiaries Network Tasman Trust Directors Management Staff	Financial Performance Operational Performance Quality of Employment

2.6 ACCOUNTABILITIES AND RESPONSIBILITIES

Accountabilities and responsibilities in respect of network operations and management are summarised in the chart below.

FIGURE 1 ACCOUNTABILITIES AND RESPONSIBILITIES OF PARTIES



The Network Tasman Trust holds shares in the company on behalf of the consumers who are the trust beneficiaries. The Trust is made up of six trustees, five of whom are elected by the consumers and one who is appointed by the 3 largest consumers. The Trust has the role of appointing the directors of the company, and approving the Statement of Corporate Intent (SCI), which is the guiding document of the company. The Trust, as representatives of the consumers, also have a role of feeding back views of consumers to the company on such matters as price and performance. This is an indirect means of consumer consultation that has a significant influence over the asset management planning process.

NTL has six directors, who have an overall governance role of the company, and who are legally accountable for the company. The AMP, annual business plan and budgets are approved by the board of directors. Company performance is managed through a performance plan agreed between the board and company management.

Asset management outcomes are reported to the board through monthly management reports and through the process of annual AMP reviews. Monthly information to board members includes analysis of all network outages for the month and a running summary of overall network performance for the year. Updates on AMP projects underway are also included in the monthly information to directors.

As a part of the AMP review process, a study and analysis on network reliability by feeder against that expected following AMP project implementation is updated in a report to directors each year.

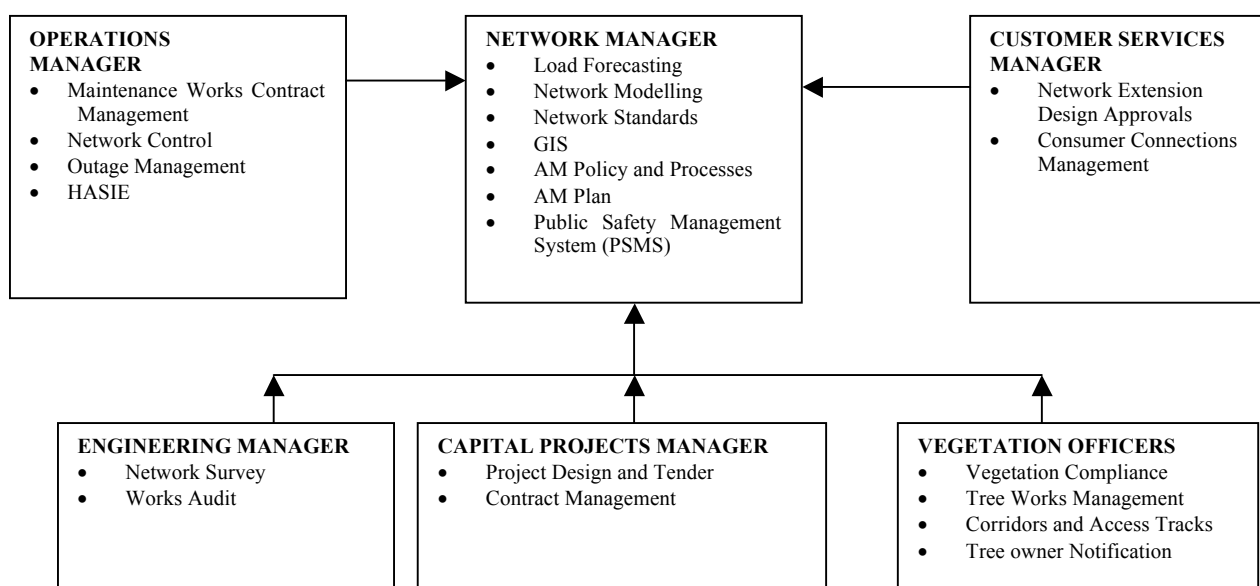
Also as part of the review process, any policy developments through the year affecting the AMP, or any recommendations from external reviews or audits are discussed and incorporated into the AMP as appropriate. Such plan developments are highlighted in the final presented draft.

The AMP review is presented to the board and discussed for final approval annually in time for regulatory disclosure.

The management team of NTL has responsibility for the day to day management of the company and its assets and for implementing company policy. The Network Manager is responsible for the annual production of the AMP. The plan is also reviewed by company management before finalisation.

The asset management functions and processes are undertaken and overseen within the company by a number of staff under the oversight of the Network Manager. Asset management functions within NTL are shown in Figure 2.

FIGURE 2 ASSET MANAGEMENT FUNCTIONS WITHIN NETWORK TASMAN



Network planning, system analysis and design for projects are all completed by NTL staff. Consultants are deployed in specialist areas such as risk management studies, network security policy formulation, and in projects involving major civil and structural engineering. All major capital expenditure projects are put out to tender for construction. Once contracts are awarded, most construction projects are managed by NTL staff.

A contract for provision of a faults response service, all asset maintenance works and minor capital works has been entered into between NTL and Delta Utility Services Ltd. This five year term contract commenced on 1 April 2011.

The Network Manager is responsible for the outcomes of this contract, and for the cost performance of the network operation against budget. Contractor performance is monitored through regular meetings with the contractor at an operational level and at a management level. An alliance partnership regime is in place where both principal and contractor work together to achieve the most effective and efficient outcomes within the terms of the contract.

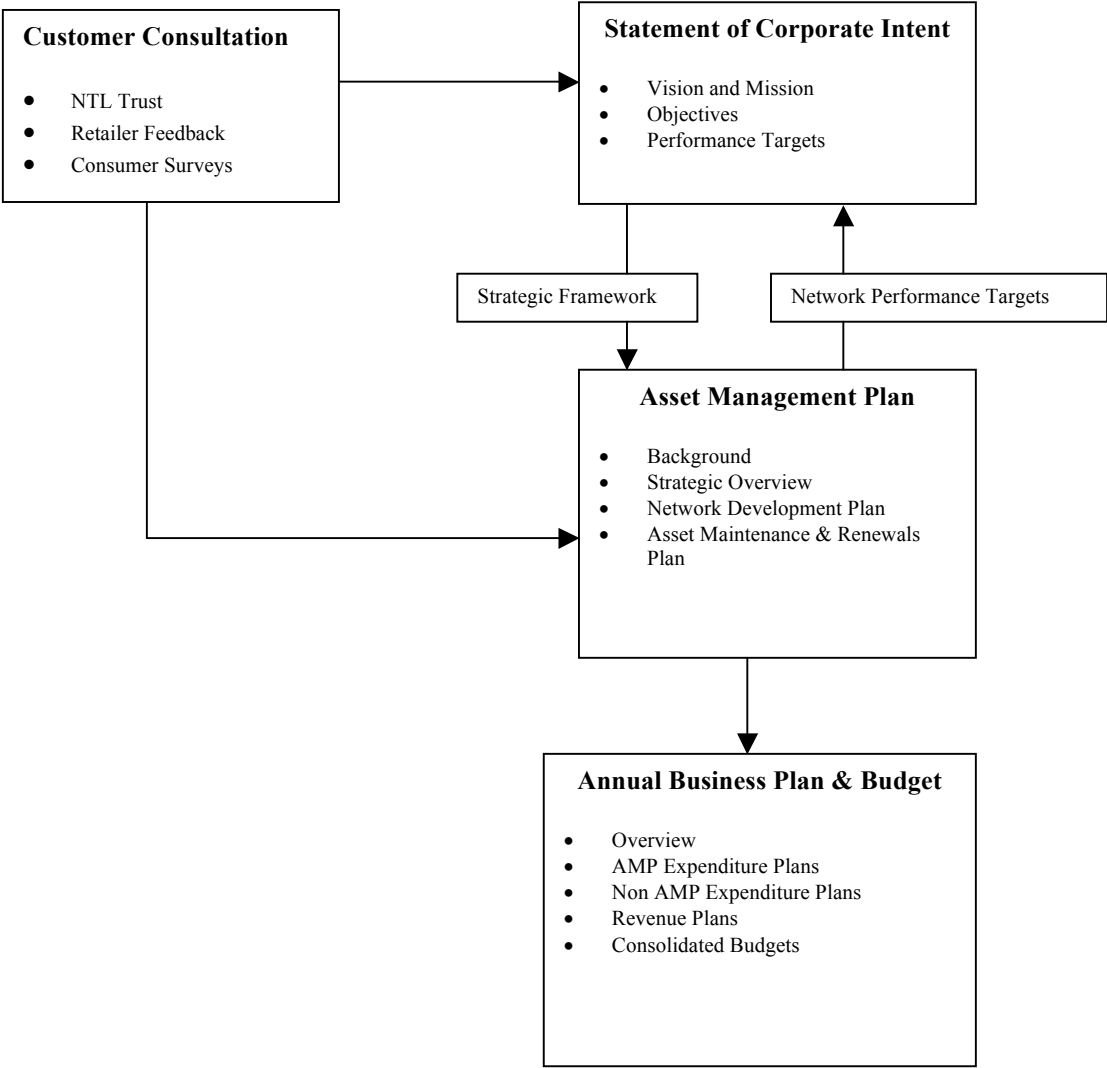
Document approvals and levels of expenditure delegation are given in the following table:

DOCUMENT/EXPENDITURE LEVEL	APPROVAL AUTHORITY
Statement of Corporate Intent	NTL Trust
Asset Management Plan	Board
Annual Business Plan and Budget	Board
Expenditure >\$100,000	Board
Expenditure >\$50,000 and <\$100,000	Chairman
Expenditure >\$10,000 and <\$50,000	CEO
Expenditure <\$10,000	Managers

2.7 AMP INTERACTION WITH CORPORATE GOALS AND BUSINESS PLANNING

The management of the electricity distribution network in the Nelson/Tasman area (excluding the inner Nelson City serviced by Nelson Electricity Ltd) for the consumer owners of the company, is the major business activity of NTL. Although NTL also operates a number of other business activities outside of the electricity network management business, the greater part of the company’s expenditures and revenue streams are based on the electricity network business. As a result of this, the primary strategic focus of the company is on the management and performance of the electricity distribution network.

FIGURE 3 AMP INTERACTION WITH OTHER CORPORATE DOCUMENTS



The vision and mission of the company (ref section 2.1), are translated into corporate goals that are network performance focussed. The goals specified in the company’s Statement of Corporate Intent (SCI) are the performance goals of the AMP. The relationships of stakeholders and accountabilities and responsibilities for this process are represented in Figure 1. and described in section 2.6.

The capital expenditure projects and network operations and maintenance activities as outlined in this plan form the major part of the annual business plans of the company.

2.8 ASSET MANAGEMENT INFORMATION SYSTEMS

The following information systems are employed by NTL for use as input to the asset management process.

1. Geographic Information System (GIS)

A computer-based Geographic Information System contains records for all distribution network assets, including attribute data on the location, age and type of all equipment employed on the network. The GIS comprises the main datastore for all network management activity. It is used for most operational functions of the company.

The GIS system incorporates information from sub-system databases that are maintained on an ongoing basis. These sub-systems are:

- a. The Substation/Transformer database – this database records the parameters of all distribution substation sites (approx 4,300) and holds earth test and loading records for the sites. The database also tracks the location, specifications and test records of all transformers.
- b. The Consumer Network Connection Points (NCP) database – this database records the capacity parameters and start dates of all end use consumer connections to the distribution network. The database is maintained at NTL and is used for the reconciliation of line charge revenue.
- c. The Network Maintenance database – this database records all network survey condition assessments against each pole, service box, distribution substation or ground mounted switchgear. Information collected on proforma sheets during the continuous line surveys is entered. Maintenance contracts are later generated using GIS tools in conjunction with the survey information. Maintenance works within the database are signed off when completed in the field by the entry of date of completion information. The database is also used for statistical reporting and identification of trends in component failures, and in the determination of component life cycles.
- d. The Network load survey database – this database records all network loading data from maximum demand recording devices that are positioned at strategic points on the network. This information is used in network development planning.

2. Outages and Faults Databases

A database of all planned and unplanned outages on the high voltage network is kept and updated at the time of restoration of supply by network operations staff in the control room. Detailed information is stored against each outage including the time, area, number of consumers affected and the reason for the outage - whether it was planned or unplanned. Fields are set up to allow easy summary information extraction and determination of network performance statistics.

Network reliability information is required under the regulation to be disclosed annually. Process and procedures are in place to ensure that records for this purpose are complete and accurate. Full details of these procedures and process are given in Appendix M. These processes and procedures utilise the consumer and network information within the GIS system to identify the consumers affected by any outage. The sections of network affected in any outage are identified from switching records.

Faults on the low voltage network are recorded in a second database. This information is kept to allow for contractor performance monitoring, summary statistics, the identification of recurring faults and trend analysis.

3. Network Load Flow Model

A network loadflow model is kept and this is used for performance analysis of the network under various loading conditions. The results of this modelling are used in the formulation of the network development plan.

4. SCADA System

The SCADA system (Supervisory Control and Data Acquisition) has remote stations at the major zone substations, GXP substations and ripple injection plants. This allows remote monitoring of loads at substation and feeder level with data stored at the master station computer in the control room at our head office.

Historical trend information on substation and feeder loadings is used in the network load survey process and in the formulation of the demand forecast.

5. Vegetation Database

During 2005/6, a vegetation notification database system was instigated. This records vegetation notification activities meeting the requirements of the Electricity (Hazards from Trees) Regulations 2003.

This database will continue to form the basis of vegetation management activity into the future. It is intended for this database to be linked to the Geographic Information System in the future.

6. Customer consultation database

Two key means of customer consultation occurs:

- Direct, detailed consultation with the 30 or so largest customers
- Assessment of the mass markets satisfaction with supply reliability as assessed by several proxies.

Customer consultation outcomes are given in Appendix K.

2.9 INFORMATION SYSTEMS GAP ANALYSIS:

The datasets described above have a high degree of accuracy and completeness. All datasets have a level of accuracy and completeness that is adequate and appropriate for their purposes.

Data accuracy limitations exist in the year of manufacture of some specific assets. In particular, many poles have no recorded date of manufacture, and in these cases, a year of manufacture has been assigned from other records such as the year of line construction, assuming that the poles used in the line construction were manufactured in the same year.

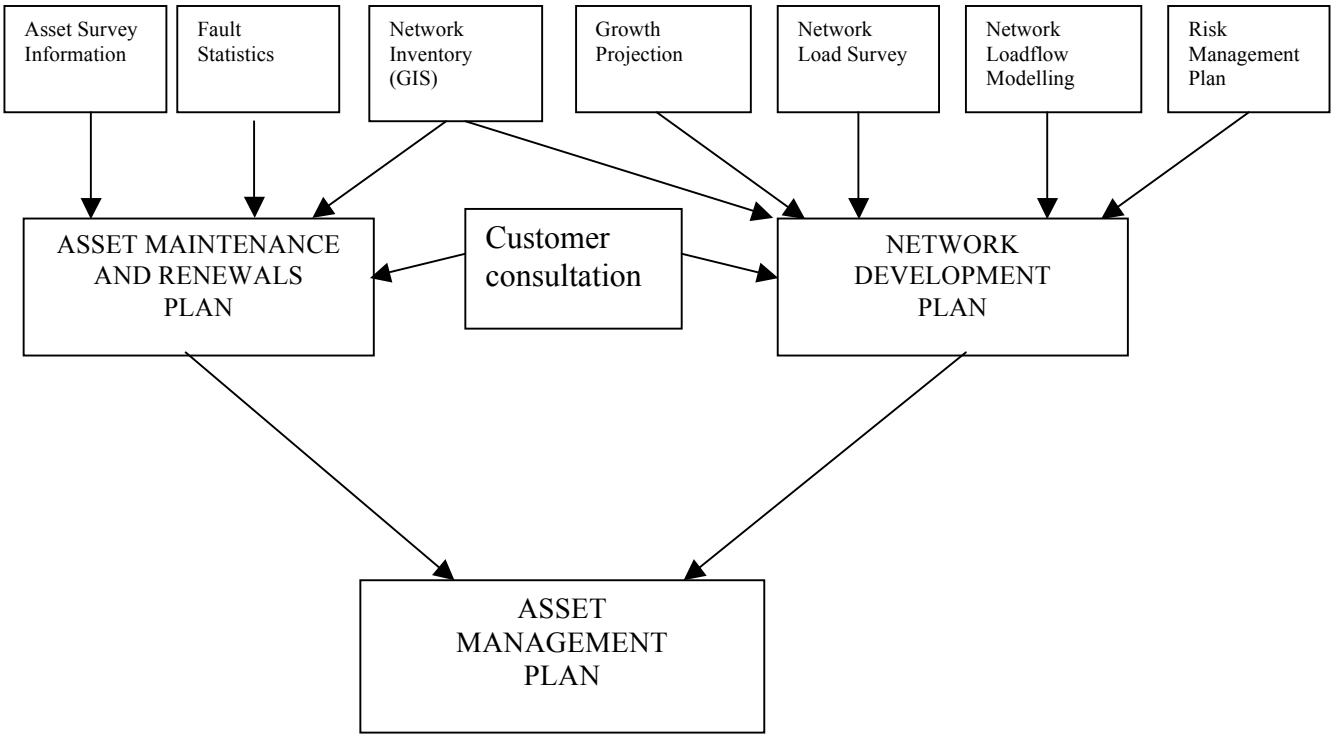
As the asset renewal and maintenance regime is condition based down to a high level of asset disaggregation, this limitation does not affect the effectiveness and performance of the maintenance systems. Also, the assumptions made do not significantly affect long term renewals expenditure projections as any errors brought about by these assumptions are very small with respect to the overall error within the expenditure projections.

Although spatial positioning accuracy is sufficient for operational purposes, positioning information is improved on an ongoing basis as information comes to hand from land surveys etc.

2.10ASSET MANAGEMENT PLAN FORMULATION AND STRATEGIC REVIEW
PROCESS

Figure 3 represents the information inputs and flows into the AMP formulation and review process.

FIGURE 3. ASSET MANAGEMENT PLANNING INFORMATION SYSTEM



AMP Formulation

Asset Condition Information

The company’s Network Maintenance database which holds information from ongoing field asset surveys, supplies required and prioritised asset maintenance works activities to form the annual Asset Maintenance and Renewals Plan. This forms the basis of the works programme which is forwarded to Delta Utilities Ltd who complete the works under contract.

Trend information from the faults outages database is used to prioritise work activities in cases where repeat fault patterns are identified from the historical faults information.

The GIS system is used in works planning to locate and geographically group works activities so that the contractor may efficiently plan the work.

Network Development

The Network Development plan is built up using a loadflow model of the network as a basis. Field load survey data from the Distribution substations max demand database is used to check the distribution of loads modelled across the network. The model is then enhanced with load growth projections from the Demand forecast and following this, network constraints or areas of non compliance with voltage standards are identified.

A series of development project options is generated to remove the identified network constraints or correct the projected voltage profile. This series of options is then considered collectively to form a view of the most likely overall medium to long term development path. Consideration of technical effectiveness, economic efficiency, ongoing compliance with the network security standard, and management of risk of non supply are part of the process of formulation of the medium to long term Network Development Plan.

The Asset Maintenance and Renewals plan and the Network Development plan are brought together in the AMP document.

Stakeholder Interests:

Specific stakeholder interests are considered during the AMP formulation and annual review. Such items include annual review of the undergrounding policy and project priorities in conjunction with the two territorial authorities, and review of vegetation management policy. Budgets for the ten years going forward are developed from this.

Wider stakeholder issues raised by the Network Tasman Trust or feedback from customer consultation will also be considered at this stage. Such issues may include review of capital development contributions policy.

Stakeholder interests are accommodated within asset management practises through:

- Load forecasting
- Network planning
- Network security standards
- Network design and construction standards
- Environmental policy implementation
- Safety Management processes
- Fostering of local contracting marketplace
- Clear contracts with counterparties
- Use of Professional advice where required

Conflicts between stakeholder interests and asset management requirements exist and must be managed. Examples of this are specific priorities of underground conversion undertaken, or the overall level of underground conversion undertaken.

Conflicting stakeholder interests are managed through:

- Consideration of stakeholder needs as part of high level planning process
- Cost benefit analysis of major network investments
- NTL's objective to operate "as a successful business" (Energy Companies Act requirement)
- Board level policy development

Strategic Review Process:

The AMP and its associated budgets provide the major inputs to the company's strategic and business plans. Company strategic and business plans are reviewed annually following completion of the annual AMP review.

The AMP and business plan budgets are reviewed from a company financial perspective. This involves updating the business financial models in order to form a picture of the medium and long term financial future of the organisation.

At this time, the organisational capabilities and capacity to implement the company AMP and business plan projects are also reviewed. The company structure and resourcing model is considered in light of the network development, renewal and maintenance expenditure levels and time profiles.

Maintenance and renewal works are contracted out to a primary service provider under the works contract. The work levels for the next five years are discussed with the works contractor in order that medium term contract resource planning can take place. This includes contractor competency and training requirements.

All major capital works are tendered to local or national service providers. Most projects are planned and designed using in house resources. If the planning or design requirements of the capital works plan exceeds the capabilities or capacity (due to workload) of the in house resource, then consideration is given to contracting external design and project management services for particular projects.

Also during the annual strategic planning process, a review of company performance against targets is undertaken, together with a benchmarking review of the company performance against all other lines companies in NZ.

The company performance review draws on data from monthly reliability reports, proven voltage complaints, review of the company's financial performance against budget targets and other performance measures in this plan. The benchmarking review utilises gazetted information disclosure data including operational and financial performance information. The results of these reviews are fed back into company strategic targets and may trigger review of AMP performance targets and the company's SCI.

Annual company performance against SCI targets are fed back to the wider company stakeholders via the company's annual report. A summary of the annual report is sent out to all consumers.

3 NETWORK CONFIGURATION AND ASSET DESCRIPTION

3.1 NETWORK CONFIGURATION

The area covered by the NTL network is shown in the map of Appendix A. There are five bulk supply regions each supplied at a Transpower grid exit point (GXP) located within the region. Transpower Grid exit points exist at substations at Stoke, Motueka, Motupipi (Golden Bay), Kikiwa and Murchison. Maps showing the five GXP regions are also given in Appendix A.

The overall peak demand for Network Tasman for 2012/13 was 150MW. The total electricity injected including that generated by embedded generators was 776GWh. The overall load factor was 61%.

There are 11kV line interconnections between the Stoke, Motueka and Kikiwa area systems, however the load transfer capability between any supply region is limited to only 300kW-500kW due to the fact that they are end of rural overhead 11kV feeder interconnections only.

Details of line and cable lengths by voltage are given in Section 3.3. The network is 25% underground by circuit length overall.

3.1.1 Stoke Bulk Supply Region

This region is the major load region of the NTL network, containing approx 22,000 consumer connections. There are two direct supply 33kV consumers being Nelson Electricity Ltd (35MW) and Nelson Pine Industries Ltd (23MW). The main suburban townships in this region are Stoke and Richmond, with other rural centres at Atawhai, Brightwater, Wakefield and Mapua.

The Grid Exit Point (GXP) is Transpower's Stoke substation from which a load of 124MW is supplied at 33kV. The firm capacity of this GXP is 143MVA. Stoke is the only GXP in the area from which this load can be served. There is therefore a heavy reliance on this GXP.

Within this bulk supply region NTL has nine 33/11kV substations at Founders Park, Annesbrook, Songer Street (Stoke), Richmond, Hope, Lower Queen Street (Richmond Industrial), Eves Valley (Brightwater Industrial), Brightwater, and Mapua. A schematic diagram and geographic layout of the Stoke bulk supply region subtransmission system is given in Appendix A. Most of the zone substations in this GXP region have n-1 subtransmission security. Details of the subtransmission security for all zone substations is given in section 7.6. The total energy delivered from this GXP is 620,100MWh, giving an annual load factor of 57%.

The region contains a mainly overhead 33kV sub-transmission network, and a partially underground 11kV and 400V distribution network. The 33kV network provides open ring supply to the larger urban zone substations and a single line supply to rural and dedicated industrial zone substations. The 11kV networks in the region are run as open rings in the urban area, with significant sections underground. Rural 11kV networks are mainly single line overhead radial feeders.

The load characteristic has a continuous base load resulting from the 24 hour a day operation of the Nelson Pines Industries MDF Plant. A mix of other industrial/commercial and domestic load is superimposed on this. The peak load period is driven by winter domestic space heating with a peak period occurring in June and July.

3.1.2 Motueka Bulk Supply Region

The Motueka region encompasses the town of Motueka and its environs. There are approx 8,000 consumer connections spread throughout the area. The township has four 11kV feeders supplying it from the Transpower Motueka substation. A further four overhead line feeders feed out into the rural hinterland of mainly horticultural farming and lifestyle blocks. The resort centre of Kaiteriteri is also included in this bulk supply region. As with Stoke, the 11kV system is run in open rings for the township area and mainly single line overhead supplies to the rural areas with very limited backup circuits.

The GXP is at Motueka substation. This is an 11kV point of supply with a peak offtake of 19.1MW. The firm capacity of the GXP is 23MW.

The load is a mix of domestic, horticulture and food processing. The combination results in a long peak load period running from February through to September. The total annual energy delivered is 96,800MWh, giving an annual load factor of 57%.

3.1.3 Golden Bay Bulk Supply Region

In Golden Bay, the GXP is a 66kV line connection at the NTL owned 66/33kV substation at Motupipi. NTL also has two 33/11kV substations within the bulk supply region at Takaka (Takaka) and Collingwood (Swamp Road).

Golden Bay contains approx 2,700 consumer connections including one large industrial load at the Takaka dairy factory. The 33kV network consists of two single line feeders, one supplying each of the 33/11kV zone substations. The zone substations are simple two transformer substations with pole mounted 11kV feeder autorecloser switchgear.

The 11kV systems are radial overhead lines mainly with minimal alternate routes beyond the limits of the Takaka Township. The line to the west coast from Collingwood traverses some very remote coastal terrain with very light consumer density. The harsh coastal environment of this line creates high maintenance overheads for this line and supply restoration difficulties following fault outages.

The peak load in this GXP area is 7.9MW. As the substation has a single line supply, this GXP has no firm capacity. The area has domestic profile characteristic with winter peak that is modified by the effect of the dairy industry and by summer holiday activity. The overall load in the region has its peak period over summer and early autumn. The total annual energy delivered is 40,020MWh, giving an annual load factor of 65%.

3.1.4 Kikiwa Bulk Supply Region

The Kikiwa bulk supply region is supplied at 11kV with a peak load of 3.0MW. Firm capacity of 5MW following manual switching is available from this GXP. The supply area contains approx 900 consumer connections including a timber processing factory. There are two small centres at Tapawera and St Arnaud which are 20km and 40km respectively from the bulk supply point. Three overhead line feeders supply the area from Kikiwa substation. The country traversed by these feeders is mountainous and remote. Pole mounted autoreclosers are utilised to limit the extent of fault events on these lines. One of the feeders is now operating at 22kV.

The load characteristic for the Kikiwa GXP is a mix of domestic and dairying operations including significant irrigation during dry summers. The peak period is typically February to April. The total annual energy delivered is 12,780MWh, giving an annual load factor of 48%.

3.1.5 Murchison Bulk Supply Region

This region has a small township at Murchison that is surrounded by four river valleys. The bulk supply substation at Matiri is close to the load centre at Murchison and it has a peak load of

approximately 2.9MW. The substation has a single bank of transformers, therefore there is no firm capacity available. In the event of a single phase transformer unit failure, an 8 hour outage would be required to switch in the spare on site transformer unit.

Consumers supplied from the substation number approx 800. Three radial 11kV overhead feeder lines distribute power away from this substation in four directions. The longest 11kV spur feeder in the NTL network runs from Matiri to Springs Junction, a run of 80km.

The load characteristic for Murchison is similar to Kikiwa with a mix of domestic and dairy farming being the dominant drivers. Irrigation is less than in Kikiwa however. The peak loading occurs in late summer and early autumn. The total annual energy delivered is 11,906MWh, giving an annual load factor of 47%.

3.2 ASSET JUSTIFICATION AND NETWORK OPTIMISATION

All networks are optimised for the loads that they supply. The distribution system has been developed around the main load centres initially and then extended out into the surrounding districts during the 1960's and 1970's. Underground conversion of the suburban main roads and commercial centres only, occurred during the period 1972 to 1987. Most suburban streets that were formed prior to 1970 however, have retained the original overhead reticulation. Underground conversion of main suburban roads is ongoing under current policy.

Back-up capacity in most parts of the network is appropriate for the type of load serviced in line with our design security standard, however there are a small number of load sections that do not have design standard back-up capacity. Capital expenditure is planned to bring all networks up to the design standard.

Distribution substations of capacity 100kVA and greater are fitted with maximum demand indicators and transformers are regularly relocated to maximise transformer capacity utilisation.

Studies of the network to identify redundant assets have been completed by NTL and reviewed by external consultants during ODV valuations. There are only a few ODV optimisations. These include the down-rating of sections of overhead line that have been constructed to allow for 33kV for the future, that are currently operated at 11kV, and spare circuit breakers at the Lower Queen Street, Founders and Mapua substations.

There are no areas in the supply region that have experienced material loss of load rendering stranded network assets, however there are identifiable sections of uneconomic supply.

All new urban subdivisions since 1970 have been reticulated underground, however extensions to rural lifestyle blocks have tended to be overhead line to the 11kV substation with underground cable substation to dwelling. The engineering plans of the major territorial authorities in the area now require rural 11kV extensions to be underground by default, and there is increasing public pressure to minimise additional overhead line construction.

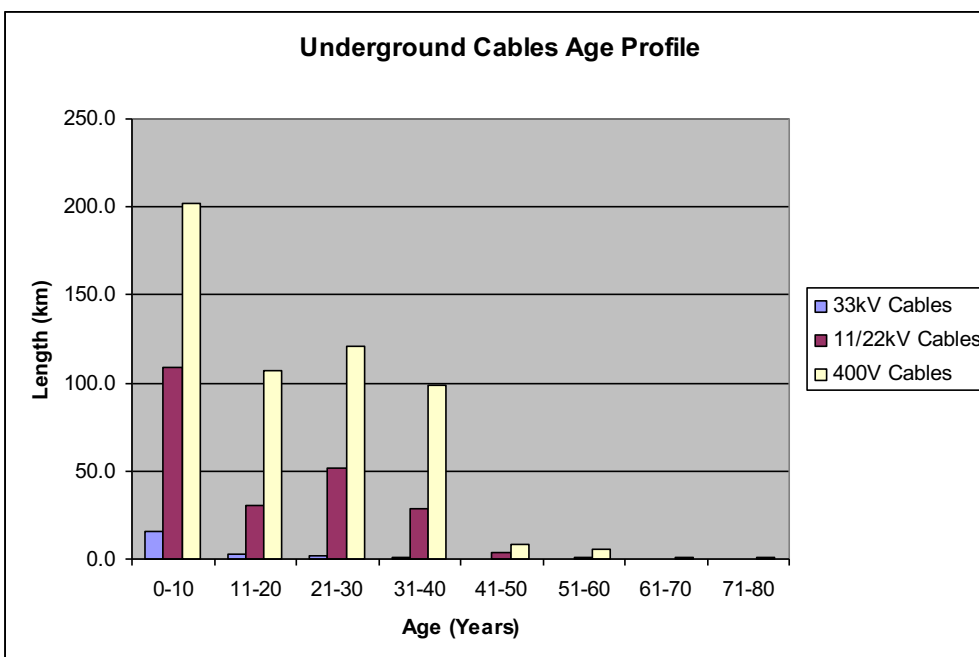
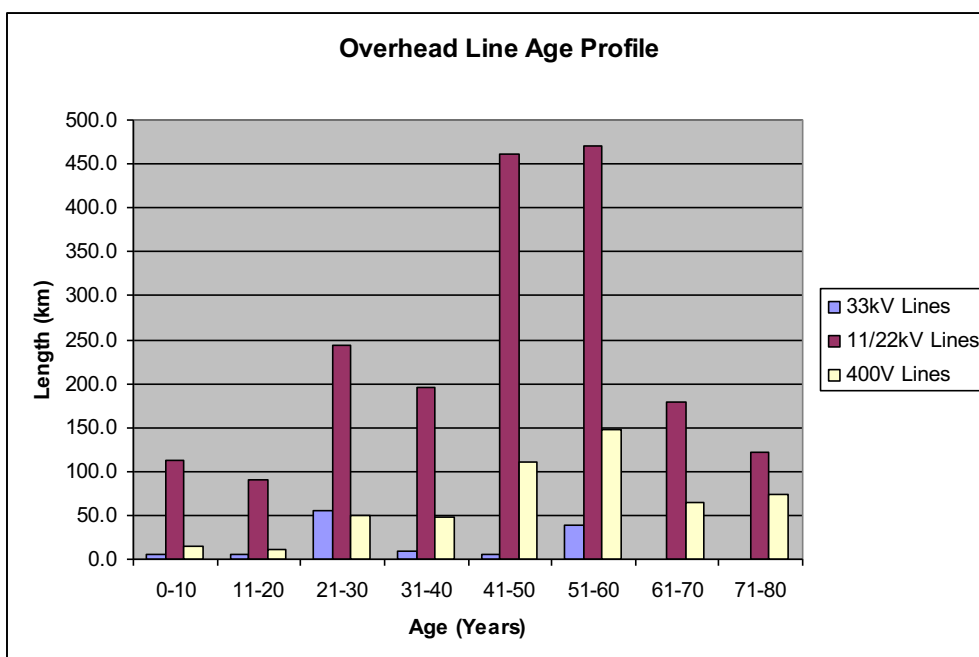
Embedded generation exists within the Golden Bay and Motueka GXP regions. Privately owned hydro plants are at Pupu Valley (250kW), Onekaka (900kW), Brooklyn (200kW) and Upper Takaka (30kW). Other small hydro generation projects are planned in the area. Solar Photovoltaic generation exists in the network with approx. 70 mostly domestic scale sites. Total installed PV is approx. 300kW.

3.3 ASSET DESCRIPTION

All distribution assets employed in the NTL network are listed by category in this section. The reader's attention is drawn to the map at Appendix A showing the main 11kV distribution network overlaid on a topological map.

Network Lines (km)

	400V Line	400V Cable	6.6kV Line	6.6kV Cable	11kV Line	11kV Cable	22kV Line	22kV Cable	33kV Line	33kV Cable	TOTAL	Underground %
Stoke	240.4	429.5	0.0	0.0	591.8	168.0	0.0	0.0	89.9	20.3	1539.9	40
Motueka	154.4	84.8	0.0	0.0	361.2	38.8	0.0	0.0	1.2	0.0	640.4	19
Golden Bay	63.2	44.3	27.0	1.3	372.2	7.4	0.0	0.0	32.0	0.4	547.8	10
Kikiwa	34.7	12.1	0.0	0.0	254.8	3.6	18.8	12.5	0.0	0.0	336.5	8
Murchison	31.4	6.3	0.0	0.0	185.8	3.0	93.3	0.0	0.0	0.0	319.8	3
	524.1	577.0	27.0	1.3	1765.7	220.8	112.1	12.5	123.1	20.7	3384.4	25



Zone Substations

Substation	Transformers	Firm Capacity (MVA)	Max Demand (MW)	Outgoing 11kV Feeders	Meets Security Std
Annesbrook	2x11.5/23MVA	23	17.1	8	Yes
Hope	2x10MVA	10	7.7	5	Yes
Songer St	2x11.5/23MVA	23	16.3	8	Yes
Lower Queen St	2x15/30MVA*	30	23	8	N/A ¹
Eves Valley	2x5MVA	5	3.8	1	Yes
Takaka	2x 5/7.5MVA	7.5	5.7	2	Yes
Swamp Rd	2x 3MVA	3	2.6	2	Yes
Brightwater	1x 7.5/15MVA	5.0	7.1	3	No ²
Founders	2x7.5/15MVA	15	6.7	4	No ³
Mapua	2x10MVA	10	4.9	4	Yes
Richmond	2x11.5/23MVA	23	17.5	8	Yes

1 Owned by Consumer

2 Due to Single Transformer

3 Due to Single Line 33kV supply

NTL Grid Exit Substations

Substation	Transformers	Firm Capacity (MVA)	Max Demand (MW)	Outgoing 33kV Feeders	Meets Security Std
Motupipi	4 x 1ph 6.6MVA	20	6.9	2	No

Ripple Injection Transmitters

Plant	Generator	Coupling Cell	Controller	Year
Stoke	Enermet SFU-K	Indoor 33kV	Enermet/Abbey EPL	1990
Motueka	Enermet SFU-K	Indoor 11kV	Enermet/Abbey EPL	1983
Motupipi	Zellweger SFU-3	Outdoor 33kV	Zellweger M4	1984
Kikiwa	L+G SFU-K	Indoor 11kV	Enermet/Abbey EPL	2013
Murchison	L+G SFU-K	Indoor 11kV	Enermet/Abbey EPL	2013

Power Transformers

Current Year

2013

Substation	Unit	Serial No	MVA	Make	Year	Age	Year Refurbished
Hope	T1	58542	10	Brush	1959	54	2010
Hope	T2	58541	10	Brush	1959	54	2004
Annesbrook	T1	M0235A	11.5/23	Wilson	2003	10	NA
Annesbrook	T2	M0235B	11.5/23	Wilson	2003	10	NA
Songer St	T1	17761	11.5/23	Tyree	1976	37	NA
Songer St	T2	18716	11.5/23	Tyree	1987	26	NA
Eves Valley	T1	400131-1	5	ABB	2005	8	NA
Eves Valley	T2	400131-2	5	ABB	2005	8	NA
Brightwater	T1	18396	7.5/15	Tyree	1983	30	NA
Brightwater	T2	18715	7.5/15	Tyree	1987	26	NA
Founders	T1	18552	7.5/15	Tyree	1985	28	NA
Founders	T2	18827	7.5/15	Tyree	1988	25	NA
Takaka	T1	P0872A	5/7.5	Wilson	2009	4	NA
Takaka	T2	M9854A	5/7.5	Wilson	1999	14	NA
Swamp Rd	T1	644581	3	TJ	1977	36	1995
Swamp Rd	T2	691959	3	TJ	1970	43	1996
Motupipi	T1	25939-42	4 x 6.66	ASGEN	1966	47	NA
Mapua	T1	68352	10	Brush	1967	46	2005
Mapua	T2	68362	10	Brush	1967	46	2005
Richmond	T1	M0602B	11.5/23	Wilson	2007	6	NA
Richmond	T2	M0602A	11.5/23	Wilson	2007	6	NA
Max Age (Yrs)						54	
Avg Age (Yrs)						26.9	

Outdoor 66KV Switchgear

Current Year 2013

Unit	Type	Make	Year Manufactured	Age
Motupipi T1	Vacuum	AE Power	2012	1
			Max Age (Yrs)	1
			Average Age (Yrs)	1

Outdoor 33KV Switchgear

Current Year 2013

Unit	Type	Make	Year Manufactured	Age
Hope T1	Bulk Oil	Takaoka	1980	33
Hope T2	Bulk Oil	Takaoka	1980	33
Annesbrook T1	Bulk Oil	Takaoka	1980	33
Annesbrook T2	Bulk Oil	Takaoka	1980	33
Songer St T1	Bulk Oil	Takaoka	1976	37
Songer St T2	Bulk Oil	Takaoka	1976	37
Lower Queen St T2	Vacuum	McGraw Edison	1985	28
Lower Queen St T3	Vacuum	McGraw Edison	1997	16
Founders T1	Vacuum	Nulec N Series	1998	15
Founders T2	Vacuum	Nulec N Series	1998	15
Eves Valley	Vacuum	McGraw Edison	1985	28
Brightwater T1	Vacuum	McGraw Edison	1985	28
Brightwater T2	Vacuum	McGraw Edison	1985	28
Railway Reserve	Vacuum	McGraw Edison	1985	28
Takaka T1	Vacuum	Nulec N Series	2008	5
Takaka T2	Vacuum	Nulec N Series	2008	5
Takaka Feeder	Bulk Oil	Nissin	1969	44
Collingwood Feeder	Bulk Oil	Mitsubishi	1966	47
Three Bros Corner	Vacuum	Nulec N Series	2005	8
Hope Feeder	Vacuum	McGraw Edison	1985	28
			Max Age (Yrs)	47
			Average Age (Yrs)	26.5

Indoor 33kV Switchgear

Unit	Type	Make	Year Manufactured	Age
Mapua Incomer 1	SF6	Fluair 400	2005	8
Mapua BS	SF6	Fluair 400	2005	8
Mapua T1	SF6	Fluair 400	2005	8
Mapua T2	SF6	Fluair 400	2005	8
Richmond Incomer 1	Vacuum	Tamco	2006	7
Richmond Incomer 2	Vacuum	Tamco	2006	7
Richmond BS	Vacuum	Tamco	2006	7
Richmond T1	Vacuum	Tamco	2006	7
Richmond T2	Vacuum	Tamco	2006	7

Outdoor 11kV Pole Mounted Switchgear

	No.	Average Age Est
Recloser Reyrolle OYT	9	40
Recloser McGraw Edison KF	5	31
Recloser McGraw Edison KFE	6	27
Recloser Nulec U Series	44	7
Sectionalizer McGraw Edison GN3	4	28
Total	68	

Outdoor 11KV Ground Mounted Switchgear

	No.	Average Age Est
Magnefix 1T	1	
Magnefix 2K1T	30	
Magnefix 3K1T	46	
Magnefix 4K1T	2	
Xiria	2	
Total Units	81	18

	No.	Average Age Est.
Andelect SD3	120	
Andelect SD3AF	1	
Andelect SD	47	
Andelect SDAF	3	
Total Andelects	171	12

Indoor 11kV Switchgear
Current Year 2012

Substation	Feeder	Type	Make	Year Manufactured	Age
Annesbrook	Tahuna	Vacuum	Reyrolle LMVP	2001	12
Annesbrook	Stoke	Vacuum	Reyrolle LMVP	2001	12
Annesbrook	Aerodrome	Vacuum	Reyrolle LMVP	2001	12
Annesbrook	Bishopdale	Vacuum	Reyrolle LMVP	2001	12
Annesbrook	Wakatu	Vacuum	Reyrolle LMVP	2001	12
Annesbrook	Pascoe St	Vacuum	Reyrolle LMVP	2001	12
Annesbrook	Bolt Rd	Vacuum	Reyrolle LMVP	2001	12
Annesbrook	Moana	Vacuum	Reyrolle LMVP	2001	12
Annesbrook	T1 Incomer	Vacuum	Reyrolle LMVP	2001	12
Annesbrook	T2 Incomer	Vacuum	Reyrolle LMVP	2001	12
Annesbrook	Bus Section	Vacuum	Reyrolle LMVP	2001	12
Founders	Akersten	Vacuum	Reyrolle LMVP	1998	15
Founders	Hira	Vacuum	Reyrolle LMVP	1998	15
Founders	Atawhai	Vacuum	Reyrolle LMVP	1998	15
Founders	Spare	Vacuum	Reyrolle LMVP	1998	15
Founders	T1 Incomer	Vacuum	Reyrolle LMVP	1998	15
Founders	T2 Incomer	Vacuum	Reyrolle LMVP	1998	15
Founders	Bus Section	Vacuum	Reyrolle LMVP	1998	15
Hope	Brightwater	Bulk Oil	Fergusson Pailin	1959	54
Hope	Wakefield	Bulk Oil	AEI	1970	43
Hope	Richmond	Bulk Oil	Fergusson Pailin	1959	54
Hope	Hill St	Bulk Oil	Fergusson Pailin	1959	54
Hope	Appleby	Bulk Oil	Fergusson Pailin	1959	54
Hope	T1 Incomer	Bulk Oil	Fergusson Pailin	1959	54
Hope	T2 Incomer	Bulk Oil	Fergusson Pailin	1959	54
Lower Queen St	Estuary	SF6	ABB Safesix	1985	28
Lower Queen St	Queen St	SF6	ABB Safesix	1985	28
Lower Queen St	Swamp Rd	SF6	ABB Safesix	1985	28
Lower Queen St	Furnaces	SF6	ABB Safesix	1985	28
Lower Queen St	Refiners	SF6	ABB Safesix	1985	28
Lower Queen St	Chip Mill	SF6	ABB Safesix	1985	28
Lower Queen St	MDF East	SF6	ABB Safesix	1997	16
Lower Queen St	Lumber Plant	SF6	ABB Safesix	2001	12
Lower Queen St	T1 Incomer	SF6	ABB Safesix	1985	28
Lower Queen St	T2 Incomer	SF6	ABB Safesix	1985	28
Lower Queen St	T3 Incomer	SF6	ABB Safesix	1985	28
Lower Queen St	Bus Section	SF6	ABB Safesix	1985	28
Mapua	Mahana	Vacuum	Reyrolle LMVP	2005	8
Mapua	Mapua	Vacuum	Reyrolle LMVP	2005	8
Mapua	Upper Moutere	Vacuum	Reyrolle LMVP	2005	8
Mapua	Spare	Vacuum	Reyrolle LMVP	2005	8
Mapua	T1 Incomer	Vacuum	Reyrolle LMVP	2005	8
Mapua	T2 Incomer	Vacuum	Reyrolle LMVP	2005	8
Mapua	Bus Section	Vacuum	Reyrolle LMVP	2005	8
Songer St	Main Road	Vacuum	Reyrolle LMVP	2003	10
Songer St	Aldinga	Vacuum	Reyrolle LMVP	2003	10
Songer St	Polstead	Vacuum	Reyrolle LMVP	2003	10
Songer St	Monaco	Vacuum	Reyrolle LMVP	2003	10
Songer St	Nayland	Vacuum	Reyrolle LMVP	2003	10
Songer St	Saxton E	Vacuum	Reyrolle LMVP	2003	10
Songer St	Saxton W	Vacuum	Reyrolle LMVP	2003	10
Songer St	Isel	Vacuum	Reyrolle LMVP	2003	10
Songer St	T1 Incomer	Vacuum	Reyrolle LMVP	2003	10
Songer St	T2 Incomer	Vacuum	Reyrolle LMVP	2003	10
Songer St	Bus Section	Vacuum	Reyrolle LMVP	2003	10
Richmond	King St	Vacuum	Reyrolle LMVP	2006	7
Richmond	Waverley St	Vacuum	Reyrolle LMVP	2006	7
Richmond	Talbot St	Vacuum	Reyrolle LMVP	2006	7
Richmond	McGlashen Ave	Vacuum	Reyrolle LMVP	2006	7
Richmond	Lower Queen St	Vacuum	Reyrolle LMVP	2006	7
Richmond	Beach Rd	Vacuum	Reyrolle LMVP	2006	7
Richmond	Champion Rd	Vacuum	Reyrolle LMVP	2006	7
Richmond	Darcy St	Vacuum	Reyrolle LMVP	2006	7
Richmond	T1 Incomer	Vacuum	Reyrolle LMVP	2006	7
Richmond	T2 Incomer	Vacuum	Reyrolle LMVP	2006	7
Richmond	Bus Section	Vacuum	Reyrolle LMVP	2006	7
				Max Age (Yrs)	54
				Avg Age (Yrs)	17.5

Regulators

	Type	Year
Wakapuaka No1	McGraw Edison VR32 100A 3 Cans	1991
Wakapuaka No 2	McGraw Edison VR32 100A 3 Cans	
Pokororo	McGraw Edison Autoboooster 100A 2 Cans	
Cooks Corner	McGraw Edison VR32 100A 2 Cans	1993
Kaiteriteri	McGraw Edison VR32 100A 2 Cans	2010
Frog Flat	Hawker Siddeley 130A	
Maruia	Brentford 130A	
Tata 11/6.6kV Transformer	GEC 3ph 350kVA	
Kotinga 11/6.6kV Transformer	Crompton Parkinson 3 x 1ph 350kVA	
Kikiwa 22/11kV Transformer	Wilson 3 phase Autotransformer 5000kVA	2005
Kohatu 22/11kV Transformer	Wilson Double Wound 3000kVA	2005
Tutaki Capacitor Bank	2 x 150kVA Steps	2002
Motupiko Capacitor Bank	8 x 300kVA Steps	2002
Howard Capacitor Bank	4 x 150kVA Steps	2008
Upper Takaka Capacitor Bank	4 x 150kVA Steps	2010
Bainham Capacitor Bank	4 x 150kVA Steps	2011
Hira Capacitor Bank	4 x 150kVA Steps	2012
Maruia Capacitor Bank	4 x 150kVA Steps	2013

Air Break Isolators

	No	Average Age Est
33kV	101	29
22kV	5	9
11kV	604	28
Total	710	

HV DDO Line Fuses

	No	Average Age Est
33kV	3	
22kV	2	
11kV	594	
Total	599	27

Mobile Generators

_____	1 x1000kVA Diesel	Trailer Mounted	2001
_____	1 x 500kVA Diesel	Skid Mounted	2013
_____	1 x 300kVA Diesel	Skid Mounted	2013
_____	1 x 150kVA Diesel	Skid Mounted	2013

Network Metering

5 x GXP Check Meters	1998
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Distribution Substations

	Fenced Enclosure	Padmount	Kiosk	Overhead Platform	Overhead Single Pole	Total
Stoke	24	420	23	259	1,208	1,934
Motueka	7	84	0	182	720	993
Golden Bay	5	22	2	52	718	799
Kikiwa	2	7	0	19	336	364
Murchison	0	3	0	16	272	291
TOTAL	38	536	25	528	3,254	4,381

There are 5 types of Distribution substation:

- Fenced Enclosure – Concrete foundation pad with open bushing ground mounted transformer. Underground cables incoming and outgoing with HV fuse protection typically DDO at remote end of HV cable. Outdoor 11kV termination, transformer, and LV fusing all enclosed by perimeter fence. Transformers 50kVA to 1000kVA.

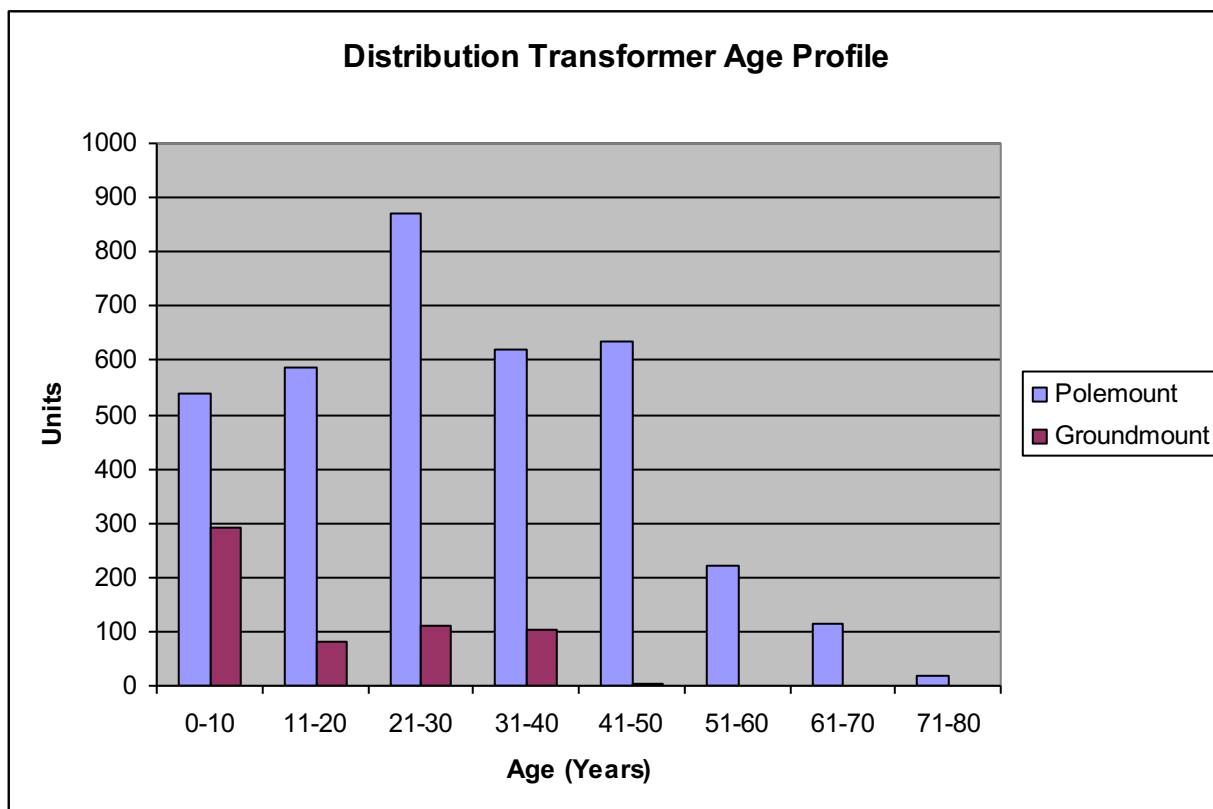
- Padmount – Concrete pre-fabricated transformer pad, with compact composite transformer/substation bolted down. Underground cables incoming and outgoing. Transformer has lockable HV and LV cubicles and at either end. HV cubicle houses HV cable terminations, switchgear and HRC transformer fusing. LV cubicle houses low voltage fuse board, max demand indicator panel and streetlight controls.
- Kiosk – Small concrete block building housing groundmount transformer, HV switchgear and HRC fuses, LV fuse board and streetlight controls etc.
- Overhead Platform – Steel platform between concrete poles supporting transformers up to 300kVA in size. Open bushing transformer, drop leads on HV side from DDO fuses connected to overhead line. LV disconnect and fuses mounted on pole.
- Pole – Single pole supporting hanger bracket transformer up to 75kVA. Drop leads to exposed bushings on HV side from DDO fuses. Low voltage fusing mounted on low voltage crossarm.

Distribution Transformers - Units

	0-15kVA	16-30kVA	31-50kVA	51-100kVA	101-300kVA	301-500kVA	>500kVA	Total
Stoke	438	373	330	233	446	84	30	1,934
Motueka	257	218	199	156	137	20	7	994
Golden Bay	345	195	124	97	35	2	1	799
Kikiwa	182	85	53	25	17	1	1	364
Murchison	142	70	46	23	9	1	0	291
	1,364	941	752	534	644	108	39	4,382
Working Stock	14	13	1	1	0	0	0	29
Emergency Stock	19	16	5	7	3	0	0	50
Total Units	1,397	970	758	542	647	108	39	4,461

Distribution Transformers – Capacity (kVA)

	0-15kVA	16-30kVA	31-50kVA	51-100kVA	101-300kVA	301-500kVA	500kVA+	Total
Stoke	6,413	10,345	16,500	20,975	109,250	42,000	25,750	231,233
Motueka	3,693	5,940	9,950	14,175	30,050	9,650	6,250	79,708
Golden Bay	4,743	5,640	6,200	8,400	7,450	1,000	1,000	34,433
Kikiwa	2,522	2,235	2,650	2,125	3,425	400	750	14,107
Murchison	1,982	1,895	2,300	1,950	2,150	500	0	10,777
	19,353	26,055	37,600	47,625	152,325	53,550	33,750	370,258
Working Stock	172	355	50	75	0	0	0	652
Emergency Stock	285	475	250	600	700	0	0	2,310
Total kVA	19,810	26,885	37,900	48,300	153,025	53,550	33,750	373,220



Low Voltage Networks

The urban LV networks in this region are a mixture of overhead along one side of the street, and underground along both sides of the street. Urban LV networks from distribution transformers are run in open rings with limited transfer capability from one substation to another. The urban LV network is approx 50% underground.

The rural LV networks tend to be mainly overhead, with underground only in newer rural subdivisions. Generally rural LV networks are not contiguous.

Further information on the low voltage network is given in the Network Lines and Cables table and Age Profile charts at the beginning of this section.

Service Boxes

	No	Average Age Est
All Concrete Pillar		
Concrete base		
All PVC		
Total	10,958	19

3.4 NETWORK VALUATION

A valuation of the network was undertaken for financial reporting purposes (FRS3) which is dated 31 March 2007.

The results of this valuation are summarised in the table below. The total replacement value of the network from this valuation exercise was \$266.7m. The depreciated replacement value using industry standard asset lives was \$146.9m.

Asset Class	RC (\$000)	DRC (\$000)
33kV/66kV Networks	10,592	7,519
Zone and GXP Substations	23,165	13,371
11/22kV Networks	84,824	49,078
Field Switchgear	18,232	7,371
Regulators	735	512
Distribution Substations	38,972	19,804
400V Networks	79,231	44,727
Consumer Connections	8,307	3,203
Ripple Injection Plants	968	232
SCADA and Comms	759	465
Generators	464	263
Emergency Spares	407	380
TOTAL	266,656	146,925

The most recent ODV valuation was undertaken on 31 March 2004. The valuation at this time gave a total optimised replacement value of \$215.95m and optimised depreciated replacement value of \$108.09m.

4 NETWORK PERFORMANCE

The performance of the network is measured in terms of asset performance, asset effectiveness and asset efficiency. These are discussed in this section.

4.1 ASSET PERFORMANCE

Supply Reliability

Supply reliability is measured and summarised in terms of consumer minutes lost each year due to network outages both planned and unplanned, and also in the number of consumer interruptions there are. Dividing the latter figure into the former yields the average duration of supply interruptions.

The industry standard performance indices are SAIDI, SAIFI and CAIDI. These are defined as follows:

SAIDI – System Average Interruption Duration Index

$$\text{SAIDI} = \frac{\text{Total Annual Consumer Minutes of Non Supply}}{\text{Total Number of Consumers}}$$

SAIDI is a measure of the number of minutes that a consumer on the network can expect to be without supply each year.

SAIFI – System Average Interruption Frequency Index

$$\text{SAIFI} = \frac{\text{Total Annual Consumer Supply Interruptions}}{\text{Total Number of Consumers}}$$

SAIFI is a measure of the number of times each year that a consumer on the network can expect the supply to go off.

CAIDI – Consumer Average Interruption Duration Index

$$\text{CAIDI} = \frac{\text{Total Annual Consumer Minutes of Non Supply}}{\text{Total Annual Consumer Supply Interruptions}}$$

CAIDI is a measure of the average duration in minutes of supply interruption.

The historical trends in supply reliability of the NTL network and the targets for the future are shown in Appendix C and in section 4.7.

The charts show SAIDI performance broken down by type of outage (Planned/Unplanned, Transpower Grid/Network Tasman Distribution), and by outage cause.

Analysis of the charts reveals the following points:

- The breakdown of causes of unplanned outages shows that the major causes of outages are external events such as vehicle collisions, bird strikes to overhead lines, contractors' cranes or tree felling interference. SAIDI from such sources averages 40 points each year. The second largest source of unplanned outage mins on the NTL network is from equipment faults which has averaged 15 mins per year.
- Methods of reducing network outage consequence and network susceptibility to external interference have been considered and many have been implemented. The capital works

plan contains a number of ongoing network enhancements aimed at reducing the frequency, extent and duration of unplanned outages. The strategies include breaking up feeder circuits, installing more line circuit breakers, introducing automation, increasing conductor spacing, identification and elimination of failing line hardware etc.

- Analysis of reliability within each GXP region reveals as expected, that the reliability of supply in rural areas is less than that in the urban areas. In particular the Kikiwa and Murchison GXP regions suffer the poorest reliability, this being a function of the remoteness of the load centres from the supply substation and the lack of alternative supply circuits.
- Planned outages on the distribution network have increased in the past two years due to less work being done live line on light copper conductors for safety reasons. Means of improving planned SAIDI from planned work are presently being investigated.
- Planned outages on the Transpower network are a major component of overall SAIDI performance (approx 30%). Due to the fact that two of the bulk supply substations are single transformer sites, shutdowns of the whole GXP supply are required to complete transformer maintenance activity.
- Investigations to identify means of averting the shutdowns at the NTL Motupipi substation have been completed. A capital upgrade solution is now planned for the substation in 2013-2014.

4.2 ASSET EFFECTIVENESS

1. Supply Quality

Supply quality relates to the voltage delivered at the end use consumers' connection point over the range of loads that the consumer has contracted for delivery. The tolerances are mainly specified within the Electricity Regulations and in various industry codes of practice.

The parameters of supply quality are:

- Voltage magnitude
- Harmonic level
- Level of interference

NTL aims to supply all end use consumers with supply quality that meets or exceeds the relevant regulatory standards. In order to achieve this it designs and develops the network to meet allowable maximum voltage drop standards for worst case loading scenarios. These design standards are incorporated both into the design and construction standards for network extensions and into the company's upper network planning processes.

In order to achieve the required voltage tolerance at each consumer network connection point (NCP), it is necessary to allocate the voltage drops across all components of the network between the last voltage regulated supply point and the consumers NCP.

A chart detailing design regulation across network components is attached as Appendix H.

This chart shows the design maximum voltage drops at minimum and maximum loads for each of the high voltage lines, transformers and low voltage lines. This allocation is designed to provide standard voltage at the consumers switchboard with a tolerance of +5/-3%. This

tolerance is tighter than the current regulatory standard of $\pm 6\%$, however it is chosen as a design standard to give $\pm 5\%$ at the consumers switchboard. It also makes allowance for abnormal system conditions or error. It has also been empirically proven to give correct voltage for the expected range of conditions on the NTL network.

There are a small number of supplies in the rural area that are still operating on original low voltage supply lines that were designed for low capacity electricity supply. Typically these are old dwellings connected to thin overhead low voltage distribution lines. Over the years the houses have been modernised with appliances added and new electric hot water systems installed. The increased load on these systems results in excessive voltage drop and maloperation of appliances. Other voltage complaints arise from faulty connections within the low voltage distribution.

The key performance indicator for adherence to the supply quality standards is the number of proven voltage complaints that come about each year.

2. Contractual Performance

NTL has specified standards for fault outage response within its Use of Systems agreement (UOSA) which is the basis of the contract with its energy retailer consumers. The network configuration and fault response systems are designed around meeting these targets for expected fault outage situations. The response standards for restoration of supply after general network fault notification are 6 hours for urban consumers and 10 hours for rural consumers.

3. Environmental Effectiveness

NTL seeks to take a responsible approach to management of the electricity distribution network in the local environment. It will seek to avoid, remedy or mitigate any adverse effects on the environment including discharge of contaminants, unreasonable noise, or unreasonable visual impact. It will design and operate its network with this aim in mind.

One measure of environmental performance has been selected. This is the number of incidents of non compliant emissions. This includes contaminant spill incidents. The target for this measure is zero.

4. Safety

An important driver of the asset management process is safety. NTL aims to design, construct, operate and maintain its electricity distribution assets in a manner that ensures safety for all stakeholders and the general public.

Five measures of safety performance are used as follows:

The first is the number of serious harm incidents with contractors and staff whilst working on the electricity distribution network.

The second is the number of injury or serious harm incidents experienced by members of the public in conjunction with the electricity network operation as reportable under the Electricity Act 1992.

The third is the number of significant property loss or damage incidents experienced by member of the public.

The target level for each of these measures is zero.

Two additional measures of public safety performance are used as indicators to gauge the potential for public safety events and for the identification of trends in this area. These are as follows:

- Reported incidents that may have resulted in serious harm to any member of the public.
- Reported incidents that may have resulted in significant damage to any property of members of the public.

The four public safety measures are Key Performance Indicators that have been recommended by the Electricity Engineers Association for incorporation into Public Safety Management Systems. The use of these recommended KPI's will allow alignment with other industry participants for the purposes of benchmark comparison.

The company has reporting processes in place to ensure the complete and accurate collection of data.

4.3 ASSET EFFICIENCY

1. Thermal Efficiency

NTL aims to operate a thermally efficient system. Although energy losses are inevitable, it is environmentally and economically responsible for ensuring that system losses are kept as low as possible. Losses are derived from thermal losses in lines and transformers and also from unmetered supplies. Historically the loss percentage (net energy imported/exported over energy imported) has run at approx 4-6%.

2. Distribution Transformer Capacity Utilisation

Capacity utilisation is measured and reported annually under the Information Disclosure Regulations. This is a measure of how well assets employed in the system are utilised. NTL aims to hold or improve its current utilisation.

3. Financial Efficiency

NTL's mission is to provide a reliable electricity network while increasing consumer value. In order to do this it needs to carefully manage costs. A measure of financial efficiency of the distribution network operations is required.

Network costs are required to be disclosed by lines companies every year under the Electricity (Information Disclosure) Regulations. This allows NTL to benchmark its financial performance against all other lines companies in NZ. Due to the differences in costs of operating and maintaining networks of varying urban/rural mix, benchmarking exercises need to consider consumer density (consumers/km line).

Total costs includes all direct and indirect costs of operating and maintaining the electricity distribution network. The mix of direct and indirect costs may vary between distribution network companies depending on company structure and also on how many functions are contracted out. Depreciation charges may also vary depending on the age and size of networks and on valuations. To remove benchmarking variance brought about from these sources the measure of "Total cash operating costs per consumer" is selected as the indicator of financial efficiency.

This measure will give shareholders an indication of trends in NTL's financial efficiency given its other service measures, and also of its position against lines companies in NZ.

NTL has an objective to achieve 1st quartile industry performance in this measure.

4.4 PERFORMANCE OBJECTIVES

Asset Performance

The performance targets for all planned and unplanned interruptions on the NTL network for the period of this plan are as follows:

SAIDI

		Transpower Planned	Transpower Unplanned	Total Transpower	NTL Planned	NTL Unplanned	NTL Total	Overall SAIDI
Actual	1995/6	65	26	90	101	127	228	318
	1996/7	0	1	1	78	152	230	231
	1997/8	0	44	44	100	148	248	292
	1998/9	56	15	71	81	189	270	341
	1999/0	19	12	31	62	122	184	215
	2000/1	67	0	67	35	70	105	172
	2001/2	44	0	44	21	49	70	114
	2002/3	43	0	43	17	91	108	151
	2003/4	36	7	43	26	95	121	164
	2004/5	55	9	64	28	118	146	210
	2005/6	26	73	99	25	97	122	221
	2006/7	51	125	176	33	77	110	286
	2007/8	16	0	16	45	111	156	172
	2008/9	53	44	97	37	215	252	349
	2009/10	0	79	79	62	85	147	226
	2010/11	48	18	66	48	129	178	244
	2011/12	14	1	15	52	107	159	174
Forecast	2012/13	35	5	40	37	97	134	174
Target	2012/13	35	5	40	40	75	115	155
	2013/14	35	5	40	40	75	115	155
	2014/15	35	5	40	40	75	115	155
	2015/16	35	5	40	40	75	115	155
	2016/17	35	5	40	40	75	115	155
	2017/18	35	5	40	40	75	115	155
	2018/19	35	5	40	40	75	115	155
	2019/20	35	5	40	40	75	115	155
	2021/22	35	5	40	40	75	115	155
	2022/23	35	5	40	40	75	115	155

SAIFI

		Transpower Planned	Transpower Unplanned	Total Transpower	NTL Planned	NTL Unplanned	NTL Total	Overall SAIFI
Actual	1995/6	0.20	0.84	1.04	0.67	1.37	2.41	3.45
	1996/7	0.00	0.03	0.03	0.64	2.03	2.06	2.09
	1997/8	0.00	1.51	1.51	0.76	2.02	3.53	5.04
	1998/9	0.22	0.50	0.72	0.57	3.22	3.79	4.51
	1999/0	0.05	0.23	0.28	0.65	2.01	2.65	3.77
	2000/1	0.23	0.06	0.29	0.29	1.34	1.63	1.92
	2001/2	0.14	0.00	0.14	0.13	0.87	1.00	1.14
	2002/3	0.17	0.20	0.37	0.19	1.30	1.49	1.86
	2003/4	0.14	0.37	0.51	0.15	1.07	1.22	1.73
	2004/5	0.23	0.53	0.76	0.23	1.48	1.71	2.47
	2005/6	0.14	1.40	1.54	0.13	0.92	1.05	2.59

	2006/7	0.14	1.63	1.77	0.29	1.23	1.52	3.29
	2007/8	0.09	0.02	0.11	0.20	1.32	1.52	1.63
	2008/9	0.17	0.49	0.66	0.15	1.53	1.68	2.34
	2009/10	0.00	0.85	0.85	0.27	1.46	1.73	2.58
	2010/11	0.27	0.14	0.41	0.27	1.37	1.64	2.05
	2011/12	0.05	0.03	0.08	0.32	1.06	1.38	1.46
Forecast	2012/13	0.12	0.12	0.24	0.35	1.20	1.55	1.79
Target	2012/13	0.12	0.12	0.24	0.29	1.07	1.36	1.60
	2013/14	0.12	0.12	0.24	0.29	1.07	1.36	1.60
	2014/15	0.12	0.12	0.24	0.29	1.07	1.36	1.60
	2015/16	0.12	0.12	0.24	0.29	1.07	1.36	1.60
	2016/17	0.12	0.12	0.24	0.29	1.07	1.36	1.60
	2017/18	0.12	0.12	0.24	0.29	1.07	1.36	1.60
	2018/19	0.12	0.12	0.24	0.29	1.07	1.36	1.60
	2019/20	0.12	0.12	0.24	0.29	1.07	1.36	1.60
	2021/22	0.12	0.12	0.24	0.29	1.07	1.36	1.60
	2022/23	0.12	0.12	0.24	0.29	1.07	1.36	1.60

CAIDI

		Transpower Planned	Transpower Unplanned	Total Transpower	NTL Planned	NTL Unplanned	NTL Total	Overall CAIDI
Actual	1995/6	325	31	87	151	93	95	92
	1996/7	0	33	33	122	75	112	111
	1997/8	0	29	29	132	73	70	58
	1998/9	255	30	99	142	59	71	76
	1999/0	380	52	111	95	61	69	57
	2000/1	291	0	231	121	52	64	90
	2001/2	314	0	314	165	57	70	100
	2002/3	258	1	116	86	70	60	81
	2003/4	247	19	84	169	89	99	95
	2004/5	239	17	84	122	80	85	85
	2005/6	186	52	64	192	105	116	85
	2006/7	364	77	99	113	63	73	87
	2007/8	177	21	147	225	84	103	106
	2008/9	315	90	147	244	140	150	149
	2009/10	0	93	93	225	58	85	88
	2010/11	178	129	161	178	94	109	119
	2011/12	280	33	187	163	101	115	119
Forecast	2012/13	300	40	167	106	81	86	97
Target	2012/13	300	40	167	138	70	85	97
	2013/14	300	40	167	138	70	85	97
	2014/15	300	40	167	138	70	85	97
	2015/16	300	40	167	138	70	85	97
	2016/17	300	40	167	138	70	85	97
	2017/18	300	40	167	138	70	85	97
	2018/19	300	40	167	138	70	85	97
	2019/20	300	40	167	138	70	85	97
	2021/22	300	40	167	138	70	85	97
	2022/23	300	40	167	138	70	85	97

Asset Effectiveness

The performance targets in the area of asset effectiveness are as follows:

Service Criterion	Key Performance Indicator	Annual Target 2012/13 to 2022/23	Actual 2011/12	Forecast 2012/13
Supply Quality	Number of proven voltage complaints	10	4	6
Contractual Performance	Breaches of UOSA	0	0	1
Environmental Effectiveness	Incidents of non compliant emission from network.	0	0	0
Safety	Staff and Contractor serious harm incidents.	0	0	0
Safety	Public Injury incidents.	0	N/A	0
Safety	Public Property incidents	0	N/A	1
Safety	Public Injury near misses	110	N/A	82
Safety	Public Property near misses	5	N/A	7

Asset Efficiency

The performance targets in the area of asset efficiency are as follows:

Service Criterion	Key Performance Indicator	Annual Target 2012/13 to 2022/23	Actual 2011/12	Forecast 2012/13
Thermal Efficiency	Network Losses	6%	5.7%	5.6%
Transformer Utilisation	KVA distribution transformers/peak demand	30%	29%	29%
Financial Efficiency	Cash operating costs per consumer	\$236	\$231	\$241

All of the service level targets are measurable from existing business systems in place. These are subject to audit. Many of these service level targets are required to be disclosed annually under electricity industry information disclosure regulations.

4.5 JUSTIFICATION FOR SERVICE LEVEL TARGETS

Asset Performance

Reliability

The reliability performance targets are derived from a combination of studies of historical performance, network analysis, benchmarking with other lines companies of similar characteristics and from consultation with consumer groups that has been undertaken by the company over a long period of time.

The process of setting reliability targets firstly considered historical performance by feeder to establish expected frequency rates of fault outage. Network unreliability is now dominated by external causes and historical rates provide useful information as a basis for the development of future targets. Adjustments were made for the effects of improvements brought about by targeted maintenance regimes and improved vegetation clearance that have now been deployed.

The results of this were then incorporated into a network reliability analysis taking into account the expected effects brought about by growth in customer numbers and by the implementation of capital development projects as detailed in the Network Development plan.

The results of this study show that medium term targets for unplanned events of SAIDI 75, SAIFI of 1.07 and CAIDI of 70 are appropriate and achievable.

NTL's SAIDI from planned outages has been at a stable level of approx 25. Deployment of live line techniques and the use of the backup generator (within practical limitations) has improved NTL's performance to this level over the past five to ten years. Given the topology of the NTL network, improvement beyond this point is unlikely without considerable further expenditure. Performance gains would be low and investment in improvements in unplanned outage restoration operations will yield far greater results.

During 2009, safety issues around live line work with copper conductors led to a ban on live line operations on light copper conductor high voltage lines. Due the prevalence of copper conductor in rural radial feeders, this development is expected to significantly impact reliability performance for planned outages. The planned outage targets were revised in 2010 to SAIDI 40, SAIFI 0.28 and CAIDI 140.

The results of the historical performance analysis for unplanned outages showing the contributions by feeder to annual SAIDI statistics is given in Appendix J.

This chart shows that aside from approx seven feeders, most feeders contribute 0-3 SAIDI points per year to the total.

The worst performing feeders are generally two types. Firstly 33kV feeders, which have a low fault incidence but a high number of SAIDI points per fault. This is due to there being a large number of consumers supplied. Secondly very long rural 11kV feeders. Due to their length they have a high incidence of faults, and each fault tends to have a reasonably high number of SAIDI points involved due to the time taken to determine the fault source and make repairs in on a distant line.

Analysis of fault outage data over the past 10 years, reveals that our average unplanned SAIDI over the period is 113 points (this figure excludes the extraordinary events of 2008). The national average figure is 153 points.

The list of major projects over the next five years and their expected effect on the performance of the feeders is given in the table below:

Project	Year	Feeders affected	Improvement effected	SAIDI benefit
33kV Cable Stoke to Founders	2013	Nelson 33kV Nth	Alternative circuit available	2
Upper Takaka Feeder Upgrade	2013-14	Upper Takaka	Feeder shortened	0.25
Waimea West 33kV Interconnection	2013	Railway Reserve 33kV	Alternative circuit provided	2
Capacitor Banks Motueka/Motupipi	2014	N/A	Voltage support under emergency conditions	0
Hope Substation Relocation	2013-14	N/A	N/A	0
Motupipi Substation Upgrade	2014-16	N/A	N/A	0
Hira Substation Development	2015-20	Hira	Feeder shortened/broken up	0.5
Brightwater GXP	2016-18	Hope 33kV, Railway Reserve 33kV	Feeders shortened/broken up	1
Riwaka GXP	2017-18	Brooklyn,	Feeders shortened/broken up	2

		Kaiteriteri, Pah St.	
TOTAL			7.75

The worst performing feeders are subject to improvement through the implementation of AMP capital projects programmed in the next five years. Assuming that the rate of fault incidence remains constant for the foreseeable future, these AMP projects should result in a reduction of overall unplanned SAIDI to approx 75 points.

Asset Effectiveness

Supply Quality

Consumer feedback indicates that consumers are happy with the quality of supply that they receive in terms of flicker level, sags/surges etc and that they would not wish to pay more for improved supply quality, but would not wish to see the existing standard of supply quality drop.

The measure of proven voltage complaints each year is a direct measure of supply quality. The level of this measure is varies at between 5 and 10 per year. Targeting a continuation of this level is therefore justified.

Contractual Performance

NTL has processes in place to ensure that all responses required by its UoSA normally occur automatically under all but the most extreme circumstances. NTL has succeeded in operating without breaching UOSA standards for some years in the past. The target of zero breaches is therefore achievable. Consumer feedback suggests a continuation of current performance and price rather than a reduction of performance and price. This provides the justification for this KPI target.

Environmental Effectiveness

Network Tasman operates its network with very low levels of emissions. The target level selected is based on continuation of high levels of environmental performance in line with historical performance. Feedback from stakeholders is that they have an expectation that the environmental performance of the company should not degrade over time. This justifies the target of zero.

Safety

The target levels selected are based on continuation of high levels of safety in line with historical performance. The worker safety targets are linked to the performance contract between NTL and its principle works contractor Delta Utility Services Ltd. This justifies the target level set.

Asset Efficiency

Thermal Efficiency

NTL aims to operate a thermally efficient system. Although energy losses are inevitable, it is environmentally and economically responsible for ensuring that system losses are kept as low as possible. There is a law of diminishing returns in the pursuit of loss reduction. System modelling and analysis has shown that bringing losses below 5% would require significant capital investment into replacing the current transformer stock with lower loss transformers and

reconductoring or upgrading voltage in rural networks. The very large expenditures involved cannot be justified on the basis of incremental loss reduction.

Continued financial performance for stakeholders requires that the company makes capital investments that show appropriate returns. Setting a target for the continuation of existing losses at 6% is therefore sensible and justified.

Capacity Utilisation

Capacity utilisation is measured and reported annually. This is a measure of how well assets employed in the system are utilised. NTL's targets are in line with the industry average for this measure which is 30%. NTL aims to hold or improve its current utilisation at the industry average. The target levels set are in accordance with this goal and are justified.

Financial Efficiency

The target level selected is based on the projected costs of continuation of the operating efficiency service levels targeted and assumes continuation of the current company structure and existing economic environment. NTL aims to maintain or improve its relative industry position over the period of this plan, and has a long term strategic goal of being in the industry first quartile for financial efficiency. Targets going forward include adjustment for inflation.

Consumer Consultation

Following from process of feedback from consumer consultation work to date, and via the Network Tasman Trust, the resulting service levels are believed to be in line with consumer expectations and appropriate given the geography, network layout, weather conditions and consumer distribution of the Tasman area. In order to match supply reliability to customers expectations, NTL assesses customer satisfaction with their existing supply reliability by both direct and indirect means. In addition, large customers are explicitly asked if they would like additional supply reliability.

Consumer consultation undertaken to date indicates that NTL consumers are happy with both the reliability and quality of electricity supply and with the price paid. Further details of the consumer consultation outcomes are given in Appendix K.

The reliability targets require ongoing high performance, particularly in the area of safely restoring power as quickly as possible to as many consumers as possible after an outage incident has occurred. Incentives are linked to remuneration through a staff bonus system and through a key performance indicator (KPI) bonus incentive scheme in the contract with the faults contractor Delta Utility Services Ltd.

The reliability and financial efficiency level targets outlined in this section of the plan are also corporate objectives of NTL. The same service level targets are listed in the Network Tasman Statement of Corporate Intent (SCI). The company SCI is available on our website www.networktasman.co.nz/disclosures.

Performance measures of the company are set in conjunction with the Network Tasman Trust, which owns the company on behalf of the consumers through the SCI.

5 NETWORK DEVELOPMENT PLAN

5.1 INTRODUCTION

This section outlines the plans of capital expenditure on the NTL network for the 10 year period 2013-2023. The plan is based on demand growth rates for the NTL network as outlined in Appendix B. The resulting development project plan is based on maintaining the security design standard and network performance standards of the previous section whilst accommodating this load growth projection.

The development planning process has the overall aim of developing the network in a timely manner and in a fashion that maintains the levels of supply quality, reliability and security required for our consumers. This aim is aligned with the corporate objectives of the company as discussed in Section 2.2.

5.2 NETWORK DEVELOPMENT POLICIES

NTL aims to develop its distribution network in order to maintain quality, reliability and security of supply in line with the standards specified in this document.

Prudent asset management planning takes a long term view of network development to ensure that the following criteria are met:

- Financial and technical risk is managed through optimised asset utilisation achieved through long term planning.
- Environmental effects of distribution network assets are minimised.
- Asset lifecycle costs are minimised and asset quality is maintained to ensure ongoing reliability.

Formulation of Network Development Projects and Development Path

The process of formulation of network development projects comes from network analysis studies in the light of expected load growth. During this process future network loading scenarios are modelled using loadflow software and network constraints and regions of non compliant voltage are identified.

Section 5.9 discusses the detailed network constraints identified from this projected network loading analysis.

A series of development project options is generated to remove the identified network constraints or correct the projected voltage profile. This series of options is then considered collectively to form a view of the most likely overall medium to long term development path. Consideration of technical and economic efficiency, ongoing compliance with the network security standard, and management of risk of non supply are part of the process of formulation of the medium to long term Network Development Plan.

Section 5.9 details the resulting likely network development path and its constituent projects by layer of the network supply hierarchy.

Prioritisation of Network Development Projects

Capital projects are generally prioritised using the following criteria:

1. Development or renewal projects that are being undertaken to remove or mitigate a significant public safety hazard.
2. Development or renewal projects that are being undertaken to remove or mitigate a high risk of uncontrolled loss of supply to existing consumers.
3. Development projects that are required to provide supply capacity for new consumers.
4. Development projects that are being undertaken to generally improve supply reliability.
5. Development projects that are being undertaken to generally improve supply security in line with the NTL security standard.

Depending on actual load growth outcomes against predicted load growth timing, the risk profile and ranking of various projects may change over time and sometimes over a relatively short time period eg. an unexpected large industrial load. Such developments will cause a revision of the capital works plan and may result in a change in the priority and time that specific development projects are finally implemented.

A sudden change in network conditions brought about by the unexpected failure or early end of life of one or more major items of plant may also result in re-prioritisation of capital projects.

The Network Development Plan is reviewed each year as part of the Asset Management Plan review. The Development Plan projects are priority reviewed through the following process:

1. Complete Demand Forecast review process (refer section 5.8)
2. Run Loadflow and System Analysis to identify network constraints and order.
3. Review Network Development plan and proposed projects and their timing and order of implementation in light of results of steps 1 and 2.
4. Review Public Safety Hazard Register.
5. Review Network Security against Security Policy.
6. Finalise Project Priority in light of step 5 using capital project prioritisation criteria.

Capital Expenditure Approval Process

NTL capital expenditure policy requires that capital expenditure projects above \$100,000 in value are individually approved by the board of directors. In order to gain approval, a comprehensive business case must be developed. Business cases include an analysis and evaluation of alternative options for the project. Alternatives considered may be asset based solutions such as line upgrades, additional circuits, network re-configuration, or voltage support techniques such as regulators or capacitors. Non asset based alternatives are also considered in project business plans and these may include load control measures, distributed generation etc.

Project business cases consider projects in the context of both short term and long term network development strategy.

5.3 NON ASSET SOLUTION POLICY

Evaluation of appropriate non-asset solutions is included in the network planning and business case development processes. In particular, where large lumps of capital investment are required to meet short term peak loads, then the deployment of demand side management techniques such as ripple control of storage loads is considered.

NTL aims to develop a network that is constraint free under normal conditions and under the failure conditions defined by its security standard. Existing network constraints are listed in Section 5.9. NTL does not seek to contract with other parties for the provision of means of removing network constraints. NTL is of the view that the distribution network asset operates to an extremely high level of reliability and availability which is difficult to replicate by deployment of non-network solutions. Having said this, it will consider non network solutions other than load management systems under its direct control, in cases where the reliability of the non-asset solution is comparable with that of the network upgrade solution and when failure of the non-asset solution will not affect NTL's ability to meet its obligations to supply consumers other than the operator of the non-asset solution.

At the high level network planning stage, deployment by consumers of non-asset solutions such as home energy management systems, small distributed generation and the effects of these on network loadings are considered. Such developments have had application in the Nelson area, but to date the overall effect of the developments on network demand has been minor. Forward planning remains cognisant of developments in the areas of demand side solutions.

For each of the major upgrade projects in this plan, all options including non-asset solutions are considered in the business case for the project. Options typically considered include voltage support via switched capacitors, use of regulators, feeder distribution voltage change, local generation, load division by provision of additional feeders etc.

The company assesses the availability of non-asset solutions that may have practical significance for each project. These are typically location specific and may take the form of localised distributed generation. Such solutions are assessed for their ability to reliably and practically address the network constraint through being able to generate at the times of system constraint. The costs of operating are also taken into account.

To date, the only non-asset solution that has been adopted in lieu of network upgrade has been voluntary load management by NTL operated ripple control.

5.4 DISTRIBUTED GENERATION POLICY

NTL has an open access policy and welcomes the connection of all forms of distributed generation on its network. The benefits of reduced network losses, and the potential for reduced GXP demand based charges through cooperative operation are well recognised. NTL will also comply with the requirements of the Electricity Governance (connection of distributed generation) Regulations 2007. There are many examples of distributed generation operating within the NTL network at present, including photovoltaic solar generators and micro hydro plants.

Prior to the connection of new distributed generation, it is necessary for studies of the operating conditions of the new generator at the point of connection with the distribution network to be completed. These studies identify issues that may affect existing network assets or other users of the network. Examples include asset overload or introduced effects such as voltage rise or voltage disturbance creating interference with other connected consumers supplies.

Operation of the generating plant under network fault conditions and provision of means to isolate the generation during times of network maintenance are also required to be understood and managed.

Deployment of NTL operated local generation is considered as an alternative to incremental distribution asset as a part of the network development planning process. This is an option

particularly applicable when seasonal peak loads occur such as in holiday areas or seasonal/temporary loads such as crop harvesting. NTL owns and operates four mobile diesel generators ranging in size from 150kW to 1MW.

Network Tasman's policy is to apply line charges only to load taking ICP's. Solely generating ICP's do not attract line charges. Where generators are exporting to the network at peak load times, avoided transmission charges may also be payable to the generator. Any capital investment in the network needed to accommodate an incremental generator must be funded by the generator. During the process of establishment of a generating ICP, a point of connection defining the boundary between NTL's network and the generator's installation will be agreed. This point will generally be a point of electrical isolation between the two systems.

Further information for prospective operators of distributed generation in NTL's area can be found in the Network Tasman Distribution Code. This is available on NTL's website at www.networktasman.co.nz/consumers.

5.5 PLANNING CRITERIA

Network Development Planning

Network development planning aims to continuously develop the network in a timely fashion, so that it can economically and efficiently support the loads to be placed on it. In planning the network, the following criteria are applied:

- Voltage regulation to be at all times within acceptable limits. (ref section 4.1)
- System security to be consistent with Security Design Standard. (ref section 5.3)
- Urban subtransmission and zone substations planned using standard capacities – (subtransmission 23-34MVA, zone substations 23MVA, distribution feeders 6MVA).
- Rural networks planned around economic selection of conductors and components.
- Compliance with all applicable Acts and regulations.
- Mechanically and electrically safe.
- Minimised environmental impact.
- Economic Viability

Capacity Determination for New Assets

The capacity of new upper network components (33kV subtransmission circuits, Zone substations, 11/22kV Distribution feeder circuits) is determined by consideration of the following initial criteria:

- Current and likely future electrical loading under normal and contingency conditions.
- Current and likely future fault level.
- Likely mechanical loading i.e. wind and snow.
- Likelihood of incorporation into future network re-arrangement e.g. ring circuits or conversion to main feeder.

All new and upgraded 11kV and 400V installations are designed and constructed in accordance with a published design and construction standard. (ref: Network Tasman Design and Construction Standards).

The Network Tasman Design and Construction Standards prescribe the design process to be followed in order to determine appropriate design capacities for new reticulation such as residential and industrial subdivisions. The Design and Construction Standards also prescribe standardised and approved components suitable the determined capacities of all types of

components. Examples are standardised LV and HV aerial conductors, standardised LV and HV underground cables etc.

5.6 NETWORK SECURITY POLICY

The network security policy provides for higher reliability in urban networks than rural areas and in particular a higher standard of security for urban industrial and commercial power supply. Additionally, individual customers and/or customer groups can be provided with additional supply security if they are willing to pay.

In order to effect this, a design standard for the components of the supply system is needed. This standard must take into account the expected rates of failure of the network components, represented by Mean Time Between Failure (MTBF), expected Mean Time to Repair (MTR), and also the number of consumers likely to be affected by a component failure.

The NTL network security design standard incorporates the above parameters for the following components of its network:

- 33kV subtransmission lines and cables
- Zone substations
- 11kV lines and cables
- Distribution transformers
- 400V overhead lines and underground cables

Overhead lines at all voltages have a higher failure rate than underground cables, but they have a much shorter repair time. Typically an overhead line fault can be located and repaired within four hours, whereas a cable fault may take up to 36 hours or more to locate and repair. Also, typically, the higher the operating voltage of the line or cable the more consumers are affected.

Zone substation transformers are the most capital intensive and technologically specialised components on the distribution network. Faults within them can take days or even months to rectify. They are also typically items that supply large numbers of consumers. Therefore a high level of redundancy is needed for these components. Where this is not built into the 'in-service' network then contingency plans for the loss of such units are required. The failure rate of these units is generally very low.

Distribution substation transformers are much smaller and technically less complex than zone substation transformers. Failed distribution transformers can be replaced by spares within a few hours.

5.7 SECURITY DESIGN STANDARD

The standard for the design and operation of the NTL network is represented by the chart below. This standard allows for supply to be restored to all consumers following any single failure contingency within approximately 18 hours.

Double coincident failure events are not incorporated into the NTL standard. Such events are dealt with by the company's Risk Management and Disaster Recovery Plans.

The security design standard is a long term network objective. Timing for the implementation of development projects to comply with this standard will be subject to economic, location, growth forecasts and alternative contingency evaluation on a case

by case basis. The inclusion of any project in the 10 year network development plan is subject to business case evaluation and no reliance should be placed on any project proceeding.

Group Peak Demand	Load Classification	Customer Impact	Security Level	Time to restore first contingency	Time to restore second contingency
Over 10MVA	Major Zone Substation	Over 5,000	N-1 (note 1)	Immediate Restore 100% GPD	100% GPD in repair/switching time
5-10MVA	Minor Zone Substation	2,500-5,000	N-1 (note 2)	100% restore within 3 hours	100% GPD in repair/switching time
Up to 5MVA	Urban Distribution Feeder	Up to 2,000	N-1 (note 2)	100% restore within 3 hours	100% GPD in repair/switching time
2-5MVA	Rural Zone Substation	1,000-2,500	N	50% restore within 3 hours 100% restore within 6 hours	100% GPD in repair/switching time
Up to 2MVA	Rural Distribution Feeder	Up to 1,000	N	100% restore within 6 hours	100% GPD in repair/switching time
Up to 2MVA	Remote Rural Distribution Feeder	Up to 300	N	50% within 6 hours. 100% GPD within 12 hours	100% GPD in repair/switching time
Up to 1MVA	Urban LV Network	Up to 300	N	100% GPD within 6 hours	100% GPD in repair/switching time
Up to 500kVA	Rural LV network	Up to 50	N	100% GPD within 12 hours	100% GPD in repair/switching time

Note 1. Denotes full N-1 contingency with break for automated switching.

Note 2. Denotes N-1 contingency with break for manual switching.

Exceptions to the above standard are:

1. The 33kV supply from Stoke to the Lower Queen St substation (25MVA) is a dedicated supply circuit to Nelson Pine Industries and it has an N only security level supply, as agreed with the consumer.
2. The supply to Mapua substation (5MVA) incorporates a 4 core cable circuit, with each core spaced approx 150mm from the others. Three cores are required for service, and there is a spare core. In the unlikely event of two cores being damaged coincidentally, then an outage of up to 18 hours would result.
3. The Motupipi GXP substation (7MVA) has a 4 x 1 single transformer bank configuration, requiring approx 5 hours to change out a unit following failure.

5.8 DEMAND FORECAST

The fundamental requirement for long term network planning is a sound demand forecast. The risks to NTL's asset management program associated with a poor demand forecast includes amongst other things; the potential for over or under investment, inability to meet demand, severely underutilised assets and the potential for significant optimisation of assets in future valuations with corresponding impacts in price movements and financial performance. This AMP is based on a comprehensive demand forecast using the latest up-to-date information available.

Information from Local Territorial Authorities

Population forecasts provided by the Local Territorial Authorities (LTAs) should form the basis of any forward projections in demand since it is the LTAs that should have the best information to provide forecasts based on known and promoted development. TDC recognise the dangers with their asset management planning for water, sewer and storm-water assets based on inaccurate forecasts. To-date there has not been any coordinated growth model developed.

TDC and NCC are now working towards a 20 year footprint of development because of the unprecedented growth in the region. This "20 year footprint study" is designed to include a residential and industrial growth forecast model which incorporates more "science" in the development of the forecasts.

Currently, the best information available is forward population forecasts prepared by NZ statistics.

Actual population growth is influenced by the availability of land, land zoning, provision of services and other infrastructure. Local Authority strategic plans therefore have a fundamental influence on the shape of future population projections as do private landowners since once land is rezoned, it is not necessarily redeveloped.

Known LTA development plans that have the potential to influence electricity demand are those undertaken by TDC and NCC and include:

- Mapua – Ruby Bay study
- Rural 3 Study
- Regional Water Supply Study
- Richmond West Development Study
- NCC and TDC Clean Air Strategies

These plans are at varying stages of completion and typically involve a lengthy process of preparation, public consultation and final council decision making. All current information is incorporated into the demand forecast by way of adjustments to NZ statistics forecast growth rates.

Demand Forecast Methodology

Step1. Identify Population Growth by District

NTL's demand forecast is based on historic feeder loadings which are extrapolated using NZ Statistics population forecasts given for each area unit/district. The growth rates in each district are identified and checked with historical line connection growth rates. This information is also

combined with any known development initiatives to refine the high medium and low population forecasts for each area unit/district.

Step 2. Translate District Population Growth to Network Feeder Growth

After diversity peak demands of 2.8kW per connection are assumed at 11kV feeder level.

A lower network forecast is firstly developed by combining 11kV feeder load forecasts into zone substation forecasts and then 33kV feeder load forecasts by combining zone substation forecasts.

This is then adjusted for industrial spot load information and planned load transfers in order to derive individual feeder demand forecasts and zone substation demand forecasts.

Consumer expansion projects have major effects on the timing of capital expenditure in this plan. The advance information received from consumers has in the past sometimes proved unreliable, both from a load magnitude point of view and from a timing point of view.

The growth plans of large consumers and any changes that they make can have a major influence on whether or not the capital expenditure plan eventuates in practice. Individual load expansions greater than 2MW are defined as large expansions that are treated specifically. The unexpected development of large expansions may cause significant changes to individual projects and a review of the programme of subsequent projects.

Distributed generation developments are only incorporated when known generation patterns have emerged. When generation patterns are known, they are incorporated into the load forecast as a negative load at their point of injection at the time of system peak. A factor is applied to generator maximum output depending upon its historic availability and probability of being available at the time of system peak. Then as the load matrix is built up, the effect of each distributed generator on the peaks at each level of the network is accounted.

Step 3. Combine Upper Network Growth to develop GXP Demand Forecasts

Finally GXP forecasts are developed from the consolidated 33kV feeder forecasts. Diversity across the elements is allowed for at each combining step. Following diversity allowances in the forecast development process, the after diversity peak demand per new connection decreases to approx. 2.0kW at GXP substation level

Embedded Generation

Experience with embedded generators to date has shown that generation can be unpredictable for some years even after commissioning has been completed. The uptake of small scale distributed generation such as solar panels and small wind turbines has been minor in the Nelson area to date. Total installed solar and wind generation across the network is less than 0.1% of the total network load. This level is too low for conscious inclusion in the demand forecast. This situation is being monitored and the effect of embedded solar and wind generation may be taken into account in future demand forecasts.

The demand forecasts in this plan do however include the effects of existing embedded hydro generators (refer Section 3.2 for details of these). The net effect of the embedded hydro generators is a reduction of peak load of approx 8% of the Motupipi GXP substation and 1% of the Motueka GXP substation. The net effect of the embedded hydro generation on the overall NTL peak load is a reduction of approx 1%.

Load Management

NTL operates peak load management as part of a joint initiative by other Upper South Island Lines companies to limit the peak loading on the transmission network supplying power to the Upper south island. Transpower transmission charges are based on NTL's contribution to the 12 highest peak loads each year. The dominant load in the Upper South island is Orion Group Ltd which includes the city of Christchurch. Due to the fact that the mix of domestic and industrial load in the Nelson area is similar to the Christchurch area, NTL shares similar characteristics to Orion Group and the networks in both areas tend to experience overall peaks at around 6pm on the coldest winter evenings. Load management strategy operates to remove domestic and commercial water heating load at the times of system peak in order to minimise peak loadings. These loads are restored when the peak load periods have passed.

In practice, the action of load management causes peak loadings of parts the lower network (ie on zone substations and 11kV feeders) to occur after the overall GXP peaks have occurred. This is due to variations in load mix across individual feeders and zone substations, so that those with higher proportions of domestic type load and therefore more controllable load, will experience highest loads when the water heating is being restored. This is also accounted for in the formulation of the load forecast.

The demand forecast detailed in Appendix B, takes account for the effect of load management and as a result the GXP peak loads do not contain controlled loads. Up to 15MW (10% of total peak load) of domestic and commercial water heating is switched off at these times. This means that peak network loadings are reduced by approx 10% through the operation of the load management system.

The 2013 Demand Forecast

Summarised demand forecasts for the overall network, each GXP, and for all existing zone substations are given in Appendix B.

Specific areas of load growth include:

- Domestic growth over the next decade in the area between Richmond and Stoke and from southern Richmond southward towards Hope, Brightwater and Wakefield. The Mapua area and coastal zone between Richmond and Mapua is also expected to show continued strong growth as a domestic housing area enjoying a semi rural coastal environment with reasonable proximity to Nelson city. Most flat land close to Nelson city has been absorbed into residential subdivisions of relatively low load density housing. Richmond and Stoke are seen as ideal areas for retirement and many people move into the region from other larger cities.
- Tasman Bay suffers from still air inversion layer effects during the winter. This situation combined with the high number of wood burners used for domestic space heating results in high levels of particulate matter in the air in winter mornings and evenings in the urban areas. Both territorial authorities are addressing the problem and have stated intention to improve air quality standards. This will mean a steady transfer of domestic space heating to electricity over the period of this plan. The two councils are collecting data on numbers of installed wood burners that will require conversion over the period at present. Data from the BRANZ organisation on the recent and future installation rates of heatpumps in the Nelson area has been incorporated into the latest forecast.
- Industrial load growth in the region is expected to continue in the Tahuna area, and in Richmond on the northwestern side. Typically this will take the form of light

manufacturing, seafood processing and packaging, fruit packing, cold storage and timber processing.

- The Atawhai area to the north of Nelson is a steadily growing residential area. Aquaculture and aquaculture research are industrial activities that are also expected in this area. Further north, subdivision of farmland into lifestyle blocks is occurring
- The central Motueka area is expected to show moderate growth. Rural blocks in the Waimea Plains and in the Moutere area are being subdivided into farmlets providing for many isolated rural line extensions. The Kaiteriteri/Marahau area is an increasingly popular holiday resort and retirement area, and subdivision of coastal land for permanent residences here is ongoing and expected to continue. Hotel and accommodation developments are expected in the area as well.
- In Golden Bay, like Kaiteriteri, subdivisions for holiday homes and retirement investments are expected near the coastal areas of Pohara, Tata and Collingwood.
- Irrigation of dairy farms is being undertaken in the rural areas of Golden Bay, Tadmor, Korere, Murchison, Matakitaki and Maruia. Typically the irrigation systems require approx 100kVA of supply capacity. Most of these areas are currently serviced by long 11kV lines. Capacity upgrades are required to accommodate these on many of the feeders. Capacity upgrades are being provided by the installation of capacitor banks initially. A survey of the longer term plans of dairy farmers has been undertaken. The results of this has caused a review of the upgrade plans for some rural feeder systems. Capital investment into supply upgrades must show an economic return to NTL without increasing existing urban to rural cross subsidies.
- Further dairy farm development is possible in the Maruia Valley south of Murchison and in the Tapawera area. Both of these areas are remote from an electricity supply viewpoint and considerable capital expenditure is needed to make sufficient supply available. Such capital investment would need to be financially viable and allow NTL to achieve an acceptable return on the upgrade cost without increasing existing urban to rural cross subsidies.

Large Industrial Loads

There are no new large industrial loads (>2MW) identified in this revision of the plan. The current demand forecast therefore does not include any new large industrial loads.

The load forecast and programme of network capital development in this plan is based on the best information held by NTL at the time of plan revision. This plan therefore represents NTL's view of the most likely path of load growth and of network development.

Electric Vehicles

Electric vehicle charging may become a significant load within the planning period. To date there has been no significant development of this load in the Nelson area. We are keeping a watching brief on international electric vehicle technology developments and the implications for electricity networks where they are appearing. To date these have tended to be in major cities rather than provincial towns.

High levels of uptake of electric vehicles may have significant capacity implications with attendant high network capacity development costs. Load management initiatives such as night only charging may offer a more cost effective solution for electric vehicle charging.

The demand forecast of this AMP at present takes no account of potential development of this load. Future demand forecasts and AMP reviews will consider the local developments of this load category.

Global Financial Crisis

The global financial crisis continues to have some effect on existing industrial electricity consumption and on new connections in the Nelson area.

The timber processing industry in particular was impacted and there was reduced activity at the major processing plants in Nelson. Housing construction was also reduced for the calendar years 2009-2012.

At this revision, the effects of the global financial crisis have abated and economic activity in the district appears to be back at pre-crisis levels.

The revised growth forecast is given in Appendix B and the capital expenditure programme is Appendix E.

For capital expenditure planning purposes the following distribution of new consumer connections has been assumed to be connected each year:

2013/14 to 2022/23	Urban Sections	Rural Connections
STOKE	495	34
MOTUEKA	45	30
GOLDEN BAY	22	23
KIKIWA	0	17
MURCHISON	0	10
TOTAL	562	114

5.9 DEVELOPMENT PLAN - DETAIL

5.9.1 Network Classifications

Proposed network upgrades are outlined in detail in this section under the following classifications:

- Transpower GXP's
- Primary distribution network (33kV)
- Zone substations
- 11kV feeders
- Distribution transformers
- Urban low voltage lines
- Rural low voltage lines
- SCADA/load management system/communications
- Ripple injection system
- Distributed Generation

5.9.2 Transpower GXP and Transmission Line Upgrades

In the last few years, transmission capacity from Christchurch to Nelson has been significantly upgraded with the commissioning of a third 220kV transmission circuit between Islington and Kikiwa. Other developments boosting supply capacity to Marlborough and the West Coast are also underway.

At current growth rates, it is expected that further capital investment into the Transpower network in the Nelson area will be required over the planning period of this document in order to maintain security of supply.

During 2009, a transmission "roadmap" was formulated in conjunction with Transpower. Following loadflow studies of the network under projected loading scenario's, a list of development projects and approximate timings has been formulated.

In particular:

- Replacement of 220/33kV Transformers and 33kV Switchboard at Stoke GXP (2012/13)
Transpower are undertaking the replacement of the three banks of single phase 50MVA transformers with 2 x 120MVA three phase transformers. At the same time, the outdoor 33kV switchboard at the substation is being replaced with a new indoor switchboard. This project is funded by Transpower as a renewal project. The project is expected to be completed by June 2013.

- 110/66kV transformer capacity at Stoke (2013)
The coincident loads of Motueka and Motupipi now exceed the rating of the 110/66 interconnecting bank at Stoke. This means that there is a reliance on the Cobb power station for generation to be on line during peak periods. This upgrade project is the subject of a new investment agreement.

- Capacitor banks Motueka and Motupipi (2014)
Ongoing load growth will create the need for voltage support on the 66kV network under contingent conditions. This will take the form of capacitor banks to be installed at Motueka and Motupipi substations.

- **New 220/33kV GXP at Brightwater (2016-2018)**

At around 2016, the load on the Stoke 33kV bus is expected to exceed the firm capacity of the supply. Due to the limitations in bringing further load out from the Stoke GXP in its valley site, a second GXP will be required. This should be sited near the load centre of the incremental growth which will be to the south of Stoke. Connections from this substation to the existing 33kV network can be made. Land was purchased for the site in 2005 and the site was designated as a substation site in 2009.

- **New 66/11kV GXP at Riwaka (2018-19)**

At around 2018, the load on the Motueka 11kV bus is expected to reach the firm capacity of the substation of 23MVA. Load growth is expected to the north of Motueka and in Kaiteriteri and Marahau. This load is difficult to serve at 11kV from the existing substation and it is proposed that a new GXP at Riwaka is constructed. This will relieve loading on the Motueka substation, meet the incremental north Motueka load and provide an alternative source of supply for Motueka township. Land and cable easements for the substation have been procured and designated for this future substation.

- **Additional Transmission Capacity Southern Lakes Generation to Christchurch**

Transpower is at present implementing tactical upgrades to existing lines and a programme of transformer capacity upgrades and voltage support device installations. These are expected to delay the requirement for major new transmission lines until at least 2030.

5.9.3 Subtransmission Network (66kV and 33kV) Upgrades

The subtransmission system currently includes 33kV sub-transmission lines and cables. The 33kV network is designed to the standard that each zone substation in the urban area has sufficient firm capacity in 33kV supply circuits to carry the peak load on the substation. This is made available by the provision of alternative circuits that can be switched into service in the event of a primary circuit line or cable failure. Rural zone substations have no 33kV line backup.

In general, all 33kV overhead lines can be repaired within half a day in the event of insulator failure or single pole failure. Wider spread damage tends to be much more catastrophic but far less likely. Most 33kV cables can be repaired within 24 hours after the faulted section has been located.

The substations with firm capacity in 33kV supply are Annesbrook, Songer St, Richmond, Hope and Brightwater. The substations without full firm capacity in 33kV supply are Lower Queen St, Mapua, Eves Valley, Founders, Takaka and Swamp Rd.

Within the horizon of this plan it is planned to provide for firm 33kV supply to be made available for Founders substation.

Six specific 33kV development projects have been identified. These are:

- A. The installation of a 33kV underground cable at Songer St substation to boost the reserve capacity available in the backup 33kV feeder (2013/14). A short section of existing 33kV cable in the Railway Reserve feeder at Songer St substation will become capacity constrained due to load growth. It is expected that the load in the Richmond/Brightwater area will reach the point that the cable upgrade is necessary. When the Brightwater GXP project is completed, this cable circuit will be reconfigured to form the Songer St B feeder circuit and become dedicated to the Songer St substation. This project has an estimated cost of \$150,000.

- B. The installation of a 33kV cable linking the Founders substation with the Stoke substation. (2012/13). This circuit will provide N-1 supply security for the Founders substation load. The estimated cost of this project is \$3.6m. This project is underway at present.
- C. Extension of 33kV overhead network on existing pole line from Eves Valley to Pea Viner Corner. This extension is to provide an alternative route to the Appleby highway 33kV line feeding Mapua substation. This section of overhead line is prone to vehicle interference. (2013/14). This project has an estimated cost of \$450,000.
- D. Extension of 33kV network from Wakapuaka to Hira in preparation for new zone substation construction at Hira. (approx 2015/16). The estimated cost of this project is \$1.25m.
- E. Installation of four new 33kV feeder cable circuits linking new Brightwater GXP substation with existing 33kV network in the Brightwater area (2017/18). The estimated cost of this project is \$3.2m.
- F. Extension of 33kV network from Brightwater to Wakefield in preparation for zone substation construction at Wakefield. (approx 2019/20). The estimated cost of this extension is \$1.5m

One specific 66kV project has been identified. This is:

- A. Installation of double circuit 66kV cables from Transpower network at Riwaka to new substation site. (approx 2017/2018). The estimated project cost is \$700,000.

At the time that the Brightwater GXP is constructed, the 33kV network in the Stoke area will be re-configured so that a no break firm capacity 33kV supply is provided for the larger urban substations.

Also at this time, four new underground cable feeders to interconnect with existing overhead 33kV lines, will provide a switched firm supply for the Eves Valley, Hope, Brightwater and Mapua zone substations.

5.9.4 Zone Substation Upgrades

As a result of projected load growth three existing zone substation supply areas will require substation supply capacity augmentation prior to the end of the planning period.

- **Brightwater/Wakefield Area**

The Brightwater substation is the main supply for these areas. The substation currently has a single transformer on site feeding via underground cables into pole mounted reclosers.

This configuration limits the available offtake from the station to approx 7MVA. A capital project was approved during 2011 to increase the substation to two transformers and to install a small switchroom with an indoor 11kV four feeder switchboard. This will increase the available capacity of the Brightwater substation to 15MVA firm. The project is currently being implemented. The project has a total cost of \$990,000.

In the longer term, further load growth at Wakefield will generate the need for a zone substation at Wakefield.

- **Wakapuaka/Hira Area**

The supply in this area has been boosted in recent years with the construction of a new substation at Founders Park, however the north Nelson area remains supplied via a single overhead line that runs along the top of the Atawhai hills and drops down to the coast to a regulator site near the Glenn. Rearrangement of distribution transformer taps has been completed to further take advantage of the boosted capacity made available from the zone substation.

The voltage at the end of the line at Kokoroa approaches statutory swing limits under current full load winter conditions. Growth in the Ludd and Teal Valleys is progressing with subdivision of farmland in these areas and this is expected to generate the need to upgrade a section of line from the regulator site out to the Hira store within the next few years. A capacitor bank was installed at Hira during 2012.

Further growth in the area will generate the need to install a small zone substation at Hira near the entrance to Teal and Ludd valleys.

Preliminary modelling indicates that the most efficient method of achieving this would be a two stage development whereby a new 33kV cable would initially be installed and operated at 11kV to boost the supply until the substation was required. This development would be expected within 10 years at current growth rates.

A major aquaculture industrial development could start up in the Glenn area within the next few years. Should this occur then it is likely that a zone substation would be needed at the existing regulator site at Wakapuaka. Such a development would likely defer the development of the substation at Hira.

- **Riwaka/Kaiteriteri Area**

Growth in the Kaiteriteri/Marahau area is expected to continue for a number of years. A capital works project to provide an additional feeder to this area from the Motueka substation was completed in 2006. Depending on the rate of development in the area, and on the rate of load growth in the Motueka area, the need for further network enhancements in the form of a new GXP substation near Riwaka could arise later in the planning period.

This project would require a cable extension of the 66kV network at Riwaka to the new substation site.

- **Motupipi Grid Exit Point Substation**

The Motupipi Grid Exit Point substation is a single transformer bank 66/33kV substation. There are four single phase transformer units on site. Three of these are in service at any time, and a five hour shutdown of the substation is required to change out one of these with the spare unit. This configuration necessitates shutdowns of the Golden Bay load in order to maintain the transformer banks. The substation configuration also does not meet the security standard for the 7MVA load of 100% restoration of supply within 3 hours in the event of a transformer failure.

The existing transformers at Motupipi are now 43 years old.

A project to enhance the substation and bring it up to the appropriate security standard is now planned for 2015-2016. This project will involve installing an additional new three phase transformer and 66kV circuit breaker at the substation. Following this each transformer bank will be capable of carrying the total load. This development will remove

the need for regular extended shutdowns of Golden Bay for substation maintenance and it will significantly decrease the risk of extended unscheduled loss of supply.

- **Hope Substation Relocation**

The Hope Substation was first commissioned in 1960 and extended in 1967. The transformers at the substation were refurbished in 2004 and 2010. The original 33kV and 11kV switchboards are still in place. The substation is sited on land that has been designated by NZTA for future use as a highway.

The substation 11kV switchboard is scheduled for replacement in 2014. It is proposed to replace the entire substation on another site nearby at this time. The existing transformers will be redeployed but the 33kV and 11kV switchboards will be replaced. The substation would be constructed to accommodate future higher capacity transformers and additional switchgear. The format of the new substation will be an indoor type substation. The project is estimated to cost \$3.5m.

Development of the highway may not proceed within the time horizon of this plan, but a contribution covering the incremental costs of relocating the substation over upgrading the existing site may be provided by NZTA.

A summary of proposed GXP and zone substation transformer movements and purchases is outlined below:

2015/16	Install one new 66/33kV 20MVA three phase transformer at Motupipi Substation.
2017/18	Construct new GXP substation at Brightwater utilising two new 220/33kV 50MVA transformers.
2018/19	Construct new substation at Riwaka utilising two new 66/11kV 7.5/15MVA transformers.
2019/20	Construct new substation at Hira utilising two new 7.5/15MVA transformers.
2021/22	Construct new substation at Wakefield utilising two new 7.5/15MVA transformers.

5.9.5 11kV Feeder Upgrades

NTL operates a radial 11kV system generally without back-up for rural areas. In the urban areas open loops are built to allow alternative feed routes in the event of cable circuit failures.

HV feeder upgrades are identified through loadflow modelling of the 11kV feeder network. A continuous model of the network down to 11kV lines is kept. The voltage profiles on this network can be obtained for various present and anticipated future loading conditions, and areas likely to require reinforcement can be identified at an early stage. Reinforcement projects are then identified and the implementation timing of these optimised from operational and economic viewpoints.

- **Stoke Region 11kV feeders**

As mentioned in the previous section a number of new 11kV feeders and existing feeder upgrades are planned in order to meet anticipated load growth, meet the design supply security standard and meet network supply quality and reliability performance targets.

These are as follows:

- i) Installation of an interconnecting cable in Marsden Valley to link with the Panorama Drive subdivision with associated switchgear in order to eliminate a section of network that is currently supplied by single cable spur and does not meet the design security standard.

- ii) Installation of an interconnecting overhead line and cable to provide a backup supply to the Bells Island regional sewerage treatment plant.
- iii) Installation of a new feeder cable from Brightwater Substation northwestwards out to the Brightwater deviation and then westward along the deviation to intersect with existing lines at Telenius Road. This will create a fourth feeder from the substation.
- iv) Reconductoring of overhead line from the Brightwater substation southward along Higgins Road to Bird Lane. This project is required to provide an additional feeder circuit to the Wakefield load area and to reduce voltage drop.
- v) Installation of an interconnecting cable between Whitby and Lord Auckland Roads in Wakefield with associated switchgear in order to eliminate a section of network that is currently supplied by single cable spur and does not meet the design security standard.

- **Motueka Region 11kV Feeders**

Upper Moutere/Sunrise Valley

This area is supplied from a line running from Mapua substation following the Moutere Highway from Lower Moutere. The end of line voltage conditions at Sunrise Valley are at the statutory limits during peak feeder loading at present. A regulator is planned to be installed at Old House Road to improve end of line voltages. This will accommodate the present growth rate for the next ten years. This regulator was installed during 2012.

Tasman/Ruby Bay

The Tasman/Ruby Bay areas are supplied via a long light 11kV feeder line from Motueka substation. The section of feeder line from Motueka substation to Moana Road has been upgraded in conductor size in the past.

Subdivision of previous orchard land and upgrading of some packing sheds is creating a consistent growth in electrical peak load on this feeder.

The commissioning of the new substation at Mapua has boosted capacity in this area for the short term. Ongoing growth will generate the need for an 11kV conductor increase on the section of line between Moana Rd and Tasman Store and/or the section of line between Mapua School and Ruby Bay in the longer term.

Kaiteriteri/Marahau

The Kaiteriteri/Marahau area is supplied via a single 11kV overhead line running from Riwaka. The present load at Kaiteriteri and Marahau is highly seasonal with a distinct peak during the Christmas and New Year holiday week. For the rest of the year, the load is relatively light. Recently, a new feeder circuit has been installed reducing the load on the circuit and significantly improving the end of line voltage conditions during high load periods and also significantly improving the reliability of supply in the area.

For the longer term, the Kaiteriteri area is expected to continue to develop, particularly in the tourism area. A new GXP substation in the Riwaka area is expected to be required later in the planning period. This will relieve expected high loading on the existing Motueka substation, and improve expected voltage profiles at Marahau at the time.

- **Golden Bay Region 11kV Feeders**

Pohara/Totaranui

The Pohara/Totaranui area is a holiday area on the northeastern side of Golden Bay and bordering the Abel Tasman National Park. The area is becoming a beach resort area although some permanent residences are appearing in subdivisions in Pohara.

This area is currently one of two sections of our network that remains reticulated at 6.6kV. There are no voltage constraints under present or expected loading conditions, however the load on the 11/6.6kV interconnecting transformer is rising and the point will be reached within the next few years that its nameplate rating will be exceeded. It is planned at that point to convert the area over to 11kV. This will improve voltage regulation on the line and standardise the distribution transformers used.

The 6.6/11kV conversion project is a three year project. The first stage of this project commenced during 2012/13.

Upper Takaka

Ongoing installation of irrigation in the Upper Takaka Valley has generated the need for incremental voltage support. A capacitor bank was installed during 2010 to provide this. Further irrigation load growth in the area may generate the need for an upgrade of the feeder line or consideration of an additional GXP at Upper Takaka.

This development will occur only if and when the development is financially viable and if NTL achieved an acceptable return on the upgrade cost without increasing existing urban to rural cross subsidies.

Rockville

During 2011, three applications for irrigation system load were received in the Bainham area on the Rockville 11kV feeder. A capacitor bank was installed at Bainham during 2012 to support voltage in the area and accommodate these new loads. Significant further load growth on this feeder may generate the need for further feeder capacity upgrading which would likely take the form of 22kV conversion.

This development will occur only if and when the development is financially viable and if NTL achieved an acceptable return on the upgrade cost without increasing existing urban to rural cross subsidies.

- **Kikiwa Region 11kV Feeders**

Rotoiti/Kawatiri/Glenhope

The Rotoiti/Glenhope area is supplied from Kikiwa substation via a single line running southward from the substation to St Arnaud, down the Buller River to Kawatiri, and then over hill country to Glenhope via Lamb Valley.

The St Arnaud area has shown only moderate growth with additional holiday properties at St Arnaud used during the winter skiing season and over the Christmas break period.

Voltage profiles over the line show that the supply along it is within regulatory tolerance at all points.

Should further major development at St Arnaud occur then further investment possibly taking the form of a line upgrade to 22kV may be required.

This development would occur only if and when the development is financially viable and if NTL achieved an acceptable return on the upgrade cost without increasing existing urban to rural cross subsidies.

- **Murchison Region 11kV Feeders**

Maruia/Springs Junction

The Maruia Valley and Springs Junction are supplied from the Murchison substation GXP via the longest single line radial feeder on the network which is 80km long. This line is one of the longest 11kV feeder lines in NZ. Two voltage regulators are sited at strategic points along this line.

The voltage at Springs Junction is currently at regulatory swing limits under full load conditions. Further load growth will generate the need for further tactical capacity enhancement, likely to take the form of shunt capacitors.

In parallel with these developments a two stage system upgrade is underway. In the first stage (2004/5-2006/7) the line has been reinsulated to 22kV.

When the load growth in the area requires it, a step by step process over five years to re-energise the line to 22kV is to be undertaken. During this process an 11/22kV transformer and 22kV distribution transformers will be installed allowing progressive re-energisation of the line at 22kV from the Spring Junction end. The total cost of this upgrade project is estimated at \$900,000.

This development will occur only if and when the development is financially viable and if NTL achieved an acceptable return on the upgrade cost without increasing existing urban to rural cross subsidies.

Longford/Mangles

During 2011, three applications for irrigation system load were received in the Tutaki/Mangles area on the Longford 11kV feeder. A capacitor bank is to be installed at Tutaki in order to support voltage in the area to accommodate these new loads. Significant further load growth on this feeder may generate the need for further feeder capacity upgrading which would likely take the form of 22kV conversion. Such a development would occur only if the development was financially viable and if NTL achieved an acceptable return on the upgrade cost without increasing existing urban to rural cross subsidies.

5.9.6 Urban Low Voltage Lines

Considerable infill development has occurred and is ongoing in some urban areas. This is coming about through the subdivision of former 1000 sq m and larger sections down to smaller lots of around 450 sq m. In some cases both the back and front areas of some properties have been subdivided to provide land for two new low cost houses.

New cables from these new houses have been run out to the existing reticulation which in most of these areas is still the original overhead lines. This has resulted in some sections of line in urban areas being loaded well over their original design. Some expenditure in these areas to relieve these overload situations is expected and has been allowed for in the plan.

Relief methods include installing intermediate transformers in existing overhead lines, or running new circuits underground on the opposite side of the street to the existing overhead lines. An allowance of \$150,000 per year has been made for this type of upgrade in the plan.

5.9.7 Rural Low Voltage Lines

There are a number of long rural low voltage supply lines feeding multiple consumers and long supply lines to single consumers that require upgrading so that regulation voltage is supplied at each rural NCP. Typically these are brought to our attention through consumer complaints of low voltage.

Upon investigation of the complaint an upgrade of the supply is required, taking the form of a new transformer installed closer to the consumer, or an increase in the size of the low voltage line that supplies the consumer(s).

Ten proven low voltage complaints are allowed for each year, at an average cost to rectify of \$7,000. This leads to a budget of \$70,000 for the rectification of rural low voltage complaints.

The nature of these cases is that they are not specifically predicted at the beginning of each year, however once underway they become specified upgrade projects. A budget of the total expected costs of all cases is therefore allowed at the budgeting stage.

5.9.8 SCADA/Load Management System Upgrades

An upgrade of the SCADA master station has been completed. This upgrade incorporates enhanced load management and improved remote access via laptops. It also allows expansion of the system to feeder down line field devices such as autoreclosers. The master station hardware and software is updated from time to time as new releases of the system are made available by the vendor. It is not expected that the SCADA system will require any other major development or full scale replacement in the timeframe of this plan.

Expansion of the system to incorporate all zone substations on the network is planned over the timeframe of this plan. A fibre optic communications system has been extended to all zone and grid exit substations in the Stoke and Motueka GXP regions.

5.9.9 Remote Control of 11kV Field Autoreclosers

A programme to automate approx 50 distribution feeder field autoreclosers in stages commenced in the year 2000. All autoreclosers will be automated with control integrated into the company's SCADA system. Communication with these devices is to be by intermittent polling over the VHF voice radio network. This programme will be completed by 2015.

5.9.10 Ripple Injection System Upgrades

A ripple control system consists of one ripple transmitter which injects signals into the reticulation system and many ripple receivers located on consumer switchboards. The receivers, when detecting the particular signal code they are programmed to respond to, then switch the loads that are connected to them on or off.

The main purpose of the ripple control system is to utilise the storage available in some types of loads in a way that allows the overall peak demand on the transmission and distribution networks to be reduced. This is done by taking control of all these storage type loads (via the mechanism of ripple control), and ensuring that they are turned off when the uncontrollable loads (i.e. the rest of the system) are at their greatest.

In this way the overall peak on the network can be reduced in comparison to what would be run without the benefit of ripple control. Our aim is to ensure that all our chargeable peak demands

contain no controllable loads, i.e. that at the time that any peak load is run no water heaters or controllable space heaters are on. To a large extent this aim is achieved.

The primary justification for employing a ripple control system is based on the costs of providing peak capacity, or more correctly, the avoided costs of providing peak capacity. These costs can be divided into two groups. The first of these is the cost of providing transmission capacity to carry the peak load to the Nelson region. These costs manifest themselves in Transpower transmission charges. The latest Transpower pricing indicates that the incremental cost of new demand on the system is \$99/kW/year.

The second group of costs are those of providing distribution capacity within the region. These costs are in capital servicing for heavier lines and transformers. The estimated cost for incremental demand on the network can be approximated from the current average cost.

The replacement value is approximately \$270m to supply a load of 140,000 kW. This translates to \$1930/kW replacement capital, or \$135/kW/year assuming a 7% p.a. cost of capital.

Adding these two component costs together gives a total avoided cost of \$234/kW/year. At present the load control system reduces our overall peak loading by approximately 12,000kW. Therefore the ripple control system is saving NTL \$2,808,000 in avoided capital charges per year.

The NTL network has five ripple control transmitters in operation at present, one operating in each bulk supply area. Three of these (Stoke, Motueka and Golden Bay) are static frequency generator plants.

The Kikiwa and Murchison ripple control plants are motor generator sets. The owners of the ripple receivers in these areas, Contact Energy have replaced all of the receivers in the area. NTL is replacing the ripple injection transmitters at both sites and upgrading the Kikiwa site to remote SCADA based control. This project is underway and completion is expected during 2013.

5.9.11 Fault Indicators

A capital investment identified during a study of reliability improvement measures is the installation of fault indicators at the ends of 11kV cable sections within the urban 11kV cable network and at strategic points on the rural HV overhead line network. These indicators detect when fault currents have been passed and signal this by means of a flashing LED on site or via a communication to the control room SCADA system.

This aids cable and line fault location and greatly reduces the time taken to restore supply in unfaulted sections. A two year programme to install these at all switchgear and substation sites in the urban network and at strategic positions on the overhead rural distribution feeders is planned for 2013/14 and 2014/15.

5.9.12 Emergency Generation

Network risk management studies have identified the need to provide relocatable generation as a temporary contingency in the event of two types of network fault.

The first of these is the case of an 11kV cable fault in a section of spur network containing up to 450kVA of load in up to two distribution substations. As cable fault location and repairs can take up to 36 hours to complete, then in order to meet urban supply restoration time limits of 6 hours, local generation is needed until the cable fault repairs can be effected.

Three truck transportable generators fitted with cables ready to be connected to the low voltage switchboard of a distribution substation were purchased during 2012/13.

The second case is a contingency to allow supply restoration to rural spur networks within 12 hours in the event of 11kV cable failure. Five such spur sections have been identified on the network with loadings of up to 1200kVA.

A containerised 1250kVA generator was purchased and a trailer constructed for this generator during 2002/3. Aside from its emergency power supply function, this generator is also utilised for peak load management during the winter and for alternative power supply during shutdowns on rural feeder trunk lines.

5.9.13 Power Factor Correction

The load power factor at Motueka and Motupipi Grid Exit point substations has been found to be below 0.95 under certain load conditions. A strategy to rectify this involves policy to encourage customers to improve the power factor of their individual loads.

Transpower has recently installed a 40MVar capacitor bank at Stoke for network security purposes, and as part of a tactical transmission capacity upgrade programme.

Investigations are underway to determine the most cost effective means of providing bulk power factor correction in the Motueka and Motupipi GXP areas. A budget capital allowance of \$0.5m has been made for this project in the 2013/14 year.

5.9.14 Overhead to Underground Conversion

During 2001, the NTL board approved a new underground conversion policy. This policy provides for the conversion of overhead to underground and is based on “the overall benefit to the community as a whole”.

The overhead to underground conversion programme is based on NCC, TDC and NTL’s priorities with NTL determining the final programme.

The programme of works is as follows:

2013-14: Nil. (Resources allocated to other major capital projects)

2014-15: Beach Road Tahuna, High Street Motueka (start)

2015-16: High Street Motueka

2016-17: High Street (completion), Champion Road

2017-18: Songer Street (Nayland to Seaview), Nayland Road (South of Masefield)

2018-19: Main Road Riwaka

2019-20: Aranui Road, Mapua

2020-21: Bolt Road, Wakefield Northern entrance

2021-22: Ellis St, Brightwater

2022-23: Lower Queen St, Richmond.

The average annual expenditure on underground conversion is approx \$900,000.

5.10 NEW CONSUMER GENERATED NETWORK EXPENDITURE

5.10.1 Background

Tasman District has experienced steady population growth in recent years. This has created a growing demand for residential land and in turn provides a stimulus for the business sector as the local economy expands.

Combined, both sectors are demanding greater line function services, initially as new connections, and then followed closely by business requiring greater capacity.

Activity has resulted in approximately 2000 applications per year for new connections, and for alterations to existing consumer connections.

5.10.2 Distribution Transformers

Distribution transformers are generally provided free issue by Network Tasman to reticulation developments and industrial expansions.

The current average expenditure on distribution transformers (11kV/415V) is \$624,600. These provide capacity for residential consumers and increased business demand. Typical applications are urban/rural residential subdivisions, industrial subdivisions, central business district areas and sporadic rural sites.

Whether or not a transformer is required for a subdivision or individual customer will depend on the capacity requested, the proximity of the LV network and whether or not there is any unutilised capacity in that circuitry and its transformer to meet the demand required.

Urban residential customers have an asymptotic after diversity maximum (ADMD) of $7+4n$ kW at low voltage distribution level where n is the number of customers.

With approximately 560 new urban connections requiring 2240kVA of transformer capacity, NTL can expect to invest \$180,000 annually on typically 200kVA and 300kVA padmount transformers, where density allows 50-75 customers to be connected to single substations.

Rural subdivisions by contrast are less densely populated (typically >2000m² lots) thus requiring more substations with smaller transformer capacity. Where only single lots are created by subdivision, a single dedicated transformer is often required (15kVA is minimum size purchased). On average in Stoke, Motueka and Golden Bay, rural consumers are provided with 10kVA of transformer capacity resulting in a poor utilisation factor. Costs rise from \$80/kVA for urban connections to \$180/kVA for rural, leading to an overall \$156,600 capital cost for rural transformer purchases to supply the 87 new rural consumers per year.

The Tasman District Council Rural 3 plan provides for cluster type development but this is unlikely to significantly alter the costs in rural areas.

Kikiwa and Murchison have respectively 17 and 10 new connection p.a. on average. Apart from the odd subdivision at Tophouse/St Arnaud, almost all connections require a dedicated 15kVA transformer. At approximately \$4000 per unit, the annual transformer cost is \$108,000 for both regions.

Large commercial and industrial consumers typically requiring 300kVA to 1000kVA create the remaining user group. Annually approximately 6 new transformers are purchased at a cost of \$180,000. For safety and convenience reasons, a recent trend has been a move away from fence enclosure type industrial substations to padmount substations.

5.10.3 Switchgear

Consumer generated network extensions and alterations often create the need for additional 11kV switchgear to meet operational requirements and security standards. Normally these occur in the meshed section of the network to maintain n-1 security for urban and industrial subdivisions. Typical examples are pole mounted isolators at cable terminations and ground mounted ring main units at the confluence of three or more cables.

The annual budget is \$186,000 per year, for this equipment. As load and consumer numbers increase on rural feeders, sectionalisers and reclosers are added to aid fault location and supply restoration as a means of improving network performance.

5.10.4 Urban Subdivisions

Provided the reticulated works are vested with NTL, then NTL will provide up to 100% contribution towards 11kV materials on qualifying subdivisions. This includes: padmount transformers including installation, 11kV cables, switchgear except for some isolators and associated fixtures. On vesting and livening NTL will also pay a further contribution per electrically connected lot as consideration for vesting.

Estimated replacement costs for urban subdivision reticulation is on average \$2,600 per lot. Total value with an average of 562 new lots per year amounts to \$1,458,000.

5.10.5 Rural Supplies

Rural subdivisions and industrial connections are largely funded by the developer but vested with NTL.

Estimated replacement costs for rural connections is on average, \$8,050 per connection. Total value with an average 114 new connections over all GXP regions amounts to \$917,000 p.a.

All assets vested to NTL that are on private land are protected by registered easements.

5.11 MAJOR NETWORK DEVELOPMENT PROJECTS 2013/14

Refer to the table in Appendix D showing total capital expenditure by year over the planning period.

This section details all major network development projects planned for the 2013/14 year. Alternative options for these major projects are discussed. Unless otherwise stated, these projects are subject to business case approval prior to commencement.

Specific details of the projects proposed are as follows:

1. Completion of 33kV Cable Stoke Substation to Founders Substation.

This project is required to provide switched firm capacity to the Founders substation after the load on the substation has outstripped the 11kV backup capacity available from the

Nelson Electricity network. Currently there is only a single 33kV supply line available to this substation. The development is being undertaken primarily for security of supply rather than supply reliability improvement.

The project may lead to a small improvement in annual SAIDI service level of approx 1 point.

The cable is 10km long and the route is via residential streets through Stoke and Nelson city. This project will be implemented over two financial years. The expected completion date is May 2013.

This project has been approved by the board of Network Tasman. Alternative options considered in the business case included:

- Joint development and interconnection with Nelson Electricity
- Standby generation at Founders Substation.
- Distributed generation on Founders substation 11kV feeders.

The option to proceed with the cable circuit solution was chosen because it provided the most practicable and low risk solution to the supply security problem. It also provided greatest long term economic benefit for the North Nelson consumers in terms of providing capacity for expected ongoing growth in the area and for providing ongoing security of supply in the face of this growth.

The project has an estimated total cost of \$3.1m.

2. Upper Takaka Feeder Upgrade:

This project is required to increase the supply capacity of the Upper Takaka feeder. This 11kV feeder runs southward from Takaka substation for approx. 23km. It supports dairy and dry stock farms. Recently a number of requests for supply for irrigation developments have been received. A capacitor bank was installed at Upper Takaka to support end of line voltage and to accommodate these developments in 2010.

Loadflow modelling shows that the feeder cannot support further developments. Applications for supply for further irrigation developments along the feeder are expected however.

An investigation is currently underway to identify the most appropriate means of further increasing the supply capacity of this feeder. Options include:

- Line Conductor Upgrade
- Installing a Distribution Static VAR Compensator
- Establishing a small Grid Exit Point at Upper Takaka and shortening feeder.
- Upgrading feeder line voltage to 22kV.
- Local Generation

This investigation will culminate in a project business case. The business case will require that the development project shows an economic return for NTL without increasing existing urban/rural supply cross subsidies. The business case will determine the optimal solution for the long term development of this feeder.

Assuming that the business case warranted proceeding, this project would commence in 2013/14 and would take two years to implement. The project may have a value of up to \$1.6m.

3. Waimea West 33kV Line Interconnection Eves Valley to Pea Viner Corner (2013/14)

This project is required to provide switched firm capacity to the Mapua substation after the load on the substation has outstripped the 11kV backup capacity available from Eves Valley substation. The project involves the extension of an existing 33kV circuit in Eves valley to meet up with the existing Mapua substation 33kV supply circuit at Pea Viner corner. The cost of this project is approx \$800,000.

Options to be considered will include

- Standby generation at Mapua Substation.
- Distributed generation on Mapua substation 11kV feeders.
- Additional 11kV feeder circuits from Eves Valley substation.

The annual SAIDI measure is expected to improve by 2 points from the implementation of this project.

5.12 MAJOR NETWORK DEVELOPMENT PROJECTS 2014/15-2017/18

Refer to Appendix D, detailing all capital expenditure identified as likely to occur in the four years 2014/15 to 2017/18.

Unless otherwise stated these projects are subject to business plan approval. These projects and the alternative options to be considered prior to approval of these are as follows:

1. Capacitor banks Motueka and Motupipi (2014/15)

As part of the NTL/Transpower transmission upgrade roadmap, the installation of capacitor banks at Motueka and Motupipi substations have been identified as a development step in a program of steps over the next 20 years. The capacitor bank installations will serve not only to improve load power factor, but also provide voltage support under n-1 contingency conditions. The business case would consider the following alternative options:

- Contracting for local generation during contingencies
- New local generation
- Line capacity upgrade by reconductoring or voltage increase.

The capacitor banks have a budget cost of \$500,000. This project will have no incremental improvement effect on target service levels but it will serve to maintain existing supply quality at current levels despite the effects of load growth.

2. Relocate and Upgrade Hope Substation (2014/15)

The 11kV switchboard at this substation is a circa 1959 oil switchboard, that is planned to be retired from service by 2014. The land on which the substation is currently sited is also subject to a future highway development. It is proposed that a new substation is rebuilt including a new 11kV switchboard on a site nearby the existing site. The design for the substation will be such that its capacity can be increased to 23MVA by changeout of transformers only.

This project is primarily a relocation and renewal project. There is therefore no incremental improvement effect on service levels. The project has an estimated cost of \$3.5m.

3. Motupipi Substation Upgrade (2014/15 to 2015/16):

This project is planned to bring the substation in to line with design security standards. The project will entail the addition of a second 66/33kV transformer at the substation together with associated 66kV and 33kV switchgear. The cost of this project is \$2.2m.

Options to be considered in the business case will be

- a. Deferral based on extension of life of transformers.
- b. Further development of local embedded Generation.

This project will improve supply security but will not significantly improve any target service levels.

4. 33kV Cable extension Wakapuaka to Hira 2015/16 and Construction of new substation at Hira 2019/20.

This development is a two stage development to meet future load growth in the northern side of Nelson City. In the first stage a new 33kV cable extension from Wakapuaka to Hira would be installed and operated at 11kV to boost supply to the area. In the second stage,

a substation at Hira would be developed with the cable being re-livened at 33kV. A full business case would include consideration of the following alternative options:

- Upgrade of existing 11kV feeder to 22kV.
- Local Generation

Due to the length of existing 11kV feeders supplying the area together with the existing voltage support devices, continued supply at 11kV is not expected to be a viable option.

The overall cost of this project is estimated at \$3.75m.

This project will have no incremental improvement effect on target service levels but it will serve to maintain existing supply quality and reliability at current levels despite the effects of load growth.

5. 33kV Feeder Cables Brightwater GXP Substation (2016/17)

Forecast load growth in the area Richmond and South to Brightwater and Wakefield will cause the firm capacity of the Stoke GXP supply to be exceeded. A new 220/33kV GXP at Brightwater is proposed. This development will include the installation of four new outgoing feeder cables to interconnect with the existing 33kV network, along with the construction of a 50MVA firm substation.

Options considered in the planning for this development include

- Major new generation in the Brightwater area.
- Load transfer of major loads from the Stoke 33kV bus to the Stoke 110kV bus.
- Major deployment of embedded generation in the Stoke GXP area.

The overall estimated cost of this GXP project \$17.2m.

This project will have no incremental improvement effect on target service levels but it will serve to maintain existing supply quality and reliability at current levels despite the effects of load growth.

6. Riwaka 66/11kV GXP Cables and Substation (2017/18 and 2018/19)

Forecast load growth in the Motueka township and northern Motueka district will cause the firm capacity of the Motueka GXP supply to be exceeded. A new 66/11kV GXP at Riwaka is proposed. This development will include the installation of four new outgoing feeder cables to interconnect with the existing 11kV network, along with the construction of a 23MVA firm capacity substation.

Options considered in the planning for this development include

- Major new generation in the Motueka area.
- Major deployment of embedded generation in the Motueka GXP area.

The overall estimated cost of this GXP project \$4.5m.

This project will have no incremental improvement effect on target service levels but it will serve to maintain existing supply quality and reliability at current levels despite the effects of load growth.

6 ASSET RENEWAL AND MAINTENANCE PLAN

6.1 PLANNING CRITERIA AND ASSUMPTIONS

It is NTL's view that electricity distribution network assets can be operated, maintained and progressively renewed on an ongoing basis in perpetuity so that the overhead lines, cables and other equipment never become unserviceable and overall they remain in a such a condition that the probability of failure of any line is held constant.

Inputs and drivers used to develop the maintenance plan include the following:

- Asset survey
- Condition driven maintenance and renewal (CDM) - from asset data base
- equipment replacement programme
- regulatory compliance
- equipment obsolescence
- safety considerations

The performance standards and monitoring process provides an ongoing indication of the health of the network and basis for the matching of maintenance and capital expenditure to stakeholder expectations.

The total projected network asset operations, maintenance and renewal expenditure over the ten years of the plan by asset class is given in Appendix F. The projected expenditure for asset maintenance and renewal is summarised by category in the following table:

ASSET MAINT & RENEWAL EXP \$k	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
Faults and Emergency Maintenance	687	694	701	708	715	722	729	736	744	751
Routine and Preventive Maintenance	729	736	743	751	758	766	773	781	789	797
Refurbishment and Renewals Maintenance	1,489	1,504	1,519	1,534	1,549	1,565	1,581	1,596	1,612	1,628
Total	2,905	2,934	2,963	2,993	3,022	3,053	3,083	3,113	3,146	3,176

N.B. Figures are 2013 dollars and do not include inflation adjustment.

The mode of maintenance of the system is primarily condition based whereby individual components making up lines are replaced when their condition and serviceability has deteriorated to the point that it creates an unacceptably high risk of failure. Since the service life of various types of components vary widely (e.g. timber crossarms – 15 - 45 years, porcelain line hardware in excess of 50 years), then a composite line may never reach the point where it has reached the end of its life. Over a long period of time all components of the line may have been replaced at least once, however the line at no point in time was unserviceable or significantly less serviceable than a new line. True ageing of the composite overhead line network is therefore minimal and difficult to identify.

There is not expected to be any significant technology developments in the immediate future in the industry that will have a significant impact on network component performance in the macro sense. Any technological gains are seen as being complementary to the existing equipment and such improvements will operate in addition to the existing equipment.

Most extensions to the system have been underground over the last two decades, and it is expected that this will reduce the need for maintenance in the longer term. It is also apparent

that over a period of time there has been a significant contribution to the renewal of the system from the continual alterations needed to accommodate additional consumers or to meet changing consumer needs.

6.2 ASSET RENEWAL AND REFURBISHMENT POLICY

Network Tasman's asset renewal and refurbishment policy is to replace or refurbish components just before end of life. Lifecycle renewals are ongoing under the regime of inspection and maintenance that the company is operating. As most network components have few or no moving parts, end of life is determined by age based degradation of materials such as insulation deterioration, metal fatigue or rusting, timber rotting etc. Many technological items such as relays, switchgear and SCADA components are replaced for reasons of obsolescence rather than wear out. For those items that do reach end of life in service there can be significant variation of age at end of life. This means that the 'wave' of replacements of a particular type of component typically does not have the same time profile as the 'wave of initial installation'. The overall effect is a significant flattening of the original installation profile for renewal.

Only a few assets or components of assets undergo refurbishment due to the nature of the network asset being made up of a number of replaceable components that individually are of low value. The exceptions to this are power transformers and large distribution transformers. These are subject to refurbishment policies aimed at extending the life of the asset by undertaking mid life refurbishment.

In service failures of components on the network are infrequent and account for less than 10% of all HV outage events and approx 20% of annual unplanned outage minutes. Any component types that have failed in service a number of times are investigated for the failure mechanism. When this is identified and ascertained, all items of the same type are isolated and programmed for progressive replacement. In this way individual component failure rates are kept very low and it is difficult to obtain consistent figures for failure rates of individual components over time.

Other activities that significantly contribute to ongoing asset renewal include:

- Underground conversion of lines either by line company or private landowner.
- Line relocations for land development or roadworks
- Replacements of damaged assets from vehicle collisions

Details of asset renewal and refurbishment policies by individual asset type are given in section 6.6.

6.3 ASSET CLASSES

The assets of the network are broken down into the following classes:

- Pole structures
- Overhead Conductors 33kV, 11kV, 400V
- Underground Cables 33kV, 11kV, 400V
- Distribution Substations
- Distribution Transformers
- Service Boxes
- Air Break Switches
- Ground Mounted Switchgear
- Pole Mounted Switchgear
- HV Line Fuses 33kV, 11kV
- Circuit Fuses 400V
- Field Regulators and Capacitors

- Zone Substations
- Power Transformers
- SCADA
- Communication Networks
- Public Lighting
- Ripple Injection Plants
- Network meters
- Connection Assets

These asset classes are the basis of the asset layers of the GIS system and they also provide the framework for the network asset register. All items of plant are individually identifiable within these classes.

6.4 ASSET MAINTENANCE AND RENEWAL CATEGORIES

In this plan the following categories have been used:

- Faults and Emergency repairs
- Routine and Preventative maintenance
- Refurbishment and Renewals

6.4.1 Faults and Emergency Repairs

These are unanticipated repairs/replacement work arising from accidents, storms and other external impacts which cause outages, weaken or impair service, or reduce asset life. The category includes all work needed to restore the network to its pre-incident strength and capacity.

Works during emergency repairs may constitute either premature maintenance and/or premature renewal. If an asset classed as a network component is completely replaced during the repair the activity is treated as a renewal.

A list of typical emergency repair activities is given in Appendix G.

6.4.2 Routine and Preventative Maintenance

This is regular ongoing work, annual or other regular longer time cycle, aimed at maintaining the existing composite assets rather than enhancing the life of them. The work is not intended to change the service potential, although this may to a minor degree be a result of this work.

Typical examples of this are tree trimming, service box maintenance, cleaning, also tightening line hardware, changing crossarms, rebinding conductors and replacing fuse links.

A list of typical routine maintenance activities is given in Appendix G.

6.4.3 Refurbishment and Renewals Maintenance

Refurbishments and Renewals are mainly component life extending refurbishments or complete replacements such as pole structure replacements and/or crossarms and line hardware.

Refurbishment of equipment is generally only undertaken to the extend the life of major capital items such as power transformers or large distribution transformers. Most other single items are more economically replaced rather than refurbished.

Renewals are typically replacement works that arise near the end of an asset's expected life. As previously stated, the process of ongoing maintenance and renewal of the individual components making up a line network ensure that the overall line network is never significantly aged or reduced in service potential.

A list of typical renewals maintenance activities is given in Appendix G.

6.5 ASSET INSPECTION AND CONDITION MONITORING

The company has engaged one staff member in the field to assess maintenance and renewal requirements. The entire network is subject to a survey round that involves inspection of every asset at least every five years.

The routine surveys confirm the view that the system is in a good state of repair. The entire network has now been inspected with the bulk of the identified work being timber crossarm renewals with some pole replacements. The intention of network survey programmes is to inspect all components of the network system at least every five years on a condition driven maintenance basis.

Urban and rural inspections are generally made from the ground. Remote rural inspections are sometimes made from helicopter. The table below summarises the routine inspection regimes in place.

	Inspection Type	Period
Pole structures	Visual	5 Yearly
Overhead Conductors	Visual and Thermographic	5 Yearly
Insulators	Visual and Corona Discharge	5 Yearly
Pole mounted Switchgear	Visual and Thermographic	5 Yearly
Pole Mounted Switchgear	Operational Test	Monthly
Air break switches	Visual and Thermographic	5 Yearly
Distribution Substations >100kVA	Visual and MDI Reading	Yearly
All Distribution Substations	Visual and Earth Test	5 Yearly
Field Line Regulators	Operational Test	6 Monthly
Zone Substations	Visual and Operational Test	Monthly
Power Transformers	Tapchanger Operational Test	Monthly
Power Transformers	DGA Oil Sample Test	Yearly
Ground mounted switchgear	Visual and oil sample test	5 Yearly
Service Boxes	Visual and Internal	5 Yearly
Underground Cables 33kV	Partial Discharge Test	5 Yearly
Underground Cables 11kV Major Feeder	Partial Discharge Test	5 Yearly
Ripple Injection Plants	Operational Test	Monthly
Ripple Injection Plants	Supplier Service Inspection	Yearly
SCADA Master Station	Supplier Service Inspection	Yearly

All maintenance work identified from the routine field inspections in the above table is entered into the Network Maintenance database. Each item of maintenance or renewal work is referenced to the specific asset via a unique asset identifier. Maintenance works

contracts are later formulated from the information in this database and let to the principle maintenance contractor.

A comprehensive GIS system has been developed that includes all network components. This has links to the Network maintenance database and allows the recording of all survey and completed maintenance activity for each individual component. The GIS system provides a convenient and efficient means of geographically selecting maintenance works tasks from the database to form contract works packages. These works packages are assigned to the contractor for completion in the field. The maintenance database is then updated upon completion of each works task. The database therefore also becomes a historical record of all maintenance activities undertaken at each pole site on the network.

6.6 LIFECYCLE ASSET MAINTENANCE AND RENEWAL BY ASSET CLASS

6.6.1 Pole Structures

The NTL overhead line network is based on purpose-designed concrete poles. There are approximately 28,000 poles in the NTL network, 95% of which are a reinforced concrete type that have been manufactured by the company and its predecessors since the 1930's. They have proven to give excellent service and in the relatively benign conditions of Nelson they have a very long life.

The design strength rating of these poles (despite some minor design alterations over the years) has been confirmed as being conservative and poles that have been in service for 55 years have shown to have strengths well beyond their design rating even after considerable concrete spalling has occurred.

A graph of the historical development of the network shows that rapid expansion took place in the period 1950-1970 when the reticulation system was initially formed. Since that period some overhead feeder lines have been rebuilt to accommodate heavier conductors. Others have been replaced by underground cables during a period of underground conversion of the central townships and main urban highways. This took place in the period 1970-1987.

Reinforced concrete poles that have been correctly manufactured with good quality raw materials have a long and as yet undetermined life. There are many examples of 60 year old poles on the network that are not cracking or spalling and show no signs of deterioration. Loss of strength, even in heavily spalled poles, is not evident. Strength testing has shown that the poles have better than their initial design strength even after one side has almost completely spalled. Concrete poles are generally replaced only for aesthetic and public safety reasons (risk of being struck by a falling piece of concrete) rather than for loss of strength.

The onset of spalling (and therefore premature end of life) comes about mainly by reason of poor manufacture. Some batches of poles were produced with insufficient cover over one side of the reinforcing cage. Some others are believed to have been produced using reinforcing that was rusted through being transported on ships as deck cargo.

Approximately 1200 reinforced concrete poles have been scheduled for replacement over the period of this plan. This represents 4% of the total pole population.

The oldest concrete poles are being monitored to identify ageing mechanisms that might lead to loss of strength such that they require replacement. To date, apart from severe

loss of concrete cover followed by corrosion of the reinforcing steel, no such mechanism has been isolated. Such severe pole degradation is rare even for the oldest poles.

Pole replacements due to spalling tend to be variable over the age distribution of poles and seem to be more related to the quality of initial manufacture rather than age. Until a distinct ageing mechanism for these poles can be isolated, we are assuming that the life of the poles is in excess of 70 years and that due to this no age-based renewal programme is needed in the time horizon of this plan.

Notwithstanding the above, the performance of concrete poles in estuary situations was brought into focus with the early failure (approx 15 years in service) of some poles on the line supplying Bests Island. It has been ascertained that salt water ingress into these poles results in rapid rusting of the reinforcing steel within the pole leading (particularly in the case of pre-stressed concrete poles) to catastrophic failure of the pole. A programme has been put in place to replace all concrete estuary poles with class A marine treated pine poles. Pre-stressed concrete poles placed in the Para Para estuary just prior to the Best Island incident will require replacement prior to the end of this plan.

The manufacture of reinforced concrete poles was discontinued in 2005. At this time the reinforcing steel had become prohibitively expensive. All new concrete poles installed on the network are now pre-stressed construction. These are a stronger pole than the reinforced concrete pole, however they have the disadvantage of not having residual strength following breakage from vehicle impact for example.

The remaining 5% of poles in the NTL network are either iron rail poles from the original Nelson railway or treated pine softwood poles.

The railway iron poles date back to the 1950's and are now showing signs of reaching end of life in some areas. There are approx 650 of these still in service on the network.

A pro-active replacement programme is now operating. Iron rail poles that have maintenance scheduled on them (for example to change the crossarm) are now to be replaced with a concrete or treated pine pole. Also, as lines are being upgraded (e.g larger conductor installed) all iron rails in the line section will be replaced with a concrete pole as part of the job.

The treated pine poles on the network were installed during the period 1975 to 1985 mainly in spur lines in the rural area. They were identified at the time as being a cost effective pole for use in rural line extensions, however the quality of them proved inconsistent and this led to ongoing problems with twisting and splitting, and so their use was generally discontinued. They are used now only in special situations such as high salt areas, estuaries and where access necessitates deployment of helicopters. Treated pine poles in service on the network are still relatively new and they are monitored during survey rounds. Few are expected to require replacement within the time horizon of this plan. A stack of replacement treated pine poles is kept for difficult access situations.

Pole Routine and Preventive Maintenance:

Pole maintenance is limited to patching reinforced concrete poles in cases where cover concrete has been damaged by impact rather than due to aged based spalling. Straightening poles and strengthening pole footings by re-blocking and re-compacting the footing is also considered maintenance.

Pole Refurbishment and Renewals:

Most repair works undertaken on poles result in replacement of the pole. No poles are refurbished. As discussed above, pole replacement programs are underway for spalling reinforced concrete poles and iron rail poles. These replacements are budgeted to continue at a steady rate for the time horizon of this plan.

All pole replacements are treated as renewals and treated as capital expenditure under company policy.

6.6.2 Line Hardware

Line hardware consists of all pole structure sub-components other than the poles themselves. Items include crossarms, insulators, strain insulators, guy wires and anchors, bracestraps, dropout fuses and cutouts.

Crossarms: The timber crossarms in use in the NTL system are mainly Australian hard wood arms of varying types. Quality of these has varied within batches and across varieties such that the life spans of crossarms is highly variable. The service life can vary from 15 to 40 years with an average of around 20 years. Factors influencing crossarm life are aspect and level of shading from the sun, and the propensity for lichen growth particularly in the southern regions of our network.

Crossarm condition is generally assessed by visual inspection from the ground, initially looking for end splitting, corrosion of the upper surface of the crossarm and signs of dry rot.

As many crossarms were changed prematurely in a previous maintenance regime, then the current average condition is good, and the present renewal requirement is low at around 900 crossarm changes per year. This is expected to increase to 1600 crossarm changes per year over the next ten years as the long term renewal rate is reached.

Hardware: Most line hardware is of galvanised steel or porcelain that has proved to have a very long life in the Nelson environment.

In the west coast region of Golden Bay, the environmental conditions are extremely corrosive being an area of high and steady salt laden westerly winds, with regular light showery rain. This leads to severe corrosion of line hardware particularly where dissimilar metals are used in the same components. Line hardware that is specified as corrosion resistant is trialled in the area.

Line Hardware Routine and Preventative Maintenance:

Line Hardware and crossarm maintenance activity consists of tightening crossarms and hardware only.

Line Hardware Refurbishment and Renewals:

Most line hardware and crossarm activity involves replacement of the component. Such activity is ongoing across the network at a steady rate (approx \$1.1m p.a.) for the period of this plan.

No items of line hardware are refurbished.

Specific component types have been identified as reaching the end of their service life and for which specific replacement strategies are underway are as follows:

These are listed as follows:

- Early Dominion dropout fuses of the two piece insulator construction with a galvanised steel and cement insulator mounting have been found to fail particularly in cold moist environments. Moisture entry into the mountings of the insulator posts is prone to freezing, with a resultant expansion and fracturing of the insulator mounting. The DDO normally retains its electrical insulating strength however its mechanical strength is severely reduced. The mounting failure becomes apparent when the fuse is operated by a faultman, in that it falls apart when the fuse candle is re-inserted after fuse link replacement. Units of this type are being identified during line surveys and replaced.
- Band clamp type Dominion Dropout fuses also have a failure mechanism whereby ice induced expansion of the band insulator mounting leads to loosening and eventual mechanical failure of the DDO. These units are also scheduled for replacement as they are identified.
- In the salt laden air environment of the northwest coastal strip, dropout fuses are known to corrode in the hinge area, defeating the dropout function of the fuse. This causes the candle to remain in situ following fuse element ruptures and the candle becomes a highly resistive conductor. Reports of low voltage or burning HV fuse candles alert faultmen to the problem. 11kV dropout fuses incorporating stainless steel fittings and pre-load spring systems are now used as replacements in these remote areas.
- Prior to 1995, the grease tube and line tap connector was commonly used for tapping copper tails onto aluminium lines. These have proved to be an unreliable method of connection and the procedure has now been discontinued. A compression joint is now made in all cases. Where other linework is taking place in an area, all grease tube and aluminium line tap connections are replaced. All remaining 11kV connections of this type will be identified for replacement during future line surveys. It is anticipated that it will take a number of years to change all 400V connections of this type.
- Porcelain strain insulators of the “kidney” type have been found to be failing in areas prone to lightning. The failure mode is a pin hole puncture through the porcelain when a high voltage impulse from a lightning strike occurs. This pinhole may not result in immediate failure of the insulator at normal service voltage, however it significantly reduces the insulation strength and often leads to later failure in misty or wet conditions. Kidney insulators are now scheduled for replacement during maintenance survey.

6.6.3 Overhead Line Conductor

Overhead line conductor in use on the network is copper, ACSR, or all aluminium conductor. There are also short sections of galvanised steel conductor still in use on some rural HV spur lines.

Conductor renewal may be required on some copper and aluminium lines later in the planning period. Careful inspection and monitoring of the condition of the conductor at points subject to vibration, and hence fatigue failure of strands, will be required to

determine the reliability of these lines. Vibration testing to date indicates that aeolian vibration levels are generally low on the network, possibly aided by a policy of conductor installations at reduced tensions.

The standard ACSR conductor has a very limited life in the coastal conditions of Westhaven. Salt particles are driven into the conductor creating a chemical and abrasive attack on the aluminium strands. This deterioration is also enhanced by any conductor vibration in the crosswinds.

A major renewal project of the Westhaven lines was completed during 2010/11.

Conductor Routine and Preventative Maintenance:

This consists mainly of re-sagging and/or re-binding line conductors. Any conductor repairs generated from conductor clashing also falls into this work category. There is a small budget each year for this activity. (Refer Appendix F.)

Conductor Refurbishment and Renewals:

Conductor renewal has been proceeding over recent years with the replacement of steel (originally galvanised) that has rusted to failure, and have reached the end of their economic life.

Conductor renewal has also taken place in spans of light conductor where conductor clashing has been known to have occurred over a long period of time. This leads to weak spots in the conductor.

In future, smaller diameter copper conductors may be considered for replacement for operational reasons. This is related to restoring the capability undertaking line work with the circuits live.

Conductors that are removed from service are generally disposed of. No conductor refurbishment takes place.

Conductors are more generally replaced for load growth purposes. Refer to the Network Development plan for further details.

6.6.4 HV Underground Cables

In general the underground cable network is in good condition. It has been carefully installed in good bedding material, and it is operated prudently within conservative loading limits.

The HV cables are mainly mass impregnated non-draining (MIND) oil impregnated paper lead technology, with a small amount of cross-linked polyethylene cable in some areas. The preference has been to continue with paper lead as the standard, due to its proven performance and long life as a high voltage insulation. The MIND paper lead cable has proven world wide to be a very long life cable construction. If operated carefully and not interfered with, the life of the cables is indeterminate.

In the past five years, a number of joints in the underground 11kV network have failed in service. The failures have tended to be instigated by water ingress into the joint. In particular the early Raychem type joint has been prone to this. It is proposed to partial

discharge test critical cable sections with this type of joint in order to identify cases where there is a risk of failure.

HV Underground Cables Routine and Preventative Maintenance

Preventative Maintenance activity for HV underground cables consists of periodic visual inspection of cable terminations and partial discharge testing of 33kV and major 11kV feeder cables. Cable terminations or cables identified as having poor insulation are scheduled for replacement.

HV Underground Cables Refurbishment and Replacement

In service HV cable failures in the past two years have highlighted an issue with small c.s.a (35 sq mm and below) steel tape armoured cables installed during the 1980's and early 1990's. The steel tape has significantly corroded during the approx 20 years in service to the point that the mechanical protection that the steel tape provided has all but disappeared. This exposes the cables to increased risk of damage from external sources such as tree roots etc. Excavations around these cables are also more hazardous. NTL has highlighted the enhanced risk situation with contractors in the area, reinforcing compliance with operational procedures when working in close proximity. Cable failure rates are also being closely monitored.

Spur circuit sections of 35 sq mm HV cable have been now individually identified and a replacement program targeting these cables has been created. This program will commence in 2014 and continue for six years. The program consists of a number of individual cable replacement projects. The list of these projects, their cost and timing is given in Appendix E. The costs of these projects are included in the capital works budgets of Appendix D.

6.6.5 Zone Substations

The network contains one 66/33kV substation and ten 33/11kV substations of capacity ranging from 3 to 23MVA.

All zone substations are in good condition and are well designed for normal expected electrical and seismological duty. Monthly operational checks are completed and defects picked up in this process are remedied immediately.

Power Transformers

There is one bank of single phase 66/33kV transformers at Motupipi substation. These are circa 1966 units. They have seen light service only and condition monitoring such as partial discharge and dissolved gas analysis indicates good condition. The units do not have on load tapchangers fitted.

There are twenty 33/11kV transformers ranging in capacity from 3MVA to 11.5/23MVA. The oldest of these are two 10MVA units at 53 years.

Power Transformer Routine and Preventative Maintenance:

The transformers, tapchangers and switchgear at all substations are maintained on a bi-annual basis. Oil samples are taken from the in-service transformers for Dissolved Gas Analysis every six months and the results of these are checked for trends.

Oil acidity and moisture content is monitored carefully and oil is treated before it reaches the point that it may significantly compromise winding insulation life. Due to the N-1 design standard deployed for zone substation transformers, few units have been operated for significant periods beyond 70% of their nameplate rating. As a result of these practises, it is expected that the insulation of the power transformers is still in good condition. The on load tapchangers on all units are opened up regularly and checked for wear, etc. Although original parts can no longer be purchased for the older ones, it is possible to have them manufactured if required. The economics of having to replace many parts within a few years brings about the economic end of life for the older tapchangers.

Power Transformer Refurbishment and Replacement:

The oldest four 33/11kV power transformers on the network have undergone mid-life refurbishment. Paper insulation strength tests undertaken during the refurbishments confirmed that the insulation was in good condition for all of these units and that considerable service life could be expected from the transformers following refurbishment.

Both of the two 54 year old transformer units had a new tapchanger fitted when they were refurbished.

Mid-life refurbishment of the Songer St substation T1 transformer is planned for 2016. This has been estimated to cost \$200,000.

One of the transformers at Takaka substation failed in service in 2008, with a significant HV winding fault. This transformer was returned to the manufacturer for repair. This unit was fitted with a complete new 3 phase winding. The transformer was a nine year old unit. This transformer was returned to service in 2009.

Power Transformer replacements are major capital expenditure projects. There are no power transformer replacements envisaged within the planning horizon of this plan.

66kV Switchboards

There is one outdoor overhead 66kV switching structure at Motupipi substation. This is a gantry based structure comprising two 66kV isolators, one 66kV circuit breaker, one set of current transformers and one voltage transformer.

This structure is in good condition. The 66kV circuit breaker is a vacuum/dry air insulated type. The circuit breaker was new in 2012 having replaced the previous SF6 unit which had a slow gas leak.

33kV Switchboards

There are ten outdoor overhead 33kV switching structures, comprising overhead buswork, isolators, lightning arrestors and circuit breakers. The switchboards are monitored with thermal imaging during winter on a bi-annual basis.

The circuit breakers are either bulk oil or vacuum type, the oldest circuit breakers being circa 1966. These are inspected on a bi-annual basis. Very few fault clearing operations have occurred on these circuit breakers.

The Mapua and Richmond substations have indoor 33kV switchboards. The Mapua switchboard has SF6 CB's and the Richmond switchboard is an encapsulated vacuum type.

33kV Switchboard Routine and Preventative Maintenance

Maintenance requirements for these switchboards are minimal, consisting mainly of visual inspections, intermittent operational checks and gas level checks.

33kV Switchboard Refurbishment and Renewals

High voltage switchboards are major capital items. Refurbishment and renewal are significant capital works. The 33kV switchboard at Hope substation is proposed to be replaced in conjunction with a zone substation relocation in 2014. Further information is provided in section 5.9.4.

11kV Indoor switchboards

There are five vacuum switchboards (circa 1998, 2001, 2003, 2005 and 2006), one SF6 indoor switchboard (circa 1985) and one bulk oil switchboard (circa 1959). These switchboards are all in good condition, have sufficient fault breaking capacity and are regularly serviced.

The one remaining bulk oil indoor switchboard is at Hope substation. Recent partial discharge monitoring has revealed little activity and the switchboard is in very good condition. Due to the relatively low rates of faults on the 11kV feeders, the circuit breakers now perform relatively few fault switch operations.

11kV Switchboards Routine and Preventative Maintenance

The maintenance requirements of the modern vacuum and SF6 switchboards are minimal. All switchboards are cleaned and inspected and tested on a bi-annual basis. Partial discharge testing is also undertaken on a bi-annual basis. Partial discharge testing of all switchboards has revealed no unusual discharge activity.

The Hope 11kV oil switchboard has greater maintenance requirements. This includes circuit breaker regular oil filtering and contacts dressing after major fault clearing operations. As the system fault levels grow, it is necessary to remain cognisant of the fault duty of this switchboard.

11kV Switchboards Refurbishment and Renewal

All 11kV switchboard refurbishments or replacements are major capital works. There are no planned refurbishments or renewals of any of the vacuum or SF6 switchboards in the period of this plan.

In the absence of any sudden change in the condition or operational functionality of the Hope substation 11kV switchboard, this board is planned for replacement at 55 years service (2014).

Protection Relays

The protection relays are a mixture of electro-mechanical and electronic devices. The more recent substations have all electronic protection relays:

- Lower Queen St (all digital electronic)
- Founders (all digital electronic)
- Annesbrook (digital electronic/electromechanical)

- Songer St (digital electronic/electromechanical)
- Mapua (all digital electronic)
- Richmond (all digital electronic)
- Hope substation (digital electronic/electromechanical)

All substation feeder circuit breaker protection relays are now digital electronic. The remaining electromechanical protection relays are associated with transformer circuit breakers only. Although these relays are ageing, there have been no signs to date of failure or critical degradation. Renewal of these relays is now being undertaken for reasons of obsolescence rather than end of service life, since the modern digital relay technology now allows much greater functionality within one unit.

Oil Management

Oil handling procedures and facilities at all zone substations have been upgraded incorporating the provision of oil spill kits. Oil interceptor bund systems have been installed at Lower Queen St, Brightwater, Founders, Annesbrook, Mapua and Richmond substations as the transformer pads at these sites have been built or modified. Other bund systems are planned to be installed to the other zone substations as they are upgraded.

6.6.6 Air Break Switches

There are approx 700 air break isolators in service on the NTL network. These comprise 33kV, 22kV and 11kV isolators and include both side swing and rocker arm types.

Bolted connections on overhead 11kV air break switches have previously been made using galvanised bolts and belville washers. These have severely corroded within five years of service, resulting in failure of these connections in service.

Air Break Switch Routine and Preventative Maintenance

Air break switch maintenance is carried out with the switch in situ and consists of period thermographic surveys, operating mechanism adjustments and arc controlling flicker adjustments. Air break switch maintenance is usually initiated from reports from lines staff of operating problems.

A programme to replace all bolted connections with friction welded bimetal connectors fastened with stainless steel bolts and washers is underway. Over a period of 10 to 15 years the complete replacement will be made. The worst connections are being identified by annual thermographic surveys of the HV network now being undertaken each winter.

Problems have been experienced with the arc controlling flickers on modern air break switches. Investigations into this have revealed that the initial setup of these is critical to satisfactory operation over the life.

Air Break Switch Refurbishment and Replacement

Air break switches that are of the minimum 400A rating and no older than 40 years are refurbished if this can be economically achieved. Refurbishment consists of contact and flicker assembly renewals and individual insulator changeouts where it is possible to undertake these.

Air break switches of rating less than 400A and/or older than 40 years are scheduled for replacement in the network maintenance database.

6.6.7 Pole Mounted Switchgear (Autoreclosers and Sectionalisers)

There are 67 pole mounted autoreclosers and sectionalisers on the NTL network. These are either Reyrolle OYT oil type or McGraw Edison KF and KFE and Nulec vacuum type.

Pole Mounted Switchgear Routine and Preventative Maintenance

This is limited to monthly operational field checks and battery replacements. If any switchgear should fail an operational test, then it is brought into the workshop for analysis and any further testing. Line connections are also checked periodically through thermographic surveys.

Pole Mounted Switchgear Refurbishment and Replacement

The Reyrolle OYT reclosers are now reaching the end of their useful lives and their performance and condition is closely monitored. These switches have limited fault break rating and system fault levels must be monitored to ensure that the switch ratings are not exceeded. Although the skills to maintain these units are still available, it is proposed that all units will be replaced during the time horizon of this plan with remote control capable vacuum technology units.

The electronic control systems in the KF and KFE type vacuum autoreclosers are showing signs of ageing and some of these reclosers are now longer operating reliably as accurate protection devices.

All of these units are now subject to a replacement program within the time horizon of this plan. Each unit is scheduled for replacement with a modern automated vacuum type. The replacement schedule is given in the table of Appendix E. Costs are included in the capital budget of Appendix D.

6.6.8 Ground Mounted HV Switchgear

There are two main types of ground mounted 11kV switchgear in service on the network. These are the Hazemeyer Magnefix type and the ABB/Andeect oil switch type.

Ground Mounted Switchgear Routine and Preventative Maintenance

The Magnefix switchgear is a fully encapsulated compound insulation switchboard. Due to the propensity for the surface of this equipment to track, particularly when in moist air, these units are installed only within transformer enclosures where the heat generated from the transformer keeps the units dry. This also ensures that no sunlight is normally incident upon them. Maintenance of these units consists of a periodic surface cleaning and link contact inspection and cleaning. Under these installation conditions it is believed that these units will give at least a 45 year service life. There are no units on the network that will reach this age within the time horizon of this plan.

The ABB/Andeect oil switchgear ranges in type from ring main units with fused transformer tees to ganged banks of 11kV switches. All are oil insulated and rely on oil for their arc breaking capability. Maintenance consists of periodic inspection for corrosion and leaks in the metal cases and checking of internal oil levels. From time to time they may also be repainted. The oldest of these units is circa 1980.

A programme of oil testing in older units has recently been completed.

Ground Mounted Switchgear Refurbishment and Replacement:

The older Series 1 Andelect oil switch units (35 units) are scheduled for replacement under a renewal programme over the next six years. The use of HV fuses in oil has also been discontinued following some incidences of “fuse candling” which resulted in catastrophic failure of the switch unit. The replacement of these units has been programmed in a number of site by site capital works projects budgeted under the capital works plan. These projects are listed in Appendix E.

6.6.9 Distribution Substations

There are currently 4,325 distribution substations on the network. These are in five standard types being single pole substations, multiple pole substations, kiosks, padmounts and fenced enclosures.

The substations are maintained in good condition and the loadings are monitored, with few having been allowed to exceed their nameplate rating. Substations of size 100kVA and above are fitted with maximum demand indicators. These are read and reset annually. Substations below 100kVA are fitted with fuses on the low voltage side, limiting the load that can be drawn from them.

Fenced enclosure substations were the common style in the past for industrial sites. These are now gradually being phased out for new installations or upgrades as large padmount types are now readily available, and these require less space.

The “Andelect J fuse type” low voltage fuseboards within older padmount substations have been identified as being prone to loosening and overheating, particularly in cases where they supply large commercial or industrial load. A design fault in these fuseboards has also been isolated where the busbars are fitted to the fuse pillars. The regular thermo cycling effect of the load causes the bolted connections and wedge type fuses to be loosened. A programme has been put in place to identify all sites that have the potential for this fault mechanism, and replacement modern equivalent switchboards are being installed.

6.6.10 Distribution Transformers

A rising number of distribution transformers are coming up to a nominal 55 year life in the next few years (refer age profile chart Section 3.3).

The life of distribution transformers has been found to be highly variable to date. The degree and length of time at high load is, however, a significant factor in determining the life of a transformer. There are many other factors affecting life such as over voltage on the supply, surges and exposure to lightning. The latter exposure varies according to location.

Old transformers remaining in service typically fail finally during a lightning storm. The total failure rate of transformers has been very low over the past 10 years at approximately 150kVA per year. Lightning storms are intermittent in the Nelson area and one or two transformers only are permanently damaged during major storms, however not all such failures are old transformers. The failure rate of transformers is not expected to rise at a dramatic rate over the next few years.

Many transformer changeouts occur as a result of planned or unplanned load increase beyond the transformer's capacity rating. Transformers of 100kVA and above have maximum demand indicators fitted. Transformers below 100kVA have load limiting fuses fitted on the low voltage side. Transformer upgrade takes place when two subsequent annual readings of 10% over nameplate rating are recorded, or when load limiting fuses are repeatedly ruptured due to overload.

Load increases resulting from new ICP applications or existing ICP upgrades also generate planned transformer changeouts.

Distribution Transformer Routine and Preventative Maintenance

Distribution transformers are maintained when they are released from service on the network for reasons of load increase/decrease or substation re-location due to underground conversion etc.

Distribution transformer maintenance consists of tank rust removal and re-painting, oil treatment if oil acidity or moisture content has reached the point that insulation degradation is resulting and tightening of internal connections.

The annual budget for distribution transformer maintenance is approx. \$110,000.

Distribution Transformer Refurbishment and Renewals

An age based renewal programme for distribution transformers commenced in 2008/9.

Under this policy, distribution transformers that have been returned to store as a result of load capacity changeout or in service failure will be scrapped and replaced if they are older than 50 years. Those that are less than 50 years old will be inspected and tested and if OK, repainted, oil treated and returned to service.

In service distribution transformers that are older than 60 years will be scheduled for replacement.

A renewals budget provision of \$230,000 per year over the term of this plan has been allocated.

6.6.11 LV Underground Cables

The LV cables are mainly 70 sq mm, 95 sq mm or 185 sq mm stranded aluminium conductor 3 or 4 core cables with either PVC or XLPE insulation. There are no paper insulated low voltage cables on the network. As with the HV cables, they are well bedded in crusher dust and protected from overload through conservatively rated HRC fusing.

LV Underground Cables Routine and Preventative Maintenance

The strong UV conditions experienced in the Nelson area have caused cracking and deterioration of the insulation on XLPE insulated cable tails when low voltage cables are terminated to overhead line. For all new cable to overhead line terminations, the tails are now covered with UV resistant heatshrink. Existing terminations are covered as they are identified during survey rounds.

LV Underground Cables Refurbishment and Renewals

There are no end of life replacements of any LV cables planned in the time horizon of this AMP.

6.6.12 Service Boxes

There are 10,620 service boxes in place on the network. There are three main types. These are all concrete pillar boxes type (1970 to 1978), concrete base/PVC lid type (1979 to 1985), and all PVC type (1985 to present).

In general the service boxes are in good condition with no identifiable age-based deterioration. They have a moderate ongoing maintenance overhead, however, due to the fact that they are prone to damage from vehicle interference.

Service Boxes Routine and Preventative Maintenance

The PVC type service box lids often require resealing after they have been struck by vehicles. Sometimes damage in these cases extends to necessitating fuseboard repairs as well. In each case an assessment is made as to whether or not the box should be protected by bollards or relocated to avoid repeat incidents.

Some boxes have been buried or made inaccessible by local landowner landscaping activities. An annual amount of \$67,000 is provided in the 400V underground lines maintenance budget for this type of remedial work.

Service Boxes Refurbishment and Replacement

There are no plans for the refurbishment or replacement of service boxes in the time period of this plan.

6.6.13 Connection Point Assets

These are mainly low voltage fuses, carriers and bases. To date most outdoor units have been porcelain as these give the best service in the Nelson UV conditions. Replacement of rewirable links with HRC cartridge fuses is ongoing as fuses fail or as LV crossarms are replaced. The HRC type fuse has advantages of more stable and accurate fusing performance and longer life. All new connections deploy HRC cartridge fusing.

6.6.14 Ripple Control Transmitters

There is one ripple control transmitter within each GXP region. All of these are solid state injection plants. All are in good condition and monitored annually. Ripple injection frequencies are 475Hz and 233Hz.

The convertor equipment at the Motueka ripple injection plant was upgraded during 2003.

The convertor equipment at the Stoke ripple injection plant was upgraded during 2004.

The convertor equipment at Motupipi is planned to be upgraded during 2013/14.

6.6.15 Network Communications Systems

The network system includes two main communications systems. These are the SCADA fibre communications network and the VHF voice mobile communication network.

The SCADA communications network comprises fibre optic links from zone substations and ripple injection plants to the control centre at Hope.

The voice mobile system comprises four E-band FM 12.5kHz half duplex repeater channels that allow coverage from the Richmond control centre to all points in the distribution network. Three additional E-band data channel repeaters are also in operation for the purpose of SCADA communications between the control centre and field autoreclosers.

6.6.16 Other Specific Renewal Projects

Marsden Rd Stoke - Double Circuit 33kV

There is a section of double circuit 33kV line in Marsden Rd, Stoke. It is proposed to replace the double circuit configuration with standard single circuit flat configuration utilising a 450A aluminium conductor. This is to be completed in 2017. The project cost is estimated at \$80,000.

Rocks Road Tahunanui 400V

Along Rocks Road in Tahunanui a number of houses are supplied from a hillside pole line that runs over the rear of the private properties. Access to the pole line for maintenance is very difficult and a number of the poles are ready for replacement. A special type of pole that can be transported and erected by manual methods is under investigation. This is likely to be a light weight but strong steel sectionalised pole. This project is planned to take place in 2016. It has a project cost of \$120,000.

6.7 VEGETATION

The Electricity (Hazards from Trees) Regulations 2003 became fully effective on 1 July 2005. These regulations require power companies to survey lines and advise tree owners when their trees are encroaching powerlines. The tree owner has the option of arranging and funding trimming of the tree himself or declaring no interest in the tree, at which point the line company may trim or remove the tree at its discretion.

NTL has introduced a formal tree owner notification operation and administration system to meet the requirements of these regulations. Two vegetation notifying staff perform regular patrols of the overhead network to identify and notify tree owners of their obligations and options under the regulations. The aim is to reach a steady state where the network is fully patrolled every 18 months. This return period has been identified as being appropriate given the typical growth rates of species in the Nelson environment.

NTL's area enjoys a mild climate. Rural land use in the area includes forestry, horticulture and pastoral farming. There is also a high and increasing number of small lifestyle blocks in the area. Landowners place a high value on trees and vegetation. Many of the rivers in the area have banks supported by species such as willow and poplars. Much of the approx 2600km of overhead line traverses private land, both urban and rural.

The result of these environmental conditions is that vegetation management is a major and ongoing part of operations for NTL. This has been recognised over a number of years and policy has been evolved to deal with it in an effective and efficient manner. This has involved identifying the parties involved, and within the legal framework identifying the responsibilities of each, and then setting drivers so that optimal decisions are made by the parties.

As part of its risk management processes, NTL surveys its network for the risks of damage from unstable trees within fall distance of its network. Such trees are not covered by the Electricity (Hazards from Trees) regulatory notification process, however they remain significant risks. NTL seeks to recover losses from damage to its network caused by trees falling through lines. Claims against tree owners for damages resulting from outages caused by trees falling through lines are also possible from other consumers.

In cases where fall distance tree hazards exist, the owner of the tree is made aware of the hazard and the potential liabilities. Advice on options of mitigating the risks is also given. As an option for the tree owner to consider, NTL offers a free felling service to the tree owner.

Line Corridors

There are sections of line on private property that traverse land that is not farmed or otherwise specifically managed by the landowner. Typically this land has been de-stocked and left to revert to bush. Gorse and broom are the typical dominant species to take hold in such cases, and in the Nelson climate these species thrive. If left untreated, within a few years gorse will grow to 4 to 5 metres in height and become impenetrable.

In order to maintain access to the lines and avoid creating fire risks should the vegetation overtake the conductors, NTL takes a pro-active approach to managing these areas as line corridors. Experience has shown that the most cost effective management strategy is to keep line corridors open with vegetation within kept at a low level. This requires treating the areas regularly with low cost methods such as hand cutting and aerial or ground

spraying. The long term aim is to encourage grass cover and/or low and slow growing native species.

Forestry Corridors

Forestry Corridors are a special subset of Line Corridors.

NTL has been working with major forest owners to formulate an operating policy that makes the best use of the skills and knowledge of both the forest owner and the line company to manage the risks of powerlines coexisting with forestry blocks.

The result has been an operating agreement that considers a corridor of land of general dimensions 20-30m either side of the line. The interest/no interest principle is applied to this corridor where the forest owner decides which trees he has an interest in, all others are passed to the line company to manage. Following establishment of the line corridor the ongoing maintenance of it is the responsibility of the line company.

The operating agreement does not assign liability in the case of forest fire.

Access Tracks

NTL has many access tracks on private land in order to access poles that are typically part of hill country lines. The maintenance of these is generally the subject of individual agreement with affected landowners. The standard of maintenance is all weather access for 4 wheel drive vehicles. Maintenance activities include water table and cutoff clearing, and track spraying. This work is put out to contract outside of the Network maintenance contract.

Vegetation Management Expenditure

Budgeted vegetation expenditure is given in the maintenance expenditure projection table of Appendix F. The figures going forward over the time period of this plan are based on information held at the time of writing.

Five vegetation management budget categories are identified. These are:

- Regulatory Free Trims – All free trims arising from the Electricity (Hazards from Trees) regulations.
- Regulatory Removals - All removals arising from the Electricity (Hazards from Trees) regulations.
- Fall Distance Hazard Removals – Removals of Trees identified as significant fall hazards to overhead lines.
- Line Corridors – Maintenance of line corridors.
- Access tracks – Maintenance of access tracks.

Vegetation expenditure has stabilised after many years of concentrated effort aimed at achieving long term lowest cost vegetation management. A previous backlog of tree clearance and removal work has been cleared and the steady state has been reached.

It is unlikely that tree management costs will decrease significantly from the forecast levels as the regulations require that the lines company offers a free trim or removal for all trees not previously attended. As new vegetation is continuously appearing then there is an ongoing overhead for the lines company.

Increased costs of working in the vegetation management area have come about through traffic management requirements. More costs are possible through pending revisions of tree clearance codes of practice and regulations.

An independent review of vegetation management policy and practise has recently been completed. This review concluded that NTL vegetation expenditure levels are in line with similar networks in NZ and that its policy and practise are aligned with good industry practise.

7 NON NETWORK ASSETS

This section provides a summary of non network assets. These are material assets that are necessary and used for the purpose of management of the electricity distribution network.

7.1 NON NETWORK ASSET DESCRIPTION

Network Tasman's material non-network assets are described in the following table:

Type	Sub Type	Description
IT and Technology Systems	Network Modelling Software	PSS/Adept Loadflow
	Geographic Information System (GIS)	ArcGIS 10 GIS Package.
Asset Management Systems	NTL Hope Main Office	Office building including PC Computer Network Hardware
	Contractors Depot - Hope	Office building and workshops
	Contractors Depot – Takaka	Office building and workshops
	Contractors Depot - Murchison	Office building and workshops
	Motor Vehicles	1 x Toyota Prado 4WD – Line Survey
		2 x Daihatsu Terios – Vegetation Survey
		1 x Toyota Corrolla – Office
		1 x Toyota Hi-Lux 4WD - Technicians
	Plant Tools and Equipment	1 x GPS/Ruggedised Laptop
		2 x Portable Power Monitors

7.2 NON NETWORK ASSET DEVELOPMENT, MAINTENANCE AND RENEWAL POLICIES

Development

Network Tasman's asset management practises are now mature and well bedded in to steady operations. All procedures are supported by well developed information systems that have been evolved over many years. There is no specific plan for further investment into systems development, however it is NTL's policy to monitor technological developments the field of asset information collection and process automation. Any identified non network asset development project will be carefully analysed and must show operational and economic justification via a business case to the board.

Maintenance and Renewal

Non network assets are maintained in good working order during their expected economic life. At the end of their economic life, non-network assets are replaced unless they are rendered obsolete or redundant due to a development initiative.

7.3 NON NETWORK ASSET CAPITAL, MAINTENANCE AND RENEWAL PROJECTS 2013-2018

There are no large individual non network asset capital works projects or significant maintenance projects planned for the next five years.

The following replacements/renewals are budgetted:

Asset Replacement	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
Computer Hardware and Software	316	255	255	255	255	255	255	255	255	255
Motor Vehicles	60	0	0	60	0	0	60	0	0	60
Plant and Equipment	9	37	37	37	37	37	37	37	37	37

N.B. Figures are 2013 dollars and do not include inflation adjustment.

8 RISK MANAGEMENT

8.1 OVERVIEW

Sections 5.5 to 5.7 of the AMP detail the network design issues related to maintaining a prudent level of security of supply, in order that the operating reliability of the network is kept at levels consistent with good customer service yet delivered at a reasonable price. The attainment of an optimum balance of operating cost against network supply quality and reliability is the primary focus and objective of this plan.

Although this AMP is primarily focussed on the distribution network asset owned by NTL, risks of loss of supply to consumers include risks of failure of the Transpower transmission system to deliver supply capacity to the NTL Grid Exit Points (GXP's). In recent years, capacity constraints in the Transpower transmission network, particularly during times of peak load have become apparent. Transpower have recently completed the stringing of the 3rd 220kv circuit from Islington to Kikiwa which has increased capacity by approximately 100MW and is working over the next few years to complete various tactical upgrade projects. Beyond approximately 2030 however the transmission capacity into Christchurch will need to be further augmented. Transpower are now evaluating transmission and non transmission options.

NTL has a high degree of reliance on supply from Transpower GXP's in its network and there is very limited transfer capacity between GXP's. The Stoke GXP in particular carries the major load including Nelson City.

Total or partial loss of transmission capacity to the GXP's is dealt with in the Network Tasman Disaster Recovery Plan.

8.2 RISK MANAGEMENT STRATEGY

The primary risk strategy employed by NTL is to limit the load on single line feeder circuits that cannot normally be repaired under single contingency event scenario's within 24 hours, to that load which can be supplied by a transportable generator. Once these load limits have been reached on these spur circuits then permanently available alternative supply circuit routes are developed.

Other risk events of a more catastrophic nature such as complete loss of substation switchboards are subject to specific contingency plans and these are detailed in the company's disaster recovery plan.

Risk events not directly resulting in loss of supply such as oil spills are also treated through documented contingency plans in the disaster recovery plan document.

In all commercial contracts with customers, Force Majeure applies as defined in the Use of Systems Agreement (UOSA).

8.3 RISK MANAGEMENT BACKGROUND

The core business of NTL is electricity distribution. The primary strategic goal of the company is to provide a reliable electricity supply service at minimum cost whilst achieving a satisfactory return on its assets. The stakeholders of NTL are its shareholders, its customers who are electricity retailers or end-use customers, its employees, and its suppliers (TransPower NZ Ltd and contractors.)

Risk is defined as “the chance of something happening that will have an impact upon objectives”. In the context of NTL’s core operations risk will be any event that could potentially be of detriment to the strategic mission of the company as outlined above.

The electricity distribution business is characterised by its asset base, that is the poles, lines, cables and transformers making up the distribution system. This asset base is large in value in relation to the business turnover and the risks associated with not managing this asset well are significant not only to NTL as a company but also to the wider community who are its shareholders.

Risks relevant to NTL take many forms. These may be categorised as follows:

- Business Risk
- Commercial Risk
- Political Risk
- Economic Risk

This document analyses and records the risks of physical failure or damage to the assets that make up the distribution network and that results in loss of supply to customers for more than 24 hours.

Dealing with power supply interruptions of duration up to 24 hours are part of the normal business of network management operations.

The process of risk management undertaken follows NZS4360. The steps are:

- Establish Risk Context
- Identify the Risks
- Assess the Risks
- Treat the Risks
- Monitor and Review

The network is broken down into its major constituent parts and through a process of risk identification and assessment, a risk grading is assigned to events affecting each part. The specific risks that are inherent to each component are identified and highlighted. Analysis of these risks then leads to plans for either risk mitigation and reduction or to risk acceptance with reference to contingency plans.

Contingency plans are the subject of a separate document entitled ‘Network Tasman Limited Disaster Recovery Plan’. This document is appended as Appendix L.

Reference is made to three documents related to risk management of the NTL network. Although now dated, the subjects of these reports remain unchanged and the reports are still current.

“Natural Hazards Risk Analysis Report – Feb 1997”,
Sedgwick Ltd

“Risk Profile for Tasman Energy Ltd – Sept 1998”
Sedgwick Risk Services Ltd

“Seismic Assessment of Network Tasman Structures – Dec 1998”
Worseldine and Wells Ltd

8.4 NETWORK RISKS CONTEXT

An electricity distribution network is made up of a series of component parts, the total set being arranged in a supply hierarchy. At the top of the hierarchy are the extra high voltage subtransmission lines and cables that transmit bulk electricity from the national grid bulk supply point to the power companies zone substations. These lines and cables typically form a network that for security of supply reasons allows a number of alternative routes of supply to important zone substations. Because of the nature of subtransmission as opposed to distribution, the number of lines in this grid tend to be low in number, however each typically has high strategic importance.

Next in the supply hierarchy is the zone substations themselves. These break the voltage of supply down from the subtransmission voltage to the primary distribution voltage. Typically a zone substation will have one or two subtransmission lines feeding in to it, and there will be four or more HV distribution lines feeding power out of it.

The HV distribution lines form the third tier in the supply hierarchy. Typically these are 22,000V or 11,000V lines and underground cables that are configured in a grid in urban areas or more simply as a long distribution feeder in the rural areas. The HV distribution lines are run through streets and along roads or over private land to within 300m of the end use customers. The grid pattern in the urban areas provides for redundancy and backup circuits in the event that a particular section of line or cable should become faulted and unavailable for service. In the rural areas, such interconnections and multiple routes of feed are less common and if the line develops a fault, then the power is off until repairs are completed.

The fourth level in the supply hierarchy is the distribution substations. These substations step the supply voltage down from the HV distribution voltage of 22kV or 11kV to 230/400V. This is the voltage of supply for most end use electricity customers. Distribution substations can be found in most streets and along roads and take the form of pole mounted transformers, kiosks, or pad mount transformers located on street berms.

The fifth and final level in the supply hierarchy is the low voltage network. These are lines and cables that distribute power from the distribution substations to the end use customers' connection points. Due to voltage drop constraints, these are generally fairly large conductors and generally limited in length to around 300m.

The following table is indicative of the numbers of customers that can be associated with any one component in the various supply hierarchy levels

	No of Feeders or Subs	Max Customers per Feeder or Substation
Subtransmission Feeders	11	6,000
Zone Substations	11	5,000
Urban HV Distribution Feeders	22	1,500
Rural HV Distribution Feeders	26	1,000
Distribution Substations	4,000	100
O/H LV Distribution Feeders	2,200 (est)	40
U/G LV Distribution Feeders	1,000 (est)	50

From the above table, it can be seen that the higher level components of the network tend to be few in number but each component supports a high number of customers. Lower level components are greater in number but support a much smaller number of customers.

From a risk management point of view, the subtransmission network supports a high number of customers using a small number of feeder circuits. This leads to the situation where the probability of a loss of supply event at this level is low but the consequence of failure is very high.

At the other end of the supply hierarchy, where there are a large number of LV distribution network lines, the probability of a loss of supply event occurring is high but the consequence is low.

An added factor of the consequence of a failure when a loss of supply to customers is concerned is the time needed to restore supply following the incidence of a fault that generates a loss of supply. Loss of supply can be measured in Customer hours whereby loss of supply to one customer for one hour generates 1 customer hour of unavailability.

Risk can be defined as:

Risk = Probability of Failure x Consequence of Failure

The risk analysis in this report is based a numeric ranking of risks for the various components of the network.

Risk of Non Supply for the purposes of the risk ranking of NTL's network is defined as:

Risk of Non Supply = Annual Failure Probability x Customers Affected x Duration of Outage

An event with a risk level of 5000 therefore could be an event that typically occurs once per year, resulting in loss of supply to 5000 customers for one hour. Another event with the same risk level could have a twice per year probability of occurrence and effect 250 customers for 10 hours.

8.5 RISK BENCHMARKING

Events with a low risk level may be accepted as events that can be dealt with in the normal course of operating a distribution network. Events falling in to this category are outages caused by foreign interference with the network such as vehicle accidents, bird strikes and the like.

It is necessary to establish a benchmark risk level in order to identify those risk events that require consideration for mitigation treatment. Events with risk rankings below this benchmark are accepted as run of the mill hazards managed by everyday operations.

The following table gives an indication of the dimensions for an event risk level of 2000, for outages of duration one day.

Event Return Period (Yrs)	Event Frequency	Outage Duration	Customers Affected
1	1	24	83
2	0.5	24	164
5	0.2	24	416
10	0.1	24	833

The risk ranking of 2000 is an appropriate benchmark cut off against which event risk rankings can be identified for further risk treatment. A decision prompt is generated for events falling above this as to whether or not some mitigation action should be taken to reduce the risk level.

This level of risk corresponds to events that are outside of the type of events that occur in the normal course of running the network. Events of risk rating above 2000 include wind storms etc that generate environmental forces beyond the design strengths of the overhead network. Other less severe storms but longer lasting are also in this risk category.

Such events are beyond the capacity of the normal systems and processes of fault response to resolve within the timeframes of the Use of Systems Agreements (UOSA) that NTL has its retailer customers.

Risk treatment may involve capital expenditure to reduce the probability of the event, or the number of customers affected, or contingency planning to reduce the duration of the resulting outage. Other options include insurance to cover any financial effect of the risk on the company.

8.6 NETWORK RISK ANALYSIS

Low Voltage Network

Events resulting in loss of supply on the low voltage network are fairly frequent (approx 100 times per year). Repair and supply restoration times are short for most events on both overhead lines and underground systems due to the low grade of conductor insulation required and the high degree of development of repair kits and connector systems etc. In urban areas, there is a significant amount of redundancy in low voltage systems since circuits are often run to meet up with nearby supply substations. This allows supply restoration via connection through alternative supply routes in many cases.

Since the low voltage networks exist on a 300m maximum radius of distribution substations, the susceptibility of the networks to environmental effects since as weather, seismic events and vehicle collisions is very much site specific. In general, overhead systems are more susceptible than underground systems, however the time taken to identify and repair a fault on overhead is usually much shorter than with underground cables.

Risks of prolonged non supply due to simultaneous damage of multiple low voltage networks caused by environmental conditions such as wind storms and earthquakes are likely to carry higher consequence although with very low probability. The resulting risk level is significant however.

The low voltage overhead networks are generally resilient to the wind storms of return frequency up to 1 in 20 years. The later overhead networks are generally designed around a peak wind speed of 130km/hr, however at such wind speeds the influence of windborne flying debris rather than mechanical line strength tends to dominate performance. Fortunately wind storms of such strength are rare in the Nelson area. Two have been experienced in the last 40 years.

Similarly the networks are resilient to earthquakes of strength up to MMV, however earthquakes of strength up to MMVIII have a moderate probability in the Nelson region. Earthquakes of this strength may result in damage to both overhead and underground reticulation with simultaneous faults in many areas.

The risk assessment matrix for events affecting the LV networks is as follows.

Risk: Loss of Supply due to event on Low Voltage Overhead Network

Event	No Events per year over entire system	Feeders in System	Probability of event on any individual Feeder	Customers Affected	Restore Time	Risk
Tree through Line	10	2200	0.005	40	2	0.4
Pole knocked down by vehicle	5	2200	0.0025	40	4	0.2
All single point effect events	50	2200	0.022	40	2	1.76
Wind storm >130km/hr	0.03	2200	0.03	6000	72	12,960
Major earthquake	0.02	2200	0.02	6000	168	20,160

Risk: Loss of Supply due to event on Low Voltage Underground Network

Event	No Events per year over entire system	Feeders in System	Probability of event on any individual Feeder	Customers Affected	Restore Time	Risk
Insulation failure in LV Cable	5	1000	0.005	30	2	0.3
Connection or Joint failure	10	1000	0.01	30	4	1.2
All single point effect Events	25	1000	0.011	30	2	0.66
Wind storm >130km/hr	0.03	1000	0.03	50	6	9
Major earthquake	0.02	1000	0.02	3000	168	23,040

There is little more that can be done to mitigate the effects of major earthquake or major wind storm on the low voltage network other than to possibly relocate lines underground in some areas, and to be cognisant of objects or vegetation close to overhead lines that could damage them in the event of high winds.

The risks of such events are best managed through effective contingency planning and insurance.

Distribution Substations

Distribution Substations on the NTL system take a number of forms. These can be pole or platform mounted overhead substations, or Pad or Kiosk enclosed ground mounted substations. Faults in substations can range from simple protection fuse ruptures to

internal faults within substations resulting in total loss of the transformer and or the substation support structure.

Lightning storms affecting a wide area pose a significant risk of overwhelming the faults response capability

As transformers contain insulating oil there is also risk of oil spillage associated with all substations. Although not necessarily affecting supply restoration, oil spillage is an event that must be dealt with quickly to avoid infiltration into waterways etc. Oil spill management is the subject of a contingency plan included in the NTL disaster recovery plan.

The effect of major earthquakes on our overhead and underground distribution substations is the subject of a report by consulting civil engineers Worseldine and Wells dated December 1998. The management of earthquake risk through insurance is the subject of another document entitled "Risk Profile for Tasman Energy Ltd" by Sedgwick Risk Services and dated September 1998.

As with most of our earthquake risk assessment, the risk associated with a major earthquake affecting the distribution transformers can be very high, however no amount of capital expenditure will bring this down to a level of complete comfort. Therefore NTL must accept such risk but plan for an event through contingency plans and control financial risk through appropriate levels of insurance.

An assessment of events resulting in loss of supply with distribution transformers is given in the following:

Risk: Loss of Supply due to event on a Distribution Substation

Event	No Events per year over entire system	Stations in System	Probability of event on any individual Substation	Customers Affected	Restore Time	Risk
Internal Substation fault	10	4000	0.003	100	3	0.9
Connection or Joint failure	10	4000	0.003	100	4	1.2
All single point effect Events	25	4000	0.007	100	3	2.1
Lightning storm	4	4000	0.001	400	6	9600
Major earthquake	0.02	4000	0.02	3000	168	10,080

High Voltage Distribution Network

Events on the HV distribution network resulting in loss of supply are relatively frequent. Fault statistics show an average incidence of 100 events per year with an average outage time of 1.2 hours. The average number of customers affected by any one fault is 280.

Of this the overhead network has an average incidence 95 events per year, and the underground network an incidence of 5 per year. Most of these faults are the result of external interference with the network system. Examples of sources of such interference are bird strikes to overhead lines, vehicle collisions, contractor activity (cranes, excavators), animals and trees.

Overhead Lines:

Risk: Loss of Supply due to event on High Voltage Overhead Network

Event	No Events per year over entire system	Feeders in	Probability of event on any	Customers Affected	Restore Time	Risk
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	system	System	individual Feeder			
Tree through Line	10	46	0.22	280	2	123
Pole knocked down by vehicle	5	46	0.11	280	4	123
All single point effect events	95	46	2.1	280	2	1,176
Wind storm >130km/hr	0.03	46	0.03	6500	168	32,2760
Major earthquake	0.02	46	0.02	6500	336	43,680

A higher risk ranking for overhead HV lines comes from a high susceptibility to externally initiated fault events, resulting in a high probability of event occurrence. The consequences of each event are moderate however since the supply restoration times are short and the number of customers affected by an event moderate. It is the combination of high probability and moderate consequence that generates the high risk.

The probability of an event that would result in prolonged loss of supply is much lower, and is generally limited to extreme wind conditions such as cyclones and major earthquakes.

NTL currently manages the risk through the deployment of a comprehensive 24hr fault repair operation. Clearly however, any further efforts to mitigate overall risk of loss of supply to customers should be focussed in this area. Possible practical treatment actions could include:

- Installing additional switchgear and line sectionalising equipment (reduces number of customers affected by a fault.
- “Trefoil” reconstruction of overhead lines (reduces susceptibility of overhead lines to birds etc).
- Additional automation of system by extension of SCADA system (reduces average time to restore power following a fault.

Underground HV Cables

Risk: Loss of Supply due to event on High Voltage Underground Network

Event	No Events per year over entire system	Feeders in System	Probability of event on any individual Feeder	Customers Affected	Restore Time	Risk
Insulation failure in HV Cable	0.1	16	0.006	280	20	50
Connection or Joint failure	3	16	0.19	280	12	958
All single point effect Events	5	16	0.31	280	12	1,562
Wind storm >130km/hr	0.01	16	0.03	280	18	151
Major earthquake	0.02	16	0.02	6000	168	20,160

Given the low incidence of underground HV cable faults the risk levels associated with this part of the network are more or less at an acceptable level at present. The benchmark of 2000 risk points can be used as an indicator however in the urban area particularly where underground HV spur systems are present. On a spur system there is no backup cable route in the event of a fault, therefore restoration time for customers supplied on the spur are set by the time taken to repair a the fault.

The longest repair time cable faults are those requiring section replacements and these have a typical repair time of 24-36 hours. In order to limit the number of customers that can be affected by a single underground cable fault, a network design standard limit on the load on a domestic underground HV spur system of 500kVA is in effect. This is the maximum load that can be supplied by a truck mounted temporary generator.

Zone Substations and Subtransmission

Risk assessment matrices for each of NTL's 12 zone substations are included as Appendix J to this document. Risks associated with the 33kV supply network that feeds these substations are included in these matrices.

In this exercise, each of the major substations and other major components of the supply network were analysed by working through a specific set of criteria designed to identify the specific weaknesses and inherent risks associated with that component.

The following numeric values are assigned to the Probability and Outage Duration

Probability	Return Period	Value	Outage Duration	Action to Restore	Restore Time (hrs)
High (H)	1 in 10yrs	0.1	Extreme (E)	Extensive Repairs	168
Med (M)	1 in 50yrs	0.02	Long (L)	Many Long Jobs	48
Low (L)	1 in 100yrs	0.01	Medium (M)	Long Jobs/Many Small	12
Negligible (N)	1 in 500 yrs	0.002	Short (S)	Minor Repairs	6
			Instantaneous (I)	Switching Only	2

The results of the risk assessments for each zone substation are discussed below:

- **Motupipi Substation**

This substation is a Grid exit point substation supplying 3,200 customers in Golden Bay.

The 66kV supply to Motupipi substation is a Transpower owned single circuit overhead line from Upper Takaka, therefore providing only N level subtransmission security. The risks of loss of supply include the risks of loss of service of this line for a long period. As single structure failures can be repaired within a number of hours, it is longer repair time events such as loss of three or more spans that are critical. The line traverses rolling hill country with a few river crossings. Risks of loss of service to this extent are low probability.

The substation is a simple outdoor switchgear design with 4 single phase transformers, three of which are required to be in service at any time. Events resulting in lengthy outage for the substation are low in probability. Loss of two or more transformer units from earthquake damage or lightning strike would be the most likely scenario for an extended outage event.

- **Hope Substation**

This substation supplies 2,300 customers in the Waimea Plains area. The main 33kV supply line to this substation is backed up by an alternative 33kV circuit on a separate line route giving an N-1 level of subtransmission security. The major risks associated with Hope substation include the risk of loss of 33kV supply for a prolonged period due to an event causing the loss of more than 3 spans such as a landslide on the hillside area that the line crosses to the south of Stoke Substation at a time when the alternative supply circuit is not available.

There is a high earthquake risk in the region and this substation could be affected. Seismic assessment and strengthening has been completed at the substation in the past. Beyond this the major earthquake event is covered in the Disaster Recovery Plan (Ref. Appendix M).

The loss of major components of the substation such as part or all of the indoor switchboard or both of the transformers are the other major risks associated. Such events have a low probability but could result in a lengthy outage for many customers. These events are dealt with through specific contingency plans documented in the Disaster Response and Recovery plan (refer Appendix M).

- **Songer St Substation**

Songer St substation supplies the central Stoke area including 4,800 customers.

The substation has a main and backup 33kV feeder supply providing N-1 level subtransmission security.

The greatest risk of loss of supply with this substation is the loss of 33kV supply to the substation through extensive damage to the two underground cables that run from Songer St to the substation at the rear of the Omaio Village. Both the primary and backup 33kV supplies to the substation come close together at this point. Such an event could come about through external interference such as excavation contractor error.

As with the other major substations, the loss of the major components of the substation will result in loss of supply to many customers, however due to the very low probability of this occurrence, the risk is satisfactorily managed using a contingency plan.

- **Annesbrook Substation**

The Annesbrook substation has a full backup supply circuit available within the 33kV network. The substation has N-1 subtransmission security. Therefore the risk of loss of supply due to 33kV line fault is low. There are 5,200 customers supplied from the substation.

As with the other major substations, the loss of the major components of the substation will result in loss of supply to many customers, however due to the very low probability of this occurrence, the risk is satisfactorily managed using a contingency plan.

By far the greatest risk of loss of supply results from the medium probability of a major earthquake in the region. This risk is managed through contingency planning again.

- **Founders Substation**

Founders substation supplies 2,400 customers in the Nelson north area.

The major risks with this substation are associated with the 33kV supply to it. This is at present via a back country hilly single line route. This route is subject to landslips initiated by flooding, earthquakes and forest fires. The asset management plan includes capital projects to mitigate this through the provision of a second 33kV circuit in the form of an underground cable directly linking the Founders substation with Stoke GXP. In the interim backup supply at 11kV has been provided through interconnection with the Nelson Electricity network.

The backup capacity available via the Nelson Electricity interconnection is becoming constrained as load on the Nelson Electricity network increases. As a result the security of the substation will be reduced in the future. A 33kV cabling project is now underway to ensure that the security of supply to the Founders substation is maintained into the future.

The substation feeds a much smaller number of customers than Hope, Annesbrook or Songer St. Therefore although similar probabilities of loss of supply are associated, the extent of outage is greatly reduced. Again contingency plans for such events exist.

- **Brightwater Substation**

This substation supplies the townships of Brightwater and Wakefield and the rural areas adjacent. There are 2,350 customers supplied from the substation.

The substation is supplied via an open ring 33kV supply providing N-1 security, therefore the risks of prolonged non supply from loss of 33kV supply are low.

The substation currently has only one transformer on site and it now feeds a fairly wide area. In the event of equipment failure at the substation, the supply can be partially re-supplied via 11kV supply from the Hope substation. Deployment of the diesel generator is also necessary. The risks of pro-longed non-supply to the area supplied by it are moderate. Capital works to install a second transformer and switchboard at the substation are currently underway.

The risk of loss of the substation through major earthquake is the greatest threat to the system.

- **Eves Valley Substation**

This substation under normal conditions supplies only one customer who is the Carter Holt Harvey sawmill. A nominal loss of supply consequence equivalence of 1000 customers is assigned to the station for the purposes of the risk profiling. The subtransmission security level is only N. The substation load can be backed up to a certain extent however via 11kV supply from Hope or Brightwater substations.

There are two transformers at the substation either of which can supply the full load. The 33kV and 11kV switchboards are both outdoor overhead structures. These can be repaired within 24 hours.

- **Lower Queen St Substation**

Lower Queen St substation is dedicated to the supply of the Nelson Pine Industries Medium Density Fibreboard plant.

The 33kV supply can only be partially backed up from the subtransmission network. The substation is therefore an “N” security substation only. This level of security is in agreement with the customer.

- **Takaka Substation**

This substation is fed by a short overhead 33kV supply line that runs over flat land from the NTL substation at Motupipi. The subtransmission security level is N only. This short line can be repaired quickly in the event of failure however. The combined effect of low probability of occurrence, short repair times and a relatively small number of affected customers (2,300) results in a low risk ranking.

The substation has a simple outdoor overhead busbar structure that can be almost entirely rebuilt in a short time following a major event. There are two transformers at the site, either of which can carry the total substation load.

The substation site is on an alluvial plain that has been previously identified as being an earthquake liquefaction risk. A capital project to install an in ground platform supporting the transformers was completed in 1995, thereby greatly improving this risk hazard. The earthquake hazard is now managed in a similar fashion to the other substations through deployment of a contingency plan.

- **Swamp Road Substation**

Swamp Road substation is the smallest substation on the network supplying approximately 900 customers. The 33kV supply is via a single 26km 33kV overhead line traversing mainly undulating farmland. The subtransmission security level is n only. Single point faults or structure failures on the line can be repaired fairly quickly however loss of more than five spans would result in an outage possibly lasting a number of days. A contingency plan for such an event possibly involving deployment of a diesel generator is included in the company's disaster recovery plan.

The substation has a double transformer configuration with all outdoor overhead busbars. Either transformer can carry the total load of the substation.

Contingency plans cover the major hazards of severe earthquake damage and coincident failure of both transformers.

- **Mapua Substation**

Mapua Substation supplies approx 1,850 customers in the rural area. The 33kV supply to the substation is via a long overhead line circuit that has interconnections to backup circuits over 35% percent of the route length. The substation therefore has only N level subtransmission security.

The final 10km of the overhead line route is alongside a busy state highway. There are relatively frequent car vs pole events along this section of road. The 33kV supply to this substation is the greatest area of risk of loss of supply to consumers fed from this substation. There is a capital project in the asset management plan to provide an alternative overhead line as a backup for this section of line.

The final 12km to the substation is via a four core underground cable giving a spare core in the event of damage to or failure of one of the three in service cores.

The substation has a double transformer configuration with all switchgear and transformers inside a building. Each of the 33kV and 11kV switchboards is built in two halves with a single bus section circuit breaker.

- **Richmond Substation**

Richmond substation supplies approx 5,000 customers in the Richmond area including the Richmond CBD and industrial area. The substation is supplied directly from the Stoke GXP, via a 6km underground 33kV cable. A full capacity alternative 33kV supply is available to the substation from the Railway reserve 33kV feeder which is on an entirely separate route. The substation therefore has N-1 subtransmission security.

The substation has a double transformer configuration with all switchgear inside a building. Each of the 33kV and 11kV switchboards is built in two halves with a single bus section circuit breaker.

As a result of the backup 33kV supply and the n-1 level of equipment redundancy at the substation, the substation has a low overall loss of supply risk ranking.

- **TransPower Bulk Supply Substations**

NTL relies for its supply on delivery of electricity to five Transpower GXP's in its region. These are at Stoke, Motueka, Motupipi, Kikiwa and Murchison. Detailed risk assessment of these GXP's is beyond the scope of this document, however since NTL relies almost entirely on supply through these substations, then consideration of the risks to NTL and the region as a whole of partial or total loss of supply from these GXP's (and the transmission lines supplying these GXP's) is warranted.

In particular, NTL has a high reliance on the Stoke GXP. This GXP is the northern terminus of the South Island 220kV transmission backbone. It is also an interconnection point for the 66kV network that contains the Motueka and Motupipi GXPs and the Cobb power station. The substation is also near a known faultline, as is the 220kV transmission line to it.

NTL contracts with TransPower for supply to its network via the five GXP's. Supply reliability is the subject of a commercial contract between NTL and TransPower. TransPower's Risk Management Plan and the performance of Transpower is therefore of the utmost importance to NTL.

NTL has identified the risks associated with the supply from the Stoke substation and the other GXP's. Network Tasman's Disaster Recovery plan incorporates contingency planning for the event of partial or total loss of supply from one or more of the TransPower bulk supply points. This plan is appended as Appendix M.

8.7 EARTHQUAKE PERFORMANCE AND RISK

A specific analysis of the associated risks and expected performance of the network under potential earthquake conditions has been undertaken. The results of this including any possible mitigation or special preparedness activities to be undertaken are discussed in this section.

Network Tasman is part of the Nelson Tasman Engineering Lifelines group which considers the potential impacts and co-dependencies of lifeline organisations in the Nelson Tasman district. Information has been drawn from the work of this group in this analysis.

The major active fault near the Nelson region is the Alpine fault. This passes through the Murchison district (Upper Matakaitaki) and the Nelson Lakes in a northwesterly direction and runs along the Wairau Valley.

Other fault systems which are still active but having a high recurrence interval are the Waimea-Flaxmore systems.

The most recent major earthquake centred in the region was the Murchison earthquake of June 1929. This was a Richter 7.8 event which resulted in ground shaking intensity of Modified Mercalli (MM) scale MMVII to MMIX throughout the Nelson area.

The Nelson Tasman district has a moderate probability of experiencing MMVII or greater earthquakes. Return periods (years) for Earthquakes of varying intensities are given in the following table:

AREA	MMVI	MMVII	MMVIII	MMIX
Nelson/Richmond	7	25	88	350
St Arnaud/Kikiwa	8	28	85	370
Murchison	9	30	100	410

Ground shaking and peak ground accelerations in soft sediments up to 30m deep can be amplified with respect to bedrock accelerations. Liquefaction is also possible in when ground shaking exceeding MMVII occurs in saturated silty or sandy layers within approx 20m of the surface and where high water tables exist.

In Nelson City, conditions for amplified ground shaking and liquefaction particularly in the reclaimed areas around the port and Maitai estuary, but also in parts of Tahunanui and Stoke.

When assessing the prospect of damage to the electricity network, it is necessary to consider the network into two parts. These are the subtransmission system and the distribution system. The subtransmission system consists of the point to point individual lines that carry supply at 33kV from the GXP to the zone substations and the zone substations themselves. Each zone substation has a dedicated 33kV subtransmission line. The likely effects of a large earthquake on this supply line and the substation itself can thus assessed on an individual basis.

The distribution network consists of the distribution feeders, street substations and low voltage feeders that distribute the supply out to all end use consumers. The distribution network can only be considered in a general sense as it is unavoidable that it passes into all areas to reach consumers including areas highly prone to liquefaction and amplified ground shaking etc. All structures are designed to withstand up to MMVII shaking, and there is little scope or justification for further strengthening of distribution network structures.

In a MMVIII or greater earthquake, pole footing damage can be expected to occur at overhead platform substations due to the high top weight of the transformer. Damage to underground cables and pad mounted substations will also likely result where surface rupture or slumps occur. The network has redundancy in 11kV distribution cables and therefore a low level of underground cable failures could be tolerated without major loss of capacity to supply. In a major earthquake, pole footing failure

from ground shaking may result in poles leaning. Such damage can be repaired fairly quickly to allow restoration of supply.

The susceptibility and expected performance of the subtransmission network in a major earthquake is discussed by reference to individual zone substation sections in the following.

Founders Substation

This substation supplies the north Nelson area including Atawhai and Hira. The supply to the substation is via a back country overhead line that runs from Stoke GXP to the substation. The route is subject to landslips in major earthquakes and some pole structures may be affected. There is also a section of underground cable at the end of the line running down a steep face and through the Walters Bluff subdivision. This cable could also be damaged from land movement at Walters Bluff. An alternative supply to the substation in the form of an underground 33kV cable on a route through Nelson roadways is planned to be installed within the next two years.

The substation is built on reclaimed land that would be subject to liquefaction in a major earthquake event. The substation building and transformer pads have been constructed on piles down to bedrock and should therefore be immune to liquefaction at the site. The outdoor 33kV switchboard is not piled however and some damage (bus distortion and fracture of insulators) to the structure could occur during a major event. Only half of this structure is required to be in-service for the substation to take full load however and being outdoor overhead, repairs to damaged components can be effected fairly quickly. The structure has been designed to withstand some distortion and movement due to seismic events up to MMVII. To go beyond this would require significant capital investment, likely to be in the form of an indoor 33kV switchboard. Given the ability to fairly quickly repair damage to the outdoor switchboard in the event of a major earthquake, it is unlikely that such investment is justified.

Annesbrook Substation

Annesbrook Substation supplies the Tahunanui and Bishopdale areas. It also supplies the Airport under normal conditions, however the Airport can also be supplied from the Songer St substation. The supply to the substation is via relatively short overhead lines. Ground shaking and ground movement in a major earthquake may cause some poles to be leaning, but damage resulting in loss of line serviceability would be unlikely.

The substation is on land that has low susceptibility to liquefaction but moderate susceptibility to amplified ground shaking. Like Founders it has an outdoor 33kV switchboard and indoor 11kV switchboard. The 33kV switching structure is susceptible to distortion and insulator breakage from severe ground shaking and movement. The substation has been completely upgraded within the last ten years. Heavy cables connect the 11kV switchboard to the transformer. The transformer bushing connections however lack flexible connections. This poses a risk of transformer bushing failure under earthquake conditions. Fitting of flexible connections to these connections is a sensible risk mitigation strategy that should be undertaken.

Songer Street Substation

This substation supplies the Stoke area. It can be backed up by 11kV supply lines from Annesbrook and Richmond substations. The supply for the substation is via a short overhead line running down Songer St. Two short underground 33kV cables from run into the substation from Songer St.

Like Annesbrook, the substation is sited on land that has low susceptibility to liquefaction but moderate susceptibility to amplified ground shaking. It has the same configuration as Annesbrook as well, in that it has an outdoor switchyard that will be susceptible to distortion and insulator breakage from severe ground shaking. The transformer 11kV bushings do not have the same type of cable box and are less susceptible to breakage. Earthquake strengthening at the substation was undertaken in the late 1980's. There are no further modifications required.

Richmond Substation

This substation supplies the Richmond area, but it can be backed up by 11kV supply from the Songer St and Hope substations. The main 33kV supply from Stoke is an underground cable. Damage to this cable from ground movement in a major earthquake is possible but unlikely.

Richmond substation is sited on land that has low susceptibility to liquefaction but could suffer amplified ground shaking. The substation has indoor 33kV and 11kV switchboards and outdoor transformers. The substation is well constructed and presents no special seismic hazard.

Hope Substation

Hope Substation supplies Hope and the Waimea Plains. It is supplied via overhead line from Stoke GXP. The overhead line traverses hill country that is susceptible to slumping. This may result in structure footing failures in a major earthquake. There is an alternative supply route available.

The substation is sited on land that is not subject to liquefaction or amplification of ground shaking. Seismic strengthening of the outdoor 33kV structure and transformer mounting has been undertaken in the past. There are no further seismic improvements identifiable.

Brightwater Substation

This substation supplies the Brightwater and Wakefield townships and surrounding district. The normal 33kV supply is the Hope substation overhead line, therefore the same risks of loss of supply as to Hope substation apply.

Brightwater substation is not sited on land subject to liquefaction or amplified ground shaking. The substation has the same configuration and earthquake resilience as the Hope Substation.

Takaka Substation

Takaka substation supplies the Golden bay area aside from the northwestern Collingwood district. The 33kV supply is via single overhead lines from Upper Takaka to Motupipi and on to Takaka.

The site of the substation is known to be subject to liquefaction, but the transformer pads have been constructed to be resilient to this by being constructed on piles down to bedrock. Damage to the outdoor overhead structure could result from heavy ground shaking from an earthquake. Additional works to mitigate the risk of damage may be considered in the future.

Swamp Road Substation (Collingwood)

Swamp Road substation supplies the northwest Golden area. 33kV supply is via a long overhead line traversing undulating land that may be subject to high peak ground acceleration during a major earthquake. This could result in pole footing failures.

The substation site is not subject to liquefaction. Seismic strengthening of the overhead outdoor structure has been undertaken in the past.

8.8 RISK MANAGEMENT CONCLUSIONS

Risk analysis of the NTL distribution network reveals the following points:

1. Aside from the effects of a major earthquake, the risks of loss of supply due to failure of the LV network and distribution substations is small. Incidents in this part of the network are adequately managed with the current 24hr availability fault service.
2. Due to the nature and extent of the HV overhead network, NTL carries significant risk of loss of supply to customers from events caused by third party interference. The high risk grading for this part of the network comes from a high probability of loss of supply rather than a high consequence since the repair time for most fault incidences is fairly low and the number of customers affected is moderate.
3. After the risk of non-supply resulting from a major earthquake, events affecting the HV overhead network supply have the highest risk ranking. This is reflected in reliability statistics for the network.
4. Although currently adequately managed through the 24hr fault service and contingency planning, reducing the susceptibility of the overhead network to external influence or reducing the consequence of an event would serve to improve the ongoing reliability of the network and lower the risks of non supply.
5. The HV underground cable network generally has a low loss of supply risk rating, however a limit to the number of customers supplied by HV spur cables is necessary. Prudent risk management will also include a contingency supply in the form of a temporary generator to meet the spur circuit load whilst cable repairs are made.
6. Loss of supply at zone substation level generally carries a lower risk grading than HV distribution lines. Timely implementation of the capital work upgrade planning as included in the AMP is required in order to maintain this risk ranking.

7. The company carries a high risk of loss of supply from a major earthquake. The most susceptible substation is the Founders substation as it is supplied from a long overhead line that traverses hill country. The substation is also sited on reclaimed land that has high liquefaction and amplified ground shaking potential. The liquefaction potential has been taken into account in the substation design however. The provision of the second cable from Stoke to Founders will serve to improve the loss of supply risk, however residual risk will exist.
8. There is a high dependence for continuity of supply on Transpower, in particular on the 220kV transmission lines in the area and on the Stoke GXP substation.

9 PERFORMANCE MEASUREMENT, EVALUATION AND IMPROVEMENT

9.1 FINANCIAL AND PHYSICAL PERFORMANCE

Last Completed Financial Year

The information disclosure regulations require that the results from the last completed financial year are compared against that which was planned. At the time of writing of this plan, this is the 2011/12 financial year.

These are as follows:

CAPITAL EXPENDITURE (\$k)	Actual 2011/12	Budget 2011/12	% Variance 2011/12
Customer Connection	1,032	1,041	-1%
System Growth	624	2,076	-70%
Reliability,Safety and Environment	597	2,710	-78%
Asset Replacement and Renewal	1,630	1,334	22%
Asset Relocation	312	0	N/A
ASSET MANAGEMENT CAPITAL EXPENDITURE	4,195	7,161	-42%

OPERATIONAL EXPENDITURE (\$k)	Actual 2011/12	Budget 2011/12	% Variance 2011/12
Routine and Preventative Maintenance	454	582	-22%
Refurbishment and Renewals Maintenance	1,232	1,367	-10%
Faults and Emergency Maintenance	729	541	34%
ASSET MANAGEMENT OPERATIONAL EXPENDITURE	2,415	2,490	-3%

TOTAL DIRECT NETWORK EXPENDITURE (\$k)	6,610	9,599	-31%
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The above variances were discussed in the 2012 AMP review.

Progress against Plan for first year of 2012/13 Asset Management Plan

Network Tasman has a 31 March end of financial year. This means that at the time of review of the AMP, final financial results for the first year of the previous AMP are not available. As a close proxy, forecast figures based on the 11 months completed are used in this performance review section.

The financial progress against plan for network capital projects and maintenance and operations expenditure is summarised in the following tables:

CAPITAL EXPENDITURE (\$k)	Forecast 2012/13	Budget 2012/13	%Variance 2012/13
Customer Connection	587	1,116	-48%
System Growth	1,457	2,971	-51%
Reliability,Safety and Environment	2,794	2,690	4%
Asset Replacement and Renewal	1,383	1,276	8%
Asset Relocation	85	0	N/A
ASSET MANAGEMENT CAPITAL EXPENDITURE	6,306	8,053	-22%

OPERATIONAL EXPENDITURE (\$k)	Forecast 2012/13	Budget 2012/13	%Variance 2012/13
Routine and Preventative Maintenance	741	667	11%
Refurbishment and Renewals Maintenance	1,418	1,418	0%
Faults and Emergency Maintenance	635	603	5%
ASSET MANAGEMENT OPERATIONAL EXPENDITURE	2,794	2,688	4%

TOTAL DIRECT NETWORK EXPENDITURE (\$k)	9,100	10,741	-15%
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SYSTEM MANAGEMENT AND OVERHEADS (\$k)	Forecast 2012/13	Budget 2012/13	%Variance 2012/13
System Operations	1,055	975	8%
Vegetation and Access Tracks	1,045	1,045	0%
TOTAL OVERHEADS	2,100	2,010	4%

Network Development Projects

The completion status at near year end of the Network Development projects planned for 2012/13 is summarised as follows:

Network Enhancement Project	Year	Estimated Cost	Expenditure Class	Completion
33kV Cable circuit upgrade Songer St – 600A	2013	\$150,000.00	System Growth	0%
33kV Cable Founders to Stoke with new CB Stage 1	2013	\$2000,000.00	Reliability	90%
33kV Feeder Alterations for Stoke GXP Upgrade	2013	\$100,000.00	Renewal	100%
Andelect Replacement Bolt Rd 1137	2012	\$22,000.00	Renewal	0%
Andelect Replacement Commercial St 754	2013	\$22,000.00	Renewal	100%
Andelect Replacement Nayland Rd 1829	2013	\$22,000.00	Renewal	0%
Andelect Replacement Pascoe St Sth 1154	2013	\$10,000.00	Renewal	0%
Andelect Replacement Polstead Rd 741	2013	\$22,000.00	Renewal	0%
Fault Indicators Installation	2013	\$50,000.00	Reliability	0%
Galv Conductor Replacement Bridge Valley	2013	\$60,000.00	Renewal	0%
Galv Conductor Replacement Marahau Valley	2013	\$50,000.00	Renewal	0%
Galv Conductor Replacement Orinoco	2013	\$40,000.00	Renewal	0%
Interconnection Cable Panorama Drive to Marsden Valley	2013	\$100,000.00	Reliability	0%
Maruia Feeder 11/22kV conversion – Stage 1	2013	\$250,000.00	System Growth	100%
New 11kV Feeder Cable Brightwater Sub to Telenius Rd/SH6	2013	\$250,000.00	System Growth	0%
New Ripple Injection Plant Kikiwa	2013	\$50,000.00	Renewal	0%
New Ripple Injection Plant Murchison	2013	\$50,000.00	Renewal	0%
Purchase 300kVA Generator	2013	\$120,000.00	Reliability	100%
Purchase 500kVA Generator	2013	\$170,000.00	Reliability	100%
Replacement Recloser Collins Valley 655	2013	\$15,000.00	Renewal	0%
Replacement Recloser Ngatimoti 283	2013	\$25,000.00	Renewal	0%
Replacement Recloser Robinson Rd 1363	2013	\$10,000.00	Renewal	0%
Replacement Recloser Sandy Bay 629	2013	\$15,000.00	Renewal	0%
Replacement Recloser Takaka Hill 194	2013	\$10,000.00	Renewal	0%
Replacement Recloser Tasman 662	2013	\$10,000.00	Renewal	100%
Replacement Recloser Tata 709	2013	\$25,000.00	Renewal	0%
Replacement Recloser Todds Valley 189	2013	\$10,000.00	Renewal	100%
Replacement Recloser Upper Moutere 42	2013	\$10,000.00	Renewal	0%
Replacement Recloser Upper Takaka 1050	2013	\$10,000.00	Renewal	0%
Replacement Recloser Wai-iti 660	2013	\$15,000.00	Renewal	0%
Replacement Recloser Wakapuaka 1462	2013	\$10,000.00	Renewal	100%
Replacement Recloser Whakarewa St 797	2013	\$10,000.00	Renewal	100%
RTU Brightwater Sub	2013	\$30,000.00	Reliability	0%

Network Enhancement Project	Year	Estimated Cost	Expenditure Class	Completion
RTU Eves Valley Sub	2013	\$30,000.00	Reliability	100%
Second Cable Bells Island OH across causeway and UG on island	2013	\$250,000.00	System Growth	0%
Switchboard and Indoor Switchboard Brightwater Substation	2013	\$455,000.00	System Growth	100%
Totaranui 6.6/11kV conversion Stage 1	2013	\$60,000	System Growth	100%
Transformer Bunding Eves Valley Substation	2013	\$40,000	Reliability	0%
Transformer Bunding Songer St Substation	2013	\$50,000	Reliability	0%
Upgrade Ripple Injection Plant Motupipi	2013	\$60,000	Renewal	0%
Upgrade SCADA and Relays Hope Substation	2013	\$50,000	Renewal	100%
Voltage Support Upper Takaka	2013	\$1,200,000	System Growth	0%

During 2012/13, major network development projects completed included:

- 66kV Circuit Breaker Replacement at Motupipi Substation.

The circuit breaker replacement at Motupipi had not been previously planned, but resulted from the unexpected development of an SF6 gas leak in the in service circuit breaker. Given that the circuit breaker was a single critical element in the Golden Bay supply system that could only be maintained during shutdowns of the area, the decision was taken to changeout the unit.

A major project undertaken during 2012/13 but not completed was the 33kV cable installation Founders to Stoke. This project was required to be implemented coincidentally with another cable installation project being undertaken by Nelson Electricity. This is due to the cables having to be run in the same road for much of the route. Both of these cable installations were started during late 2011/12 and are still in progress. They are to be completed by May 2013.

Another major project programmed for the year which was the upgrade of the Brightwater zone substation was started during the year. This project is now 75% complete and will be fully completed in early 2012/13.

Contractor resource limitations influenced the commencement of some projects during 2012/13. A nationwide industry shortage of experienced and skilled staff is impacting resource availability in some work areas.

All projects not started during 2012/13 are now planned to be started during 2013/14 or 2014/15. The deferment of projects will not compromise the safety or security of the network,

Network Extensions

Customer driven network extensions continued steadily during 2011/12 but at a slower pace against pre-financial crisis years. This outcome was in line with the expectation of tightening economic conditions in the country.

Network Operations and Maintenance

Planned and emergency maintenance expenditure for the network is on budget for the year.

Ongoing network maintenance and renewal activity completed during the year, included pole, crossarm and line hardware replacements, trefoiling of 11kV circuits in some areas, tree trimming and removals and overhead line corridor reinstatement. Many testing

programmes occur on a continuous basis eg distribution substation earth testing and switchgear and regulator operational tests.

Maintenance and renewal projects commenced in previous years and still in progress are:

- Oil testing of above ground HV switch units (Andelect SD)
- Replacement of 60 year old plus distribution transformers

A new contract for the provision of network maintenance and faults response services commenced on 1 April 2011. This contract was awarded to Delta Utility Services in December 2010. This contract has a five year term.

Vegetation

Vegetation and access track maintenance expenditure for the 2012/13 year is on budget (\$1,045,000).

Tree notifications during 2012/13 were mainly second and third round notifications under the Electricity (Hazards from Trees) Regulations. Tree trimming obligations for Network Tasman are dropping but tree removals are increasing as many land tree owners elect to declare “no interest” in trees that they have previously had trimmed under first free trim provisions.

New commitments to provide free trims apply to trees growing out to the sides of lines that were not previously notifiable. Many trees were found to have branches reaching out that made them notifiable on the second or third round.

As a result of the free trim provisions of the regulations coming to an end, the vegetation budget for the 2012/13 year for tree cutting were reduced from the previous year. Future vegetation budget projections are now stable.

9.2 SERVICE LEVEL AND ASSET PERFORMANCE

Reliability Performance against target for the 2012/13 year are forecast near year end as follows:

	Target	Forecast
SAIDI Planned	40	37
SAIDI Unplanned	75	97
SAIFI Planned	0.29	0.35
SAIFI Unplanned	1.07	1.20
CAIDI Planned	138	106
CAIDI Unplanned	70	81

Planned outages for the 2012/13 year are forecast to on budget at 37 minutes. This has been mainly due to a change in contractor policy which resulted in a ban on live line works where light copper conductors were involved, and a number of unusually long shutdowns necessary during the year for development projects. Means of improving the planned outage performance have been investigated and are to be implemented during 2012/13.

Unplanned outages are forecast to be over target for the year (97 against target 75). This over target is mainly due to the incidence of a lightning event in December 2012 and a high rainfall event in January 2013. A violent lightning storm over Nelson caused trippings of 33kV and 11kV feeder circuits and many individual transformer supplies were affected. Record rainfalls fell in the Murchison area resulting in a washout of the main highway at Shenandoah. Six poles were damaged in the line supplying the Maruia Valley. Extended repair times resulted from the road blockage.

The remaining supply outages for the year were not unusual consisting of a mix of causes ie foreign interference (bird strikes, car vs pole etc), other adverse weather events, unknown causes and network defects. Network defects caused approx 25% of outage minutes for the year.

Major unplanned outages for 2012/13 included:

Date	Event	SAIDI Points
2 Jan 2013	Flood damage to lines Murchison	5.3
6 Jan 2013	Major Lightning Storm Nelson – Founders 33kV	11.4

The trend of reliability performance for the past five years is given in Appendix C.

Other service levels targeted for 2012/13 were as follows:

Service Criterion	Performance Indicator	Target 2012/13	Forecast 2012/13
Supply quality	Number of proven voltage complaints	10	6
Operating Efficiency	Breaches of UOSA	0	0
Operating Efficiency	Network losses	6%	5.6%
Operating Efficiency	Faults per 100km line	6	6.1
Operating Efficiency	Peak demand/KVA distribution transformers	33%	28%
Financial Efficiency	Cash operating costs per consumer	\$230	\$238
Environmental Effectiveness	Incidents of non compliant emission from network.	0	0
Environmental Effectiveness	Incidents of contaminant spill from network.	0	0
Safety	Staff and Contractor serious harm incidents.	0	0
Safety	Public injury incidents.	0	0

All other targeted service levels for 2012/13 are forecast to be met. This is a continuation of historical high performance in these key performance areas.

9.3 GAP ANALYSIS AND IMPROVEMENT PLANS

There have been no significant changes in the AMP environment that are averse to the planning assumptions (refer section 9). Therefore there has been no required revision of forecast expenditures due to changes in the planning assumptions.

Development of the network is running in line with load growth and associated development projects as detailed in the plan. High operating efficiency in terms of reduced network losses, reduced faults per 100km and reduced proven voltage complaints are a direct result of the major capital projects completed during the last few years and which are ongoing.

Some major capital projects were deferred and others were not started due to contracting resource limitations.

Network reliability performance underlying extreme weather or non-repeating events is also generally improving and the operational benefits of recent capital investments into upgraded network capacity are now being realised. Such investments have included the provision of additional backup circuits in the 33kV network and the shortening of 11kV feeders through the provision of additional feeder circuits. Network reliability remains ahead of the national average SAIDI of 170.6 (2009/10).

The frequency of extreme weather events has increased in recent years. NTL includes all outage events in its reliability reporting. The extreme weather events have therefore impacted reported reliability statistics. When the effects of the extreme weather events are separated out, the reliability statistics reveal a very good network performance.

It is neither economically justifiable, practicable or prudent to design and build the distribution network so that it is immune to the effects of major storm events.

The long term target for unplanned outages of 75 SAIDI is in line with international best practise for rural primarily radial networks. Improving the inherent reliability beyond this level would be expensive to achieve, as it would require that significant additional supply circuits are built in to the system. Such investment is unlikely to be justified.

Planned outage performance will be improved by further deployment of temporary generation. This is to be introduced to NTL's standard operations during 2013.

Reliability analysis by feeder completed during 2006 and annually updated since, shows that the worst performing feeders have been either long overhead 33kV feeders or the longest rural 11kV feeders (refer Appendix J). The analysis also shows steady improvement in inherent network reliability with the completion of the capital works programme. The poorest performing feeders are subject to capital works in the Network Development Plan, the implementation of which will improve the reliability of these feeders.

Other strategies to further improve reliability are ongoing. These include installing fault indicators, trefoiling lines etc. These measures are targeted at reducing the outage customer minutes arising from third party incidents such as bird strikes.

Overall Quality of Asset Management Planning

NTL believes that the asset management planning and processes it has deployed are serving the company and its consumers very well, and that in most areas they follow industry best practice.

The condition based maintenance systems that are in place combined with GIS provide comprehensive information that allows maintenance to be scheduled and executed by its works contractor in an efficient manner. The process provides for excellent risk management in that expenditure can be targeted and prioritised to minimise failure risk and optimise network performance. Maintenance expenditure therefore returns very high value. The results have been sustained low rates of faults combined with low cash operating costs when benchmarked against industry peers.

The need for end of life renewals of some network components is recognised and the planning and implementation of programmes for these is underway. Failure modes are well understood and there is a good understanding of involved risk. The historical decisions taken to construct the network with long life concrete poles has meant that the requirement for pole replacements is not yet with us and should not be an issue for many years yet. The underground network is also relatively young due to the late entry into underground reticulation.

Systems to cater for load growth in the network have performed well. The implementation of the AMP development programme has to date significantly boosted the capacity of the network and provided an appropriate level of security for consumer loads. Growth rates are monitored and further plans are in place to ensure that the network is developed in a logical step by step and cost efficient manner to cater for reasonably expected future growth in the area. Planning takes into account innovations such as distributed generation.

A recent independent review of vegetation policy and management concludes that NTL's practises, policies and expenditure levels align with good industry practise.

Areas of potential for improvement in asset management processes are based on improving information systems both in the office and in the field. Developments in the quality of information held and improving ability to access the information will lead to refinements in the timing of asset programmes and improved risk decision making. This should lead to reduced overall asset management cost.

Future developments in asset management activity at NTL are therefore now focussed in the information technology area.

10 PLANNING ASSUMPTIONS

10.1 SIGNIFICANT ASSUMPTIONS

This plan has been prepared in a manner consistent with the existing ownership, structure and business activities of Network Tasman. No changes to the existing business are planned and all information is based on this continuance.

The significant assumptions made in this Asset Management Plan that have a material impact on forecast expenditure are identified as follows:

10.1.1 Legislative and Regulatory Framework

The AMP assumes that there will be no change to the company's obligation to maintain supply to existing consumers, nor any major changes to the existing legislative and regulatory required conditions of supply to consumers during the period of the plan. The Electricity (Continuance of supply) Amendment Bill requires that uneconomic lines are continued to be operated.

This assumption has a significant impact on expenditure forecasts for NTL due to the number and extent of uneconomic lines in the NTL network. Since the legislation effectively requires the company to effectively operate and maintain such lines in perpetuity, ongoing maintenance and renewals must be budgeted for. Maintenance includes not only the line hardware but also the line corridor and its access. It is estimated that forward maintenance expenditure projections would be reduced by up to 30% if the requirement to maintain supply through uneconomic lines was discontinued.

10.1.2 Stakeholder Needs

This plan assumes that the desires of the company's stakeholders as identified by stakeholder surveys, do not materially alter for the period of the plan. These needs and desires relate to

- The specified levels of reliability and quality of electricity supply
- The specified levels of safety and security of the network.
- The current pricing policies.

The main source of information for developing this assumption is feedback received from consumer surveys. Ref. Appendices K and L.

If stakeholders required less reliability and quality of supply then all projects listed under the category of reliability could be cancelled and some of the system growth category projects would be deferred. This translates to approx. 25% of the forecast capital expenditure.

If stakeholders required a greater level of reliability and quality of supply then the capital expenditures forecast in this plan would be need to be significantly increased.

10.1.3 Regional Economic Activity

The plan assumes that economic activity in the region will continue to be based on primary production, fishing and forestry.

The AMP assumes land use development will happen at a steady gradual rate, and that this rate will not significantly deviate from 10-15 year past trends. Land subdivided for residential

development will occur in line with recent trends in terms of density etc. Dairy conversions are assumed to also to continue in line with modern trends ie large automated dairy sheds. Large scale load is not expected for irrigation due to the high water tables in the area.

The principal sources of information for developing these assumptions are:

Local territorial authorities
Industrial customers
Local business organisations

If regional economic activity were to decrease such that there was no growth in electricity demand, then the forecast expenditures of this plan would decrease by approx. \$5.5m per year or 66%.

10.1.4 Growth Funding

The plan assumes that the growth based projects will continue to be funded from the combination of contributions from developers and additional income from increased consumer demand, in line with the company's "Capital Contributions Policy". Details of this policy are available on the company website.

This assumption is based on the experience to date that the company has with developing its network under a number of capital contribution regimes and on discussions with developers and local authorities with respect to each.

The principal sources of information for developing the assumption are:

- Network costing models including ODV valuations built up by NTL.

If growth based projects were not partially funded from developer contributions as under the capital contributions policy then the forecast capital expenditures of this plan could be expected to increase by approx \$1.2m per annum or 15%.

10.1.5 Technological Developments in the Electricity Distribution Industry

The AMP assumes that during the period of the plan, there will be no significant advances in the core technology of electricity distribution that could render the existing network obsolete. Any technological gains adopted are expected to be complimentary to existing equipment and such improvements will operate in addition to the existing equipment.

This assumption is based on the technical history of electricity distribution and on ongoing vigilance of industry developments.

Principal sources of information from which this assumption has been derived are scientific and electrical engineering journals and publications.

10.1.6 Distributed Generation

The plan assumes that distributed generation will continue to develop in the region, with no significant changes to the rates of uptake experienced to date.

This assumption is based government policy statements and current regulations around the connection of distribution generation by consumers.

The principal sources of information for developing this assumption are:

- Government policy statements
- Electricity Governance Rules
- Discussions with local suppliers and developers of distributed generation systems and schemes.

10.1.7 Supply from the National Grid

The plan assumes that the existing supply capacity continues to be available at all Transpower GXP's and that future projected demands are available to the Nelson area via the national grid

This assumption is based on government policy statements and Transpower network planning and pricing policies.

The principal sources of information for developing this assumption are:

- Government policy statements
- Electricity Governance Rules
- Transpower Annual Planning Report

10.2 FACTORS THAT MAY AFFECT AMP OUTCOMES

The factors that may lead to a material difference between the prospective information of this plan and the corresponding actual information recorded in future disclosures are:

- Regulatory requirements may change requiring NTL to achieve different service standards or different design or security standards This may also impact on the availability of funds for asset management.
- Consumers preferences for supply reliability or willingness to pay for differing levels of service may change.
- The incidence of natural events such as earthquakes, floods, major wind or snow storms which cause major damage to the network.
- NTL ownership could change and different owners could have different service and expenditure objectives than those embodied in this AMP.
- The rate of growth in demand could significantly increase or decrease within the plan period.
- Load patterns within each GXP region could change resulting in movement from winter to summer peaks and vice versa.
- Significant embedded generation capacity may be commissioned within the network supply area.
- Unexpected large loads may appear requiring supply.
- Existing large consumers may significantly reduce load.
- There could be major unforeseen equipment failure requiring significant repair or replacement expenditure.
- More detailed asset management planning undertaken over the next few years may generate development and maintenance requirements which significantly differ from those currently provided for.

The assumptions made in relation to these sources of uncertainty are listed in 9.1 above and detailed in the various sections of this plan.

The potential effect of these sources of uncertainty on the prospective information in this plan is as follows:

Source of Uncertainty	Potential Effect of Uncertainty	Potential Impact of Uncertainty
Regulatory Requirements	It is unlikely that any of the Requirements will reduce, thus the most likely impact is an increase in forecast expenditure to meet possible increased standards. It is not possible to quantify this possible impact.	Low
Ownership	Different owners could have different service and expenditure objectives than those embodied in the AMP, resulting in either higher or lower service targets and associated expenditures.	Medium
Customer Demands	Customers could change their demands for service and willingness to pay resulting in either higher or lower service targets and associated expenditures.	Medium
Natural Disaster	Equipment failure and major repairs and replacements required which are not currently provided for	Low, Medium High depending on severity
Demand Growth	Higher or lower demands require greater or lesser capacity across the system as currently projected. The most likely implication is that the existing expenditure forecast is either accelerated or delayed. The magnitude of this potential shift is unlikely to be more than 5 years either way.	Low
Load Profile	Seasonal shifts in demand could require planned capacity upgrades to be accelerated or delayed. The magnitude of this potential shift is unlikely to be more than 5 years either way.	Low
New Large Loads	Large new loads will impact on demand growth. The implications of uncertainty for demand growth are noted above. Specific new investments may also be required to meet large new loads.	Low
Load Reductions	Reduction in load from large customers generally provides additional capacity for the remainder of the network. Thus existing expenditure projections may be deferred.	Low
Equipment Failure	Equipment failure and major repairs and replacements which are not currently provided for.	Low due to business continuity planning.
Further Detailed Planning	Development and maintenance requirements differ from those currently predicted for the later five years of the planning period, particularly for the 22kV, 11kV and 400V networks.	Low (applies mainly to years 6-10 of the plan).

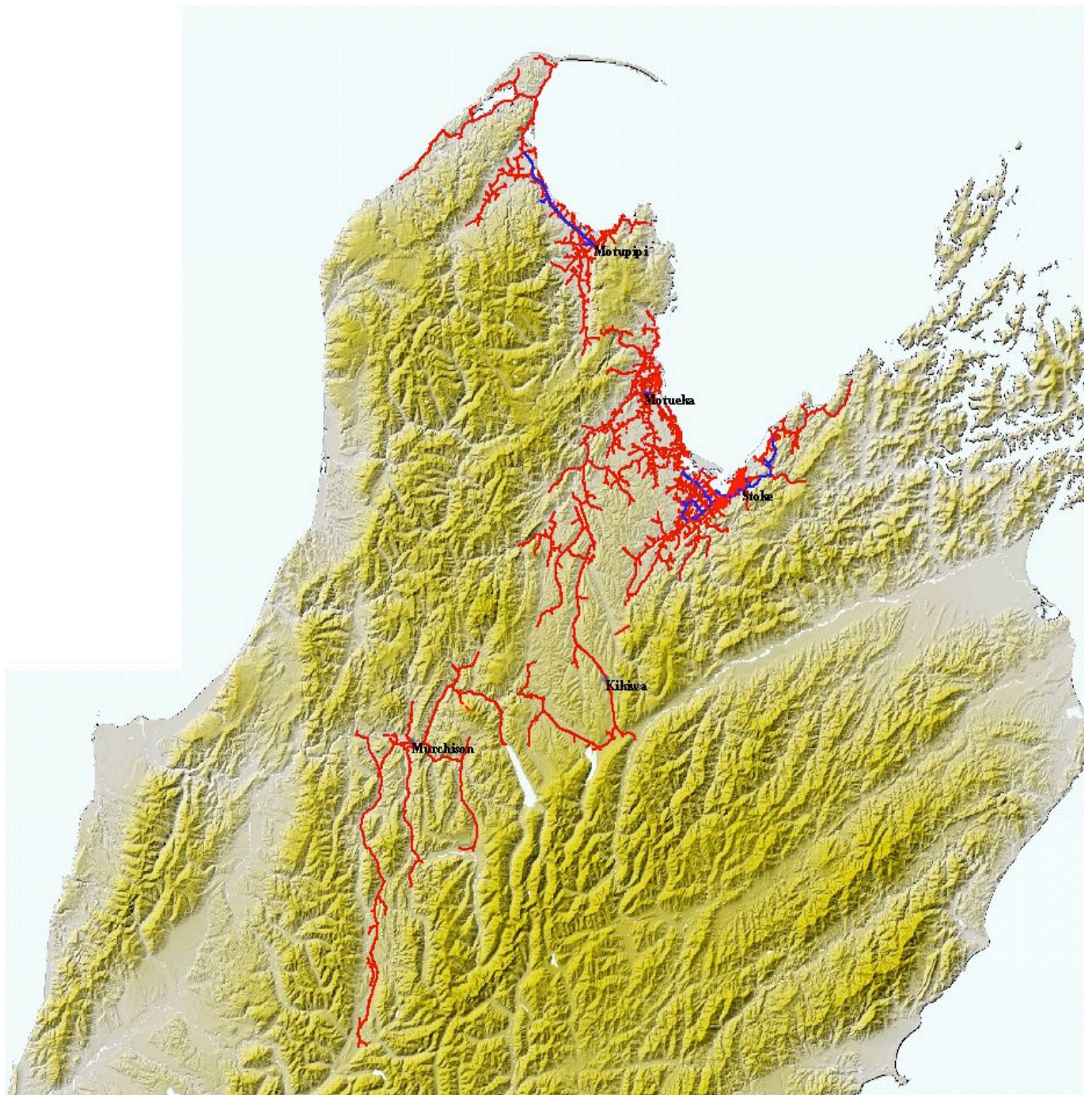
LIST OF APPENDICES

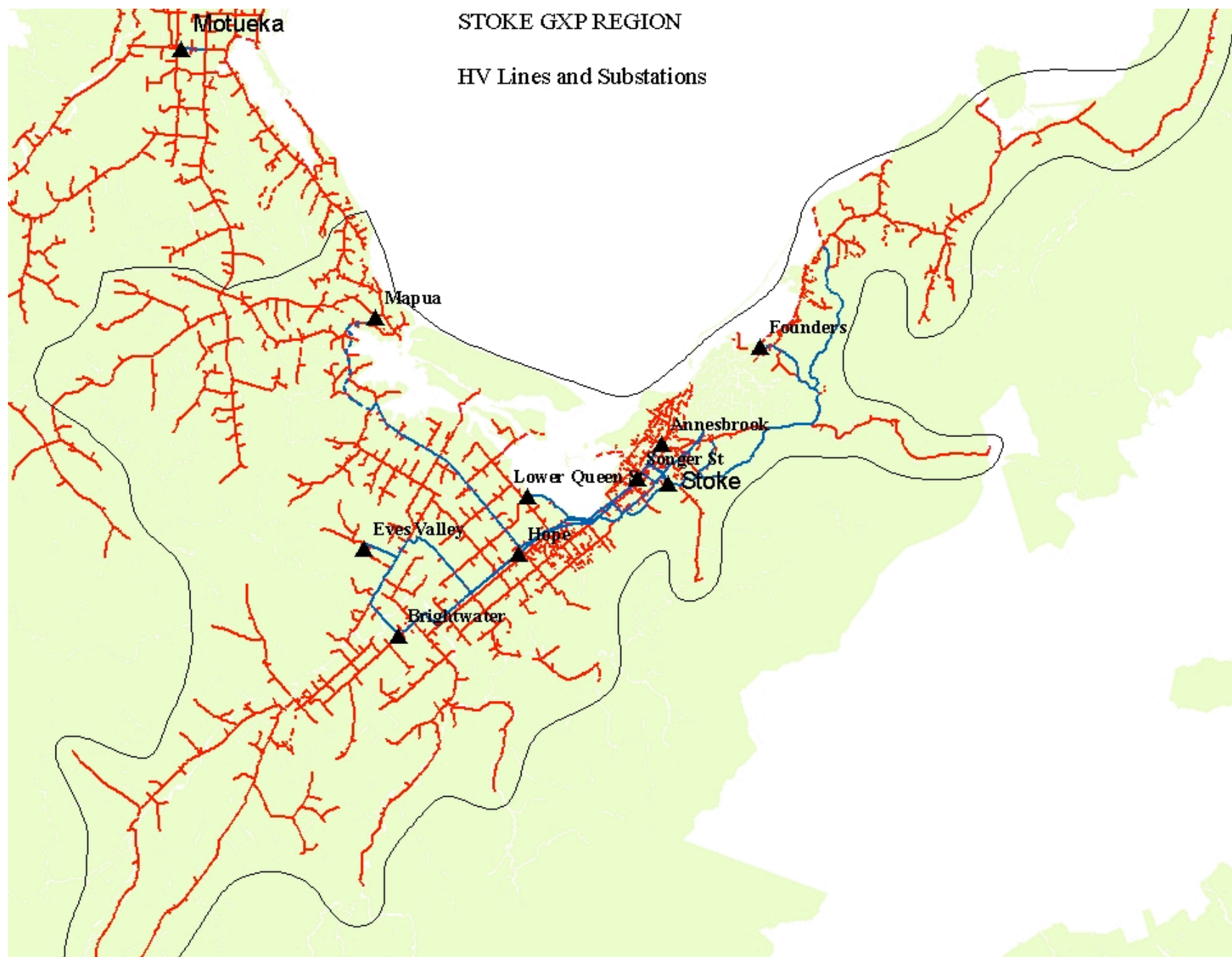
- A Network Layout
- B Growth Projection
- C Performance Statistics
- D Capital Expenditure Projection – Asset Renewals and Network Development
- E List of Specific Development Projects and Asset Renewal Projects
- F Network Maintenance Expenditure Projection
- G Typical Asset Renewal and Maintenance Activities
- H Design Network Voltage Regulation
- I Zone Substation Risk Assessment and Relative Risk Chart
- J Feeder Reliability Analysis
- K Customer Engagement
- L 2012 Customer Engagement
- M Disaster Response and Recovery Plan
- N Procedure for Recording Outage Information for Regulatory Disclosure
- O Commerce Commission Information Disclosure Template Reports

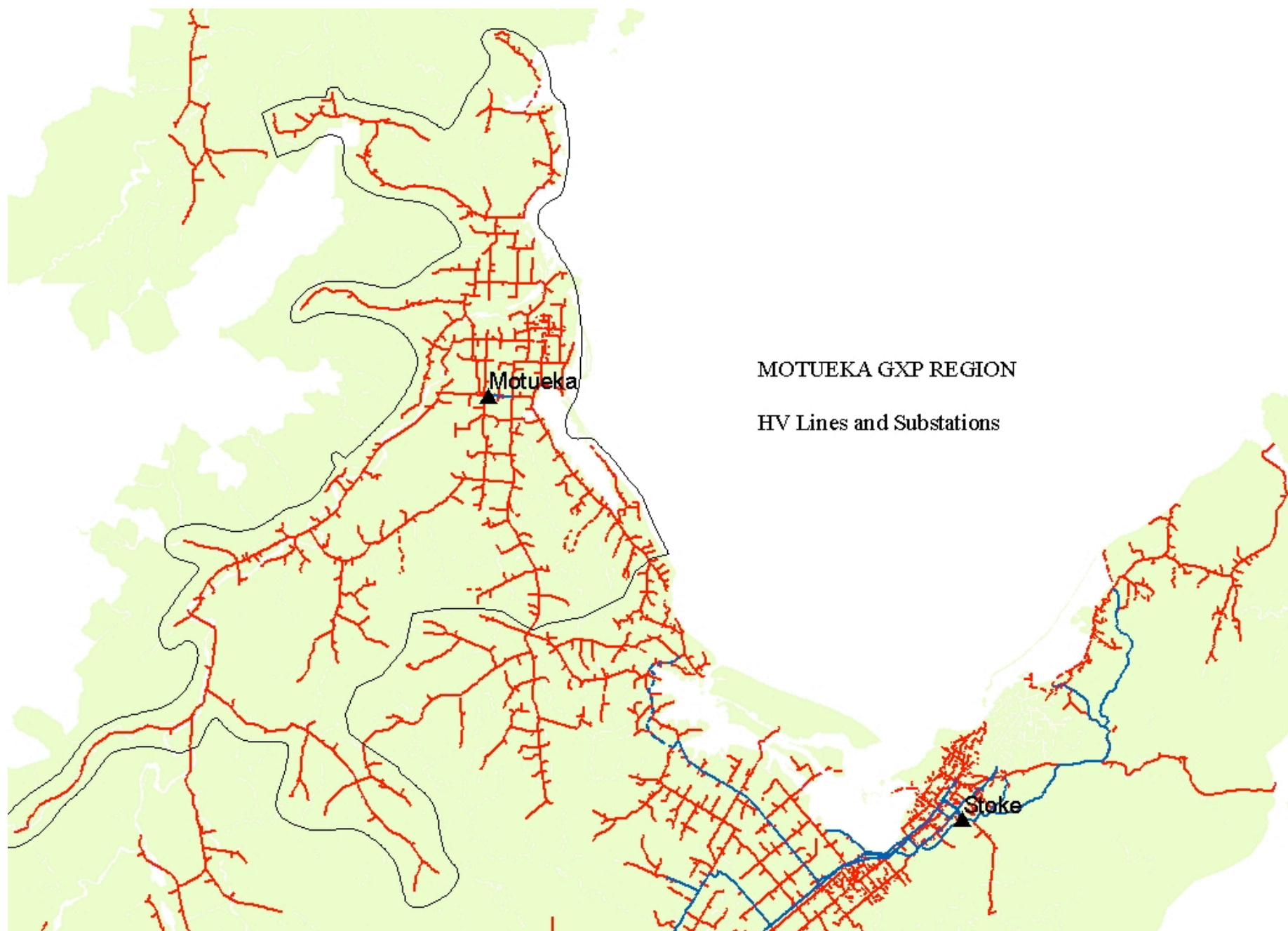
APPENDIX A

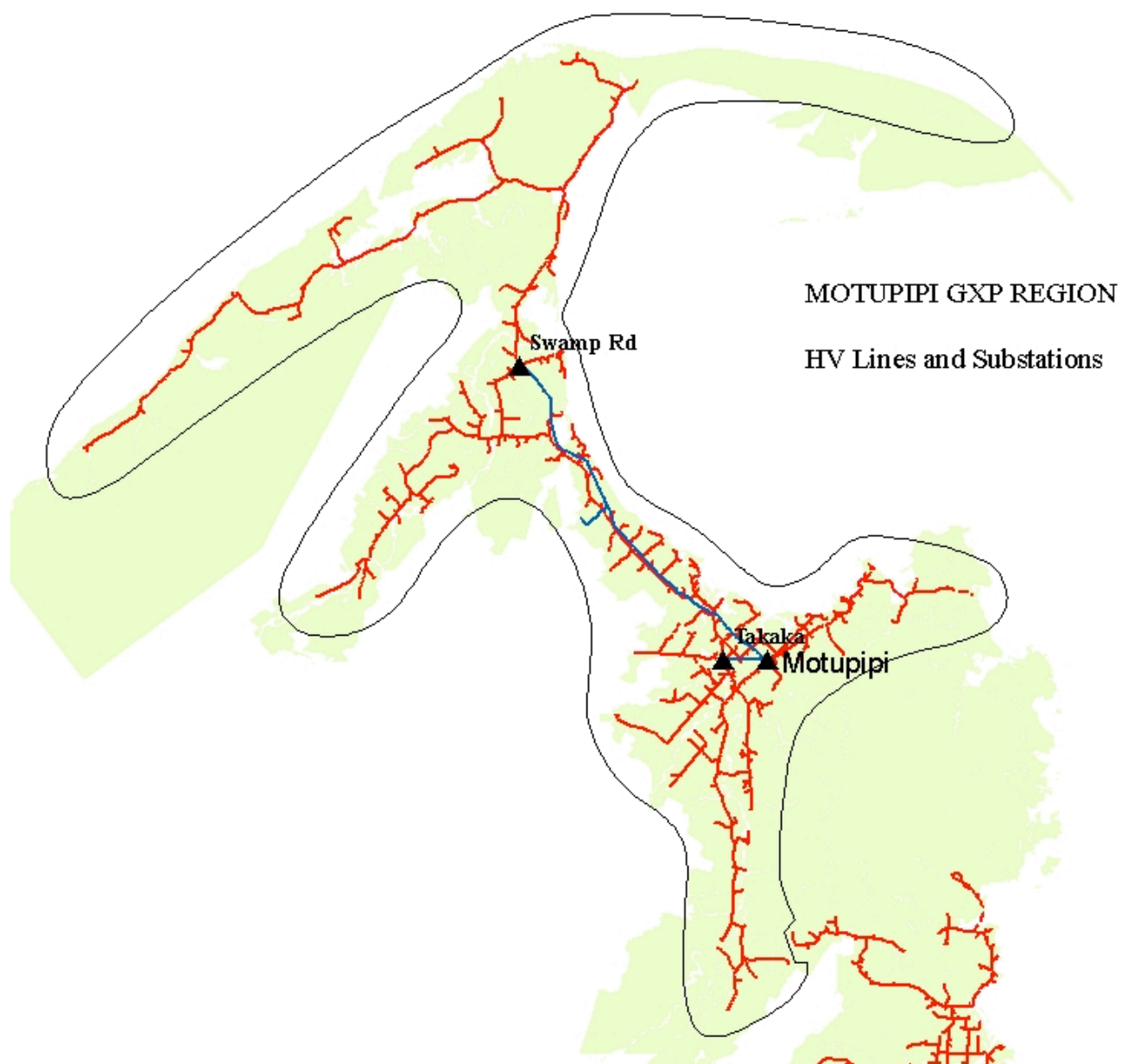
A. NETWORK LAYOUT

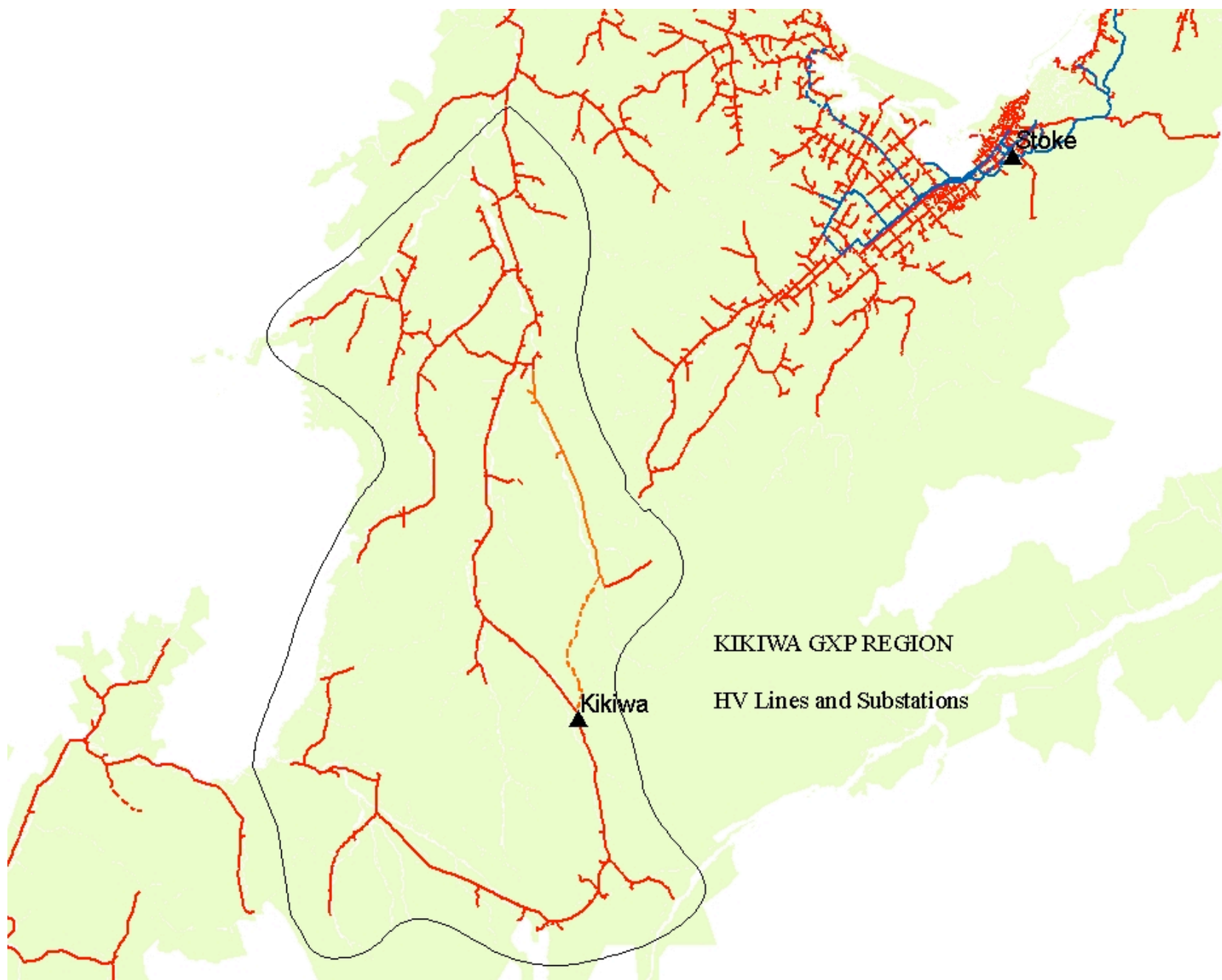
- Geographic layout - Network Tasman network
- Geographic layout – Stoke GXP Region
- Geographic layout – Motueka GXP Region
- Geographic layout – Motupipi GXP Region
- Geographic layout – Kikiwa GXP Region
- Geographic layout – Murchison GXP Region
- 33kV Network Schematic – Stoke GXP Region

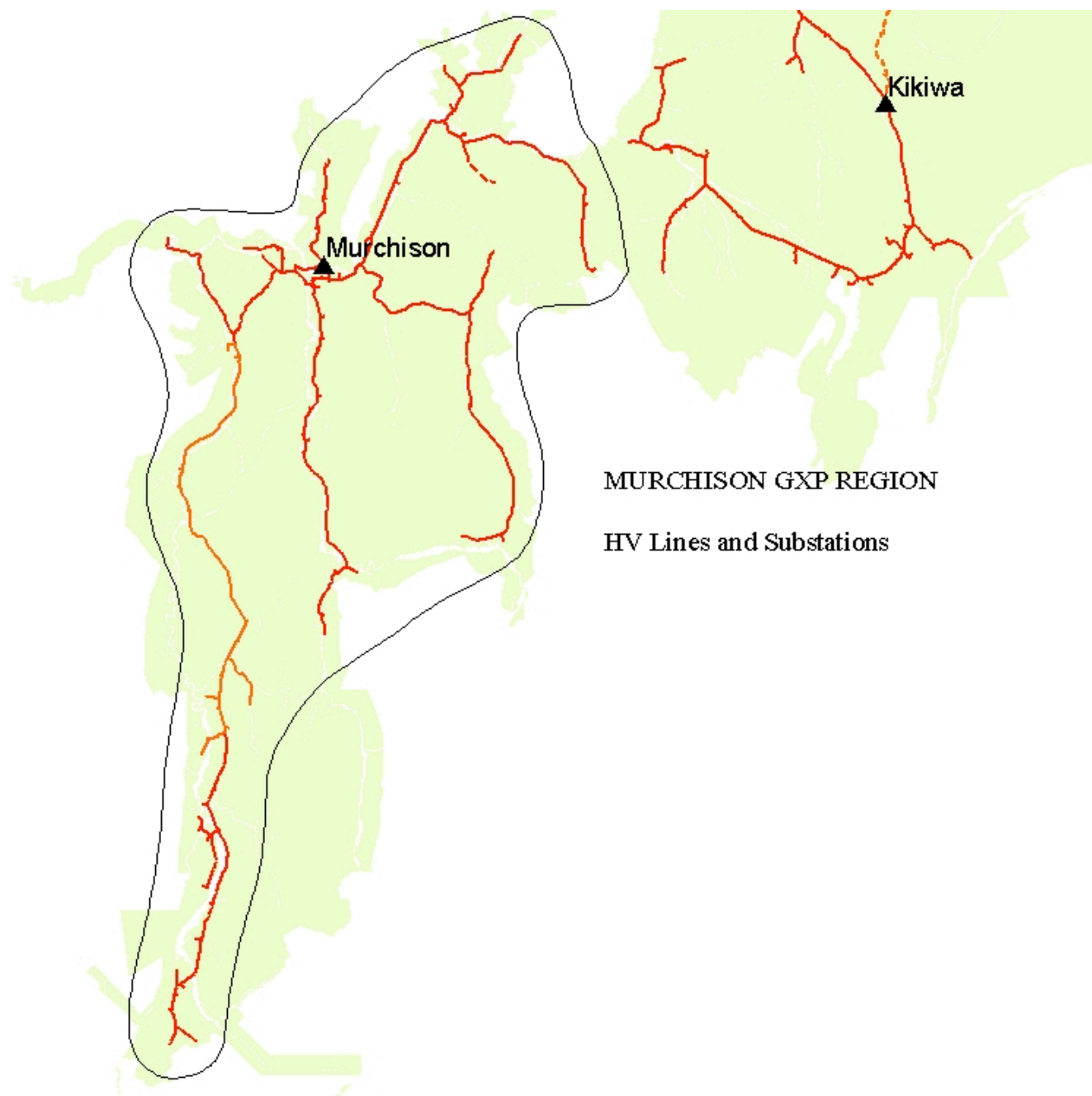












APPENDIX B

B. GROWTH PROJECTION

Projections include effects of embedded Generation and Load Management.

GRID EXIT POINT DEMAND PROJECTION (MW)

Year	Stoke 33kV	Brightwater 33kV	Motueka 11kV	Riwaka 11kV	Motupipi (Golden Bay) 33kV	Kikiwa 11kV	Murchison 11kV	Total	Peak
2009	119.8	0	18.4	0	6.5	3.0	2.7	150.3	137.9
2010	122.8	0	18.8	0	6.6	3.1	2.7	153.9	141.2
2011	125.3	0	19.3	0	6.7	3.1	2.8	157.1	144.1
2012	127.8	0	19.7	0	6.8	3.2	2.8	160.3	147.0
2013	129.6	0	20.2	0	6.9	3.2	2.9	162.7	149.2
2014	130.9	0	20.6	0	7.0	3.3	2.9	164.7	151.1
2015	115.8	0	21.1	0	7.1	3.3	3.0	150.2	137.8
2016	117.9	0	21.5	0	7.2	3.4	3.0	152.9	140.3
2017	120.0	0	21.9	0	7.3	3.4	3.1	155.7	142.8
2018	94.7	27.4	22.4	0	7.4	3.5	3.1	158.5	145.4
2019	96.0	28.2	22.8	0	7.5	3.5	3.2	161.2	147.9
2020	97.3	29.0	17.3	6.0	7.6	3.6	3.2	164.0	150.4
2021	98.6	29.8	17.5	6.2	7.8	3.6	3.3	166.7	153.0
2022	99.9	30.6	17.8	6.4	7.9	3.7	3.3	169.5	155.5
2023	101.2	31.4	18.0	6.6	8.0	3.7	3.3	172.2	157.9

ZONE SUBSTATION DEMAND PROJECTIONS (MW)

NB Projections include effects of embedded Generation and Load Management

STOKE GXP ZONE SUBSTATIONS

Year	Founders	Haven Rd*	Annesbrook	Songer St	Hope	Richmond	Mapua	Lower Queen St	Eves Valley	Brightwater	TOTAL	Peak
2009	6.1	33.8	15.1	14.3	7.9	16.0	4.5	20.0	2.0	5.1	128.6	119.8
2010	6.3	34.3	15.9	15.0	8.1	16.4	4.6	20.0	2.0	5.3	131.8	122.8
2011	6.5	34.8	16.4	15.5	8.4	16.7	4.8	23.0	3.8	5.7	134.4	125.3
2012	6.6	35.3	16.8	16.0	8.8	17.1	4.8	23.0	3.8	5.9	137.1	127.8
2013	6.7	35.8	17.1	16.3	7.7	17.5	4.9	23.0	3.8	7.1	139.0	129.6
2014	6.8	35.3	17.5	16.6	8.1	17.9	5.0	23.0	3.8	7.3	140.5	130.9
2015	7.0	17.0	17.9	17.0	8.5	18.3	5.2	23.0	3.8	7.5	124.2	115.8
2016	7.1	17.2	18.3	17.3	9.0	18.7	5.3	23.0	3.8	7.8	126.5	117.9
2017	7.2	17.4	18.7	17.7	9.4	19.1	5.5	23.0	3.8	8.0	128.7	120.1
2018	7.4	17.6	19.1	18.0	9.8	19.5	5.6	23.0	3.8	8.2	131.0	122.1
2019	7.5	17.8	19.4	18.4	10.2	19.9	5.7	23.0	3.8	8.4	133.3	124.2
2020	7.6	18.0	19.8	18.8	10.7	20.3	5.9	23.0	3.8	8.6	135.5	126.3
2021	7.8	18.2	20.2	19.1	11.1	20.7	6.0	23.0	3.8	8.8	137.8	128.4
2022	7.9	18.4	20.6	19.5	11.5	21.1	6.2	23.0	3.8	9.1	140.0	130.5
2023	8.0	18.6	21.0	19.8	12.0	21.5	6.3	23.0	3.8	9.3	142.3	132.6

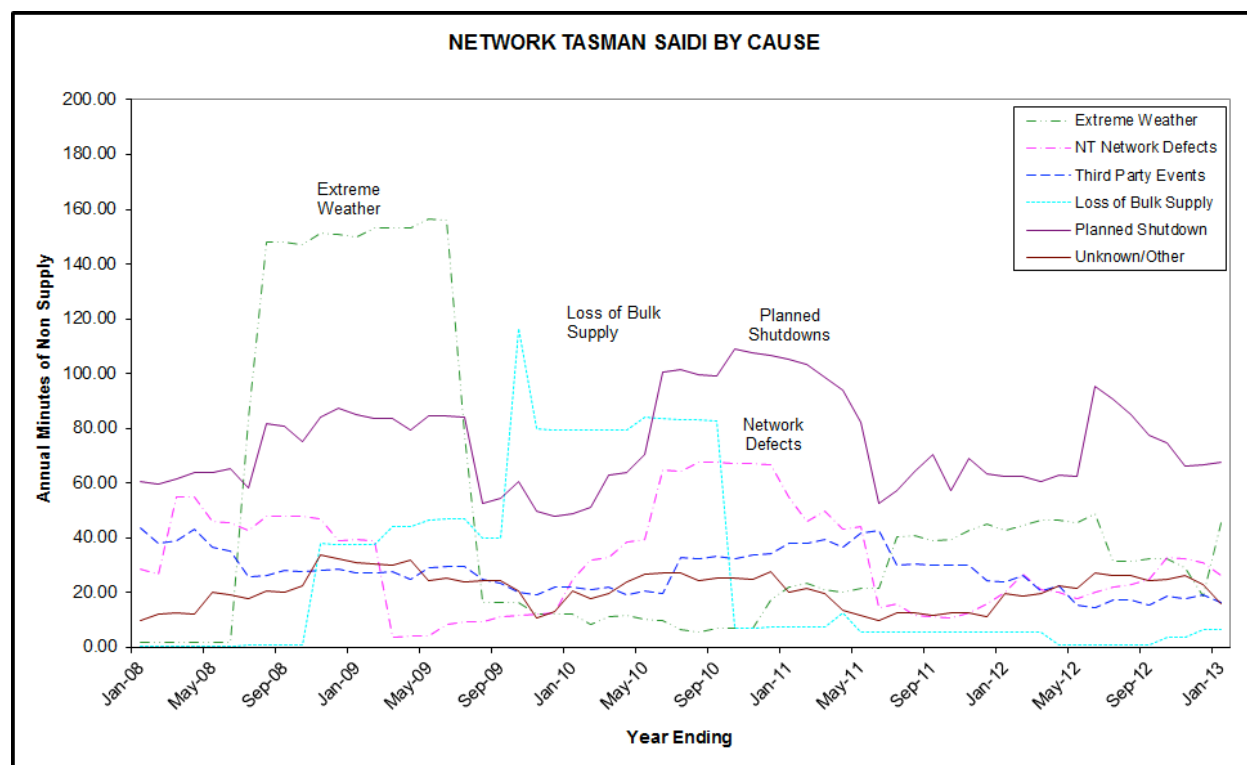
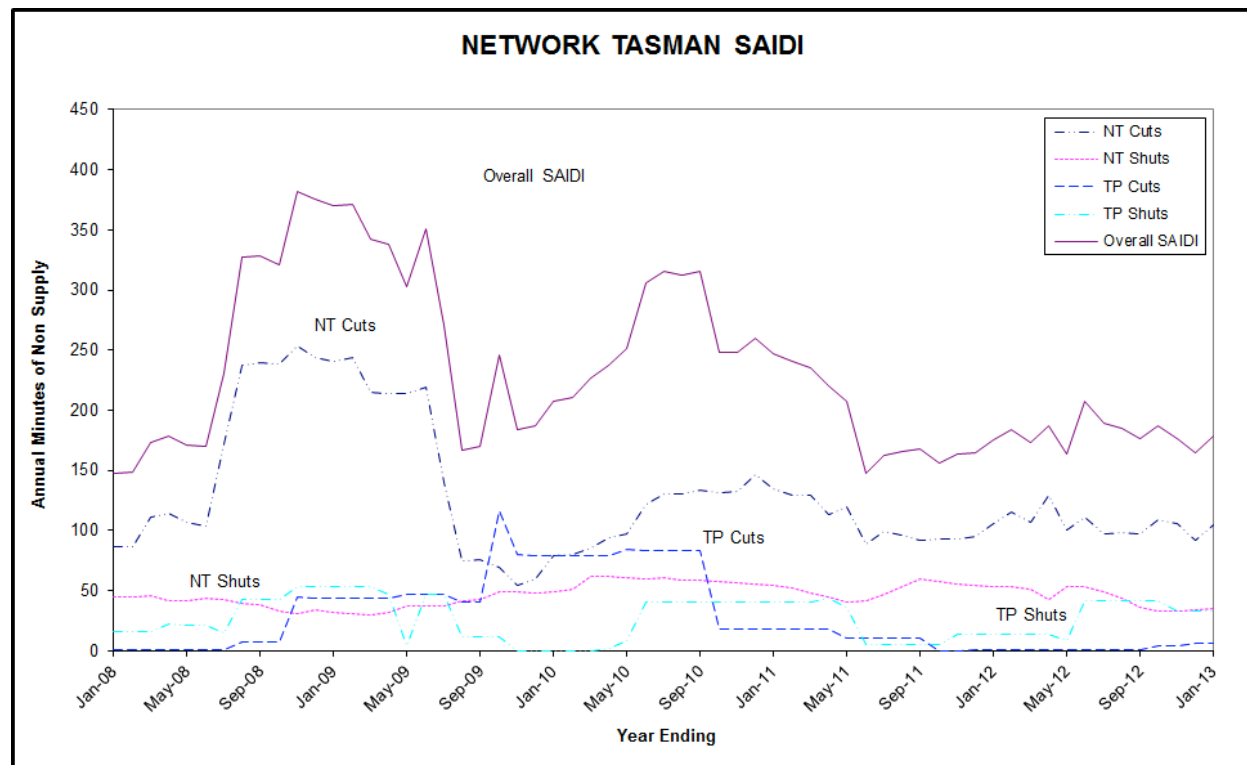
*Nelson Electricity Ltd Substation

MOTUPIPI GXP ZONE SUBSTATIONS

Year	Takaka	Swamp Rd	TOTAL	Peak
2009	5.3	2.5	7.8	6.5
2010	5.4	2.5	7.9	6.6
2011	5.5	2.6	8.1	6.7
2012	5.6	2.6	8.2	6.8
2013	5.7	2.6	8.3	6.9
2014	5.8	2.6	8.4	7.0
2015	5.9	2.7	8.6	7.1
2016	6.0	2.7	8.7	7.2
2017	6.1	2.7	8.8	7.3
2018	6.2	2.7	8.9	7.4
2019	6.3	2.8	9.1	7.5
2020	6.4	2.8	9.2	7.6
2021	6.5	2.8	9.3	7.8
2022	6.6	2.8	9.4	7.9
2023	6.7	2.9	9.6	8.0

APPENDIX C

C. NETWORK PERFORMANCE STATISTICS



APPENDIX D

D. CAPITAL EXPENDITURE PROJECTION NETWORK DEVELOPMENT & ASSET RENEWAL

CAPITAL EXPENDITURE PROJECTION

BY ASSET CATEGORY	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/2023
11kV/22kV Networks	\$3,515,000	\$1,077,750	\$2,230,000	\$1,930,000	\$1,995,000	\$1,545,000	\$1,145,000	\$1,215,000	\$2,045,000	\$2,045,000
33/66kV Networks	\$1,000,000	\$200,000	\$1,500,000	\$1,680,000	\$2,300,000	\$0	\$1,500,000	\$0	\$0	\$0
400V Networks	\$190,000	\$190,000	\$190,000	\$190,000	\$190,000	\$190,000	\$190,000	\$190,000	\$190,000	\$190,000
Comms Networks	\$70,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Developer based Expenditure	\$440,000	\$440,000	\$440,000	\$440,000	\$440,000	\$440,000	\$440,000	\$440,000	\$440,000	\$440,000
Dist Transformers	\$1,119,160	\$1,119,160	\$919,160	\$919,160	\$919,160	\$919,160	\$919,160	\$919,160	\$919,160	\$919,160
Generators	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Land Purchases	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
PF Correction	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Ripple Plants	\$60,000	\$0	\$0	\$0	\$450,000	\$300,000	\$0	\$0	\$0	\$0
SCADA	\$0	\$45,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Substations	\$1,890,000	\$3,190,000	\$1,450,000	\$4,150,000	\$10,000,000	\$3,800,000	\$2,500,000	\$1,300,000	\$3,000,000	\$2,700,000
Switchgear	\$610,500	\$454,500	\$241,500	\$186,500	\$186,500	\$186,500	\$186,500	\$186,500	\$186,500	\$186,500
Underground Conversion	\$0	\$1,400,000	\$1,000,000	\$900,000	\$1,300,000	\$1,300,000	\$800,000	\$1,050,000	\$900,000	\$1,300,000
Voltage Regulators	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Vested Assets	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
TOTAL	\$9,894,660	\$9,636,410	\$8,990,660	\$11,415,660	\$18,800,660	\$9,700,660	\$8,700,660	\$6,320,660	\$8,700,660	\$8,800,660

BY EXPENDITURE CLASS	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/2023
System Growth	\$2,844,500	\$2,704,500	\$3,944,500	\$6,844,500	\$14,174,500	\$5,074,500	\$4,574,500	\$1,944,500	\$4,474,500	\$3,974,500
Reliability	\$1,660,000	\$447,750	\$305,000	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0
Customer Connection	\$908,160	\$908,160	\$908,160	\$908,160	\$908,160	\$908,160	\$908,160	\$908,160	\$908,160	\$908,160
Safety	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Relocation	\$1,500,000	\$2,900,000	\$1,000,000	\$900,000	\$1,300,000	\$1,300,000	\$800,000	\$1,050,000	\$900,000	\$1,300,000
Renewal	\$1,982,000	\$1,656,000	\$1,833,000	\$1,513,000	\$1,418,000	\$1,418,000	\$1,418,000	\$1,418,000	\$1,418,000	\$1,618,000
Vested	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
TOTAL	\$9,894,660	\$9,636,410	\$8,990,660	\$11,415,660	\$18,800,660	\$9,700,660	\$8,700,660	\$6,320,660	\$8,700,660	\$8,800,660

All figures are 2013 dollars. Projected figures are not inflation adjusted.

APPENDIX E

E. SPECIFIC NETWORK DEVELOPMENT & ASSET RENEWAL PROJECTS

Network Enhancement Project	Year	Estimated Cost	Region	Expenditure Class
33kV cable circuit upgrade Songer St - 600A	2014	\$150,000.00	Stoke	System Growth
33kV Cable Founders to Stoke with new CB Stage 2	2014	\$400,000.00	Stoke	Reliability
33kV Line Extension Eves Valley to Pea Viner Corner	2014	\$450,000.00	Stoke	Reliability
Andelect Replacement Marsden Road 953	2014	\$30,000.00	Stoke	Renewal
Andelect Replacement Merton PI 1048	2014	\$22,000.00	Stoke	Renewal
Andelect Replacement Motueka Ripple 852	2014	\$15,000.00	Motueka	Renewal
Andelect Replacement Orion St 996	2014	\$22,000.00	Stoke	Renewal
Andelect Replacement Waimea Road 962	2014	\$30,000.00	Stoke	Renewal
Andelect Replacement Wakefield 851	2014	\$30,000.00	Stoke	Renewal
Andelect Replacement Wensley Rd 961	2014	\$30,000.00	Stoke	Renewal
Data Radio Channel Fringe Hill	2014	\$20,000.00	Stoke	Reliability
Fault Indicators Installation	2014	\$10,000.00	Motueka	Reliability
Fault Indicators Installation	2014	\$40,000.00	Stoke	Reliability
Galv Conductor Replacement Bridge Valley	2014	\$60,000.00	Stoke	Renewal
Galv Conductor Replacement Marahau Valley	2014	\$50,000.00	Motueka	Renewal
Galv Conductor Replacement Orinoco	2014	\$40,000.00	Motueka	Renewal
Indoor Switchboard Installation Brightwater Substation	2014	\$150,000.00	Stoke	System Growth
Install 33kV CB's Swamp Road Substation	2014	\$150,000.00	Golden Bay	Reliability
Interconnection Cable Belfit Lane Wakefield	2014	\$50,000.00	Stoke	Reliability
Interconnection Cable Tasman Heights to Marsden Valley	2014	\$100,000.00	Stoke	Reliability
Mount Murchison Lower Cable Replacement 2.2km	2014	\$500,000.00	Murchison	Renewal
Relocate Hope Substation and Upgrade Stage 1	2014	\$1,500,000.00	Stoke	Relocation
Replacement Recloser Hira Store 1567	2014	\$25,000.00	Stoke	Renewal
Replacement Recloser Kotinga 889	2014	\$25,000.00	Golden Bay	Renewal
Replacement Recloser Ngatimoti 283	2014	\$25,000.00	Motueka	Renewal
Replacement Recloser Puponga 626	2014	\$25,000.00	Golden Bay	Renewal
Replacement Recloser Robinson Road 1363	2014	\$10,000.00	Motueka	Renewal
Replacement Recloser Sandy Bay 629	2014	\$15,000.00	Motueka	Renewal
Replacement Recloser Skating Pond 608	2014	\$25,000.00	Kikiwa	Renewal
Replacement Recloser Sunbelt 1527	2014	\$10,000.00	Golden Bay	Renewal
Replacement Recloser Takaka Hill 194	2014	\$10,000.00	Motueka	Renewal
Replacement Recloser Tapawera 658	2014	\$25,000.00	Kikiwa	Renewal
Replacement Recloser Tata 709	2014	\$25,000.00	Golden Bay	Renewal
Replacement Recloser Upper Moutere 42	2014	\$10,000.00	Motueka	Renewal
Replacement Recloser Wai-iti 660	2014	\$15,000.00	Stoke	Renewal
Second Cable Bells Island	2014	\$280,000.00	Stoke	System Growth
Totaranui 6.6/11kV conversion Stage 2	2014	\$90,000.00	Golden Bay	System Growth
Transformer Bunding Eves Valley Substation	2014	\$40,000.00	Stoke	Reliability
Transformer Bunding Songer St Substation	2014	\$50,000.00	Stoke	Reliability
UHF Radio Link Golden Bay	2014	\$50,000.00	Golden Bay	Reliability
Upgrade Ripple Injection Plant Motupipi	2014	\$60,000.00	Golden Bay	Renewal
Upgrade to 66/110kV transformer at Stoke Substation	2014	\$0.00	Stoke	System Growth

Voltage Support Upper Takaka	2014	\$1,600,000.00	Golden Bay	System Growth
Andelect Replacement Beatty St 1516	2015	\$22,000.00	Stoke	Renewal
Andelect Replacement Muritai St 1198	2015	\$22,000.00	Stoke	Renewal
Andelect Replacement Rawhiti 1204	2015	\$22,000.00	Stoke	Renewal
Andelect Replacement Togo Ngawa 1090	2015	\$22,000.00	Stoke	Renewal
Andelect Replacement Waverley St 1210	2015	\$30,000.00	Stoke	Renewal
Capacitor Bank Motueka	2015	\$500,000.00	Motueka	System Growth
Fault Indicators Overhead Lines	2015	\$12,750.00	Stoke	Reliability
Galv Conductor Replacement Central Road	2015	\$25,000.00	Motueka	Renewal
Galv Conductor Replacement Whakarewa St	2015	\$15,000.00	Motueka	Renewal
Motupipi Substation Upgrade Stage 1	2015	\$1,100,000.00	Golden Bay	System Growth
Reconductor Lower Queen St Swamp Rd to Lansdown Rd	2015	\$90,000.00	Stoke	System Growth
Relocate Hope Substation and Upgrade Stage 2	2015	\$1,500,000.00	Stoke	Relocation
Replace 11kV Switchboard Hope Substation	2015	\$500,000.00	Stoke	Renewal
Replacement Recloser Collins Valley 655	2015	\$15,000.00	Stoke	Renewal
Replacement Recloser Maitai Camp 241	2015	\$25,000.00	Stoke	Renewal
Replacement Recloser Owen 610	2015	\$25,000.00	Murchison	Renewal
Replacement Recloser Pakawau Corner 626	2015	\$25,000.00	Golden Bay	Renewal
Replacement Sectionaliser Dovedale 624	2015	\$20,000.00	Motueka	Renewal
Replacement Sectionaliser Rhappahanock 628	2015	\$20,000.00	Murchison	Renewal
Replacement Sectionaliser Woodstock 630	2015	\$20,000.00	Motueka	Renewal
RTU Motupipi Substation	2015	\$30,000.00	Golden Bay	Reliability
RTU Takaka Substation	2015	\$15,000.00	Golden Bay	Reliability
Songer St B 33kV Feeder Cable	2015	\$200,000.00	Stoke	System Growth
Totaranui 6.6/11kV Upgrade Stage 3	2015	\$60,000.00	Golden Bay	System Growth
Transformer Bunding Swamp Rd Substation	2015	\$40,000.00	Golden Bay	Reliability
Transformer Bunding Takaka Substation	2015	\$50,000.00	Golden Bay	Reliability
Underground Conversion Beach Road Tahuna	2015	\$400,000.00	Stoke	Relocation
Underground Conversion High St Motueka Stage 1	2015	\$1,000,000.00	Motueka	Relocation
Voltage Support Dovedale Feeder	2015	\$200,000.00	Motueka	System Growth
33kV Cable Extension Wakapuaka to Hira Sub 7.2km	2016	\$1,250,000.00	Stoke	System Growth
7/16 Copper Conductor Replacement Waiwhero 10km	2016	\$200,000.00	Motueka	Renewal
Maruia Feeder 11/22kV conversion - Stage 1	2016	\$150,000.00	Murchison	System Growth
Matakitaki Valley Reconductor to Ferret 10km	2016	\$250,000.00	Murchison	System Growth
Motupipi GXP Substation Upgrade Stage 2	2016	\$1,100,000.00	Golden Bay	System Growth
New Recloser at Buller Gorge	2016	\$25,000.00	Murchison	Reliability
New Recloser at Maruia 22kV	2016	\$30,000.00	Murchison	Reliability
Protection Relay Upgrades for Arc Flash Detection - Annesbrook	2016	\$50,000.00	Stoke	Reliability
Protection Relay Upgrades for Arc Flash Detection - Richmond	2016	\$50,000.00	Stoke	Reliability
Protection Relay Upgrades for Arc Flash Detection - Songer St	2016	\$50,000.00	Stoke	Reliability
Reconductor Mapua School to Marriages Road/SH60 to Ferret	2016	\$250,000.00	Stoke	System Growth
Refurbish T1 Transformer Songer St	2016	\$200,000.00	Stoke	Renewal
Underground Conversion High St Motueka Stage 2	2016	\$1,000,000.00	Motueka	Relocation
Upgrade Conductor Railway Reserve 33kV Neale Ave to Hope 600A	2016	\$250,000.00	Stoke	System Growth
Wakapuaka to Hira Store Conductor Upgrades	2016	\$120,000.00	Stoke	System Growth
Brightwater GXP 33kV Feeder Cables Stage 1	2017	\$1,600,000.00	Stoke	System Growth
Maruia Feeder 11/22kV conversion - Stage 2	2017	\$400,000.00	Murchison	System Growth
New 220/33kV GXP Substation Brightwater Stage 1	2017	\$4,000,000.00	Stoke	System Growth

Protection Relay Upgrades for Arc Flash Detection - Brightwater	2017	\$30,000.00	Stoke	Reliability
Protection Relay Upgrades for Arc Flash Detection - Founders	2017	\$30,000.00	Stoke	Reliability
Protection Relay Upgrades for Arc Flash Detection - Lower Queen St	2017	\$60,000.00	Stoke	Reliability
Protection Relay Upgrades for Arc Flash Detection - Mapua	2017	\$30,000.00	Stoke	Reliability
Reconductor Marsden Rd 33kV Double Circuit Mink to Weta	2017	\$80,000.00	Stoke	Renewal
Underground Conversion Champion Road	2017	\$900,000.00	Stoke	Relocation
Upgrade Conductor ABS469 to Tasman Store 7/064 to Mink	2017	\$70,000.00	Motueka	System Growth
Upgrade Conductor Higgins Rd 7/080 to Mink	2017	\$200,000.00	Stoke	System Growth
66kV Cables Riwaka	2018	\$700,000.00	Motueka	System Growth
Brightwater GXP 33kV Feeder Cables Stage 2	2018	\$1,600,000.00	Stoke	System Growth
Brightwater GXP Ripple Injection Plant	2018	\$450,000.00	Stoke	System Growth
Longford Feeder reconductor to Ferret 15km	2018	\$350,000.00	Murchison	System Growth
Maruia Feeder 11/22kV conversion - Stage 3	2018	\$400,000.00	Murchison	System Growth
New 220/33kV GXP Substation Brightwater Stage 2	2018	\$10,000,000.00	Stoke	System Growth
Underground Conversion Nayland Road	2018	\$700,000.00	Stoke	Relocation
Underground Conversion Songer St (Nayland to Seaview)	2018	\$600,000.00	Stoke	Relocation
Upgrade Conductor Swamp Rd to ABS682	2018	\$100,000.00	Golden Bay	System Growth
66kV GXP Substation at Riwaka	2019	\$3,800,000.00	Motueka	System Growth
Maruia Feeder 11/22kV conversion - Stage 4	2019	\$400,000.00	Murchison	System Growth
New Ripple Injection Plant Riwaka	2019	\$300,000.00	Motueka	System Growth
Underground Conversion Main Road Riwaka ain Road Riwaka	2019	\$1,300,000.00	Motueka	Relocation
33kV Cable Extension to Wakefield	2020	\$1,500,000.00	Stoke	System Growth
New Substation at Hira	2020	\$2,500,000.00	Stoke	System Growth
Underground Conversion Aranui Road Mapua	2020	\$800,000.00	Stoke	Relocation
Ruby Bay Feeder Cable 0.5km	2021	\$70,000.00	Stoke	System Growth
Underground Conversion Bolt Road	2021	\$750,000.00	Stoke	Relocation
Underground Conversion Wakefield Northern Entrance	2021	\$300,000.00	Stoke	Relocation
Upgrade Hope Substation to 23MVA firm	2021	\$1,300,000.00	Stoke	System Growth
Kikiwa to Tapawera 22kV Conversion Stage 1	2022	\$900,000.00	Kikiwa	System Growth
Underground Conversion Ellis St Brightwater	2022	\$900,000.00	Stoke	Relocation
Upgrade Annesbrook Substation to 34MVA firm	2022	\$3,000,000.00	Stoke	System Growth
Kikiwa to Tapawera 22kV Conversion Stage 2	2023	\$900,000.00	Kikiwa	System Growth
New Zone Substation at Wakefield	2023	\$2,500,000.00	Stoke	System Growth
Refurbish T1 Transformer Brightwater	2023	\$200,000.00	Stoke	Renewal
Underground Conversion Main Road Stoke (Champion to Saxtons)	2023	\$1,300,000.00	Stoke	Relocation
Underground Conversion Waimea Road (Annesbrook Roundabout to Beatsons Roundabout)	2024	\$900,000.00	Stoke	Relocation
Refurbish T1 Transformer Founders	2025	\$200,000.00	Stoke	Renewal
Refurbish T2 Transformer Songer St	2026	\$200,000.00	Stoke	Renewal
Refurbish T2 Transformer Brightwater	2027	\$200,000.00	Stoke	Renewal
Refurbish T2 Transformer Founders	2028	\$200,000.00	Stoke	Renewal

APPENDIX F

F. NETWORK MAINTENANCE AND OPERATIONS EXPENDITURE PROJECTION

MAINTENANCE AND OPERATIONS EXPENDITURE PROJECTION

System Management & Operation	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/2023
SCADA & Ripple Plant Back Up	\$16,382	\$16,546	\$16,711	\$16,878	\$17,047	\$17,218	\$17,390	\$17,564	\$17,739	\$17,917
CAD Mapping	\$5,447	\$5,501	\$5,556	\$5,612	\$5,668	\$5,725	\$5,782	\$5,840	\$5,898	\$5,957
Operations General	\$46,418	\$46,882	\$47,351	\$47,825	\$48,303	\$48,786	\$49,274	\$49,767	\$50,264	\$50,767
Line Surveys	\$27,843	\$28,121	\$28,403	\$28,687	\$28,974	\$29,263	\$29,556	\$29,852	\$30,150	\$30,452
AR, Reg, Line MDI Reads	\$61,456	\$62,071	\$62,692	\$63,319	\$63,952	\$64,591	\$65,237	\$65,889	\$66,548	\$67,214
Sub VRR Settings	\$23,155	\$23,387	\$23,621	\$23,857	\$24,095	\$24,336	\$24,580	\$24,826	\$25,074	\$25,325
Dist Trans MDI Reads	\$30,860	\$31,168	\$31,480	\$31,795	\$32,113	\$32,434	\$32,758	\$33,086	\$33,416	\$33,751
Management Fee	\$521,785	\$527,003	\$532,273	\$537,596	\$542,972	\$548,401	\$553,885	\$559,424	\$565,018	\$570,669
Training	\$45,423	\$45,877	\$46,336	\$46,799	\$47,267	\$47,740	\$48,217	\$48,700	\$49,187	\$49,678
Emergency Stock Management	\$40,000	\$40,400	\$40,804	\$41,212	\$41,624	\$42,040	\$42,461	\$42,885	\$43,314	\$43,747
Traffic Management Costs	\$250,000	\$252,500	\$255,025	\$257,575	\$260,151	\$262,753	\$265,380	\$268,034	\$270,714	\$273,421
Transformer Changeouts	\$35,000	\$35,350	\$35,704	\$36,061	\$36,421	\$36,785	\$37,153	\$37,525	\$37,900	\$38,279
Connection Audits	\$36,000	\$36,360	\$36,724	\$37,091	\$37,462	\$37,836	\$38,215	\$38,597	\$38,983	\$39,373
Audit Recoveries	-\$45,000	-\$45,450	-\$45,905	-\$46,364	-\$46,827	-\$47,295	-\$47,768	-\$48,246	-\$48,729	-\$49,216
Portable Generator Costs	\$50,000	\$50,500	\$51,005	\$51,515	\$52,030	\$52,551	\$53,076	\$53,607	\$54,143	\$54,684
Total	\$1,144,769	\$1,156,217	\$1,167,779	\$1,179,457	\$1,191,251	\$1,203,164	\$1,215,196	\$1,227,348	\$1,239,621	\$1,252,017
Vegetation Management										
Tree Cutting	\$160,000	\$161,600	\$163,216	\$164,848	\$166,497	\$168,162	\$169,843	\$171,542	\$173,257	\$174,990
Line Corridors	\$295,000	\$297,950	\$300,930	\$303,939	\$306,978	\$310,048	\$313,148	\$316,280	\$319,443	\$322,637
Access Tracks	\$145,000	\$146,450	\$147,915	\$149,394	\$150,888	\$152,396	\$153,920	\$155,460	\$157,014	\$158,584
Tree Regulations Removals	\$240,000	\$242,400	\$244,824	\$247,272	\$249,745	\$252,242	\$254,765	\$257,312	\$259,886	\$262,484
Fall Distance Tree Removal	\$130,000	\$131,300	\$132,613	\$133,939	\$135,279	\$136,631	\$137,998	\$139,378	\$140,771	\$142,179
Total	\$970,000	\$979,700	\$989,497	\$999,392	\$1,009,386	\$1,019,480	\$1,029,675	\$1,039,971	\$1,050,371	\$1,060,875
SUBTOTAL: OPERATIONS EXPENDITURE	\$2,114,769	\$2,135,917	\$2,157,276	\$2,178,849	\$2,200,637	\$2,222,644	\$2,244,870	\$2,267,319	\$2,289,992	\$2,312,892
Faults & Emergency Maintenance										
Network Fault Service	\$551,565	\$557,081	\$562,651	\$568,278	\$573,961	\$579,700	\$585,497	\$591,352	\$597,266	\$603,239
Vegetation Fault Service	\$55,440	\$55,994	\$56,554	\$57,120	\$57,691	\$58,268	\$58,851	\$59,439	\$60,034	\$60,634
Fault Recoveries	-\$100,000	-\$101,000	-\$102,010	-\$103,030	-\$104,060	-\$105,101	-\$106,152	-\$107,214	-\$108,286	-\$109,369
Emergency Maintenance Repairs	\$180,000	\$181,800	\$183,618	\$185,454	\$187,309	\$189,182	\$191,074	\$192,984	\$194,914	\$196,863
Total	\$687,005	\$693,875	\$700,814	\$707,822	\$714,900	\$722,049	\$729,270	\$736,562	\$743,928	\$751,367
Routine & Preventative Maintenance										
Substation Transformers	\$38,836	\$39,225	\$39,617	\$40,013	\$40,413	\$40,817	\$41,225	\$41,638	\$42,054	\$42,475

Substation switchgear and fuses	\$18,504	\$18,689	\$18,876	\$19,064	\$19,255	\$19,447	\$19,642	\$19,838	\$20,037	\$20,237
Substation Buildings & Switchyards	\$38,370	\$38,754	\$39,141	\$39,533	\$39,928	\$40,327	\$40,731	\$41,138	\$41,549	\$41,965
Substation SCADA	\$1,820	\$1,838	\$1,857	\$1,875	\$1,894	\$1,913	\$1,932	\$1,952	\$1,971	\$1,991
SCADA Master Station	\$3,336	\$3,370	\$3,403	\$3,437	\$3,472	\$3,506	\$3,541	\$3,577	\$3,613	\$3,649
Substation Batteries	\$4,311	\$4,354	\$4,397	\$4,441	\$4,486	\$4,531	\$4,576	\$4,622	\$4,668	\$4,715
Service Boxes - Maintenance	\$70,723	\$71,430	\$72,145	\$72,866	\$73,595	\$74,331	\$75,074	\$75,825	\$76,583	\$77,349
Connection Policy Alterations	\$94,000	\$94,940	\$95,889	\$96,848	\$97,817	\$98,795	\$99,783	\$100,781	\$101,789	\$102,806
O/H Conductor 33kV	\$4,003	\$4,043	\$4,083	\$4,124	\$4,165	\$4,207	\$4,249	\$4,291	\$4,334	\$4,378
U/G Cables 33kV	\$9,608	\$9,704	\$9,801	\$9,899	\$9,998	\$10,098	\$10,199	\$10,301	\$10,404	\$10,508
Distribution Transformers	\$118,613	\$119,799	\$120,997	\$122,207	\$123,430	\$124,664	\$125,910	\$127,170	\$128,441	\$129,726
O/H Conductor 11kV & 22kV	\$84,121	\$84,963	\$85,812	\$86,670	\$87,537	\$88,412	\$89,297	\$90,190	\$91,091	\$92,002
O/H Conductor 400v	\$5,568	\$5,624	\$5,680	\$5,737	\$5,794	\$5,852	\$5,911	\$5,970	\$6,030	\$6,090
U/G Cables 11kV & 22kV	\$72,057	\$72,778	\$73,506	\$74,241	\$74,983	\$75,733	\$76,490	\$77,255	\$78,028	\$78,808
U/G Cables 400v	\$8,007	\$8,087	\$8,167	\$8,249	\$8,332	\$8,415	\$8,499	\$8,584	\$8,670	\$8,757
Field Switchgear & fuses	\$56,044	\$56,605	\$57,171	\$57,743	\$58,320	\$58,903	\$59,492	\$60,087	\$60,688	\$61,295
Field regulators	\$52,042	\$52,562	\$53,088	\$53,619	\$54,155	\$54,696	\$55,243	\$55,796	\$56,354	\$56,917
Field ABS Isolators	\$33,362	\$33,695	\$34,032	\$34,372	\$34,716	\$35,063	\$35,414	\$35,768	\$36,126	\$36,487
LCP Transmitters	\$13,345	\$13,478	\$13,613	\$13,749	\$13,886	\$14,025	\$14,166	\$14,307	\$14,450	\$14,595
Public Lighting	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Communications Networks	\$1,879	\$1,898	\$1,917	\$1,936	\$1,955	\$1,975	\$1,995	\$2,015	\$2,035	\$2,055
Total	\$728,549	\$735,835	\$743,193	\$750,625	\$758,131	\$765,713	\$773,370	\$781,103	\$788,914	\$796,804
Refurbishment and Renewals Maintenance										
Pole Structures	\$1,161,226	\$1,172,838	\$1,184,566	\$1,196,412	\$1,208,376	\$1,220,460	\$1,232,665	\$1,244,991	\$1,257,441	\$1,270,016
Distribution Substations	\$197,491	\$199,466	\$201,461	\$203,475	\$205,510	\$207,565	\$209,641	\$211,737	\$213,854	\$215,993
Connection Assets	\$130,232	\$131,534	\$132,849	\$134,178	\$135,520	\$136,875	\$138,243	\$139,626	\$141,022	\$142,432
Total	\$1,488,949	\$1,503,838	\$1,518,876	\$1,534,065	\$1,549,406	\$1,564,900	\$1,580,549	\$1,596,354	\$1,612,318	\$1,628,441
SUBTOTAL: ASSET MAINTENANCE AND RENEWALS	\$2,904,503	\$2,933,548	\$2,962,883	\$2,992,512	\$3,022,437	\$3,052,661	\$3,083,188	\$3,114,020	\$3,145,160	\$3,176,612
TOTAL MAINTENANCE AND OPERATIONS	\$5,019,272	\$5,069,465	\$5,120,159	\$5,171,361	\$5,223,074	\$5,275,305	\$5,328,058	\$5,381,339	\$5,435,152	\$5,489,504

All figures are 2013 dollars. Projected figures are not inflation adjusted.

APPENDIX G

G. TYPICAL ASSET MAINTENANCE AND RENEWALS ACTIVITIES

REFURBISHMENT/RENEWALS:

Poles	Pole replacements and complete pole structure replacements
Line Hardware	Hardware Replacements (inc crossarms)
Conductor	Conductor Replacements
Service Boxes	Complete service box replacement
Underground Cables	Complete cable replacement
Distribution Transformers	End of life transformer replacements, winding replacement
Pole mounted Switchgear	Pole mounted CB replacements
Ground mounted switchgear	Ground mount switch unit replacements

ROUTINE/PREVENTATIVE MAINTENANCE:

Pole Structures	Pole Patching, Strengthening pole footings.
Line Hardware	Tightening hardware.
Conductor 33kV	Rebinding, restraining, conductor repairs
Cables 33kV	Cable testing, reterminating
Distribution Subs	Cleaning, testing, hardware tightening, replacing fuses, earthing maintenance
Distribution Transformers	Cleaning, tightening connections, oil maintenance, painting, testing
Conductor 11kV	Rebinding, restraining, conductor repairs
Cables 11kV	Cable testing, reterminating
Conductor 400V	Rebinding, Restraining, Conductor repairs
Cables 400V	Cable testing, reterminating
Service Boxes	Resecuring Lids, Digging Out, Cleaning, fuseboard replacement, relabelling
Field ABS Isolators	ABS adjustment, connector tightening,
Field Switchgear & Line Fuses	AR maintenance and testing. replacing fuse links.
Field Regulators	Testing, cleaning, painting, oil treatment
Connection Assets	Fuse link replacement
Access Track Maintenance	Track clearing, stabilisation, water table maintenance
Tree Cutting	Surveys, Tree clearing
Subs – Transformers	Cleaning, painting, pesting, tightening connections, oil treatment
Subs - Switchgear + fuses	Contact adjustment, connection tightening, testing, oil treatment
Subs – Buildings	Painting, cleaning, yard spraying
Subs – SCADA	Testing, cleaning
Subs – Batteries	Testing, cleaning
Load Control Plant – Transmitters	Cleaning, testing, Greasing bearings, Tuning
SCADA Master Station	Testing, cleaning, calibration
Communications Networks	Testing, line hardware tightening, Tuning, RT repairs
Public Lighting	Cleaning and adjusting fitting, tightening hardware
Network Meters	Testing, Cleaning, Calibration

FAULTS/EMERGENCY REPAIRS:

Fuse replacements from overloads
Fuse replacements from lightning surges
Vehicle damage repairs
Conductor repairs from bird strikes
Storm damage repairs
All damage repairs required to restore normal network serviceability.

APPENDIX H

H. DESIGN NETWORK VOLTAGE REGULATION

DESIGN % VOLTAGE DROP ALLOCATIONS - LDC SUBSTATIONS

HOPE, FOUNDERS, LOWER QUEEN ST AND MOTUEKA SUBSTATIONS

	Close to Zone Sub Normal Tap	Urban Normal Tap	Semi Rural 2.5% Tap	Rural 5% Tap
HV Min Load Volts	-1.5	-1.5	-2	-4
HV Full Load Volts	1.5	-2.5	-5.5	-8.5
Distribution T/F Nominal Boost	4.25	4.25	4.25	4.25
Distribution T/F Fixed Tapping Boost	0	0	2.5	5
Distribution T/F Full Load Drop	-1	-1	-1	-1
LV Distribution Line Min Load Drop	0	0	0	0
LV Distribution Line Full Load Drop	-4.5	-4	-3.5	-3
HV Swing	3	1	3.5	4.5
Total Swing (Max 9.5)	2.5	6	8	8.5
Full Load NCP Volts (Min -3.25)	0.25	-3.25	-3.25	-3.25
Min Load NCP Volts (max 5.25)	2.75	2.75	4.75	5.25
Centre NCP Volts	1.5	-0.25	0.75	1

- NOTES
1. Zone Sub LDC assumed set to give 4.0% boost at Full load
Zone Sub aiming no load voltage set at 98% Volts
 2. Design NCP receive voltage 230V +5%/-3%.
(allows 2% max voltage drop in service cable thereby meeting +/- 5% at switchboard)
 3. 0.5% additional swing allowed for diversity between volt drop maximums

DESIGN % VOLTAGE DROP ALLOCATIONS - NON LDC SUBSTATIONS

EVES VALLEY, BRIGHTWATER, TAKAKA, SWAMP ROAD, KIKIWA, MURCHISON, ANNESBROOK, SONGER ST

	Close to Zone Sub Normal Tap	Urban Normal Tap	Semi Rural 2.5% Tap	Rural 5% Tap
HV Min Load Volts	0	-0.5	-2	-4
HV Full Load Volts	0	-2.5	-5.5	-8.5
Distribution T/F Nominal Boost	4.25	4.25	4.25	4.25
Distribution T/F Fixed Tapping Boost	0	0	2.5	5
Distribution T/F Full Load Drop	-1	-1	-1	-1
LV Distribution Line Min Load Drop	0	0	0	0
LV Distribution Line Full Load Drop	-4.5	-4	-3.5	-3
HV Swing	0	2	3.5	4.5
Total Swing (Max 9.5)	5.5	7	8	8.5
Full Load NCP Volts (Min -3.25)	-1.25	-3.25	-3.25	-3.25
Min Load NCP Volts (max 5.25)	4.25	3.75	4.75	5.25
Centre NCP Volts	1.5	0.25	0.75	1

- NOTES
1. Zone Sub has no Line Drop Compensation
Zone Sub aiming no load voltage set at 100% Volts
 2. Design NCP receive voltage 230V +5%/-3%.
(allows 2% max voltage drop in service cable thereby meeting +/- 5% at switchboard)
 3. 0.5% additional swing allowed for diversity between volt drop maximums

APPENDIX I

I. ZONE SUBSTATION RISK ASSESSMENT MATRICES

Zone Substation Risk Assessment Matrices

- Motupipi Substation
- Takaka Substation
- Brightwater Substation
- Hope Substation
- Songer St Substation
- Annesbrook Substation
- Lower Queen St Substation
- Founders Substation
- Eves Valley Substation
- Swamp Road Substation
- Mapua Substation
- Richmond Substation

MOTUPIPI SUBSTATION						Customers affected by LOS						2500
Main 66kV Supply		Upper Takaka	Backup	Nil		Substation		Motupipi				
Non equipment incidents						Non equipment incidents						
Incident	Probability H/M/L/N	Supply Restoration Time I/S/M/L/E	Risk	Risk Management Strategy	Risk Treatment Action	Incident	Probability H/M/L/N	Supply Restoration time I/S/M/L/E	Risk	Risk Management Strategy	Risk Treatment Action	
Earthquake	M	E	8400	Contingency Plan + Insurance	Ref Disaster Recovery Plan	Earthquake	M	E	8400	Contingency Plan + Insurance	Ref Disaster Recovery Plan	
Landslip/movement	M	M	600	Accept Risk	Nil	Landslip/movement	N	L	240	Accept Risk	Nil	
Flood/tsunami	L	M	300	Accept Risk	Nil	Flood/tsunami	N	L	240	Accept Risk	Nil	
Extreme weather	M	S	300	Accept Risk	Nil	Extreme weather	L	M	300	Accept Risk	Nil	
Aircraft crash	L	M	300	Accept Risk	Nil	Aircraft crash	N	L	240	Accept Risk	Nil	
Road/rail crash	L	S	150	Accept Risk	Nil	Road/rail crash	N	N/A	0	Accept Risk	Nil	
Trees	M	S	300	Accept Risk	Nil	Fire (outside source)	L	S	150	Accept Risk	Nil	
Fire (outside source)	M	M	600	Accept Risk	Nil	Security/vandal	L	S	150	Accept Risk	Nil	
Human incident	L	I	50	Accept Risk	Nil	Human incident	L	I	50	Accept Risk	Nil	
Other Bird Strike	M	S	300	Accept Risk	Nil	Other	N	N/A	0	Accept Risk	Nil	
Equipment incidents						Equipment incidents						
Incident	Probability H/M/L/N	Supply Restoration Time I/S/M/L/E	Risk	Risk Management Strategy	Risk Treatment Action	Incident	Probability H/M/L/N	Supply Restoration Time I/S/M/L/E	Risk	Risk Management Strategy	Risk Treatment Action	
Loss 1 pole/span	M	M	600	Accept Risk	Nil	Loss 1 inc 66kV CB	L	M	300	Accept Risk	Nil	
Loss 2 -3 poles/spans	M	L	2400	Accept Risk	Nil	Loss 2 inc 66kV CBs	N	N/A	0	Accept Risk	Nil	
Loss 3 -5 poles/spans	L	L	1200	Accept Risk	Nil	Loss 1 transformer	L	L	1200	Capital Works	Ref Asset Management Plan	
Loss >5 poles/spans	L	E	4200	Contingency Plan	Ref Disaster Recovery Plan	Loss 2 transformers	L	E	4200	Contingency Plan	Ref Disaster Recovery Plan	
Loss river xing span	L	M	300	Accept Risk	Nil	Loss 1 66kV bus section	N	N/A	0	Accept Risk	Nil	
Loss major span	L	M	300	Accept Risk	Nil	Loss 2 66kV bus sections	N	N/A	0	Accept Risk	Nil	
Single point cable fault	N	N/A	0	Accept Risk	Nil	Loss 1 inc 33kV CB	L	S	150	Accept Risk	Nil	
< 100 m cable damage	N	N/A	0	Accept Risk	Nil	Loss 2 inc 33kV CBs	L	M	300	Accept Risk	Nil	
0.1-1km cable damage	N	N/A	0	Accept Risk	Nil	Loss 1 feeder CB	L	N/A	0	Accept Risk	Nil	
> 1 km cable damage	N	N/A	0	Accept Risk	Nil	Loss 2 feeder CBs	N	N/A	0	Accept Risk	Nil	
						Loss >2 feeder CBs	N	N/A	0	Accept Risk	Nil	
						Loss 1 half switchboard	N	N/A	0	Accept Risk	Nil	
Total Substation Risks Index excluding Earthquake			19570			Loss complete swboard	N	N/A	0	Accept Risk	Nil	
Substation Risk Index per Customer			7.828			Control room fire	L	S	150	Accept Risk	Nil	

TAKAKA SUBSTATION						Customers affected by LOS						1870
Main 33kV Supply		Takaka	Backup	Nil		Substation		Takaka				
Non equipment incidents						Non equipment incidents						
Incident	Probability H/M/L/N	Supply Restoration Time I/S/M/L/E	Risk	Risk Management Strategy	Risk Treatment Action	Incident	Probability H/M/L/N	Supply Restoration Time I/S/M/L/E	Risk	Risk Management Strategy	Risk Treatment Action	
Earthquake	M	E	6283	Contingency Plan - Insurance	Refer Disaster Recovery Plan	Earthquake	M	E	6283	Contingency Plan	Ref Disaster Recovery Plan	
Landslip/movement	L	M	224	Accept Risk	Nil	Landslip/movement	N	L	180	Accept Risk	Nil	
Flood/tsunami	L	M	224	Accept Risk	Nil	Flood/tsunami	M	L	1795	Accept Risk	Nil	
Extreme weather	L	S	112	Accept Risk	Nil	Extreme weather	L	M	224	Accept Risk	Nil	
Aircraft crash	L	M	224	Accept Risk	Nil	Aircraft crash	N	L	180	Accept Risk	Nil	
Road/rail crash	L	S	112	Accept Risk	Nil	Road/rail crash	N	N/A	0	Accept Risk	Nil	
Trees	L	S	112	Accept Risk	Nil	Fire (outside source)	L	S	112	Accept Risk	Nil	
Fire (outside source)	L	S	112	Accept Risk	Nil	Security/vandal	L	S	112	Accept Risk	Nil	
Human incident	L	I	37	Accept Risk	Nil	Human incident	L	I	37	Accept Risk	Nil	
Other Bird Strike	M	S	224	Accept Risk	Nil	Other	N	N/A	0	Accept Risk	Nil	
Equipment incidents						Equipment incidents						
Incident	Probability H/M/L/N	Supply Restoration Time I/S/M/L/E	Risk	Risk Management Strategy	Risk Treatment Action	Incident	Probability H/M/L/N	Supply Restoration Time I/S/M/L/E	Risk	Risk Management Strategy	Risk Treatment Action	
Loss 1 pole/span	M	M	449	Accept Risk	Nil	Loss 1 inc 33kV CB	N	N/A	0	Accept Risk	Nil	
Loss 2 -3 poles/spans	L	L	898	Accept Risk	Nil	Loss 2 inc 33kV CBs	N	N/A	0	Accept Risk	Nil	
Loss 3 -5 poles/spans	L	L	898	Accept Risk	Nil	Loss 1 transformer	L	I	37	Accept Risk	Nil	
Loss >5 poles/spans	L	E	3142	Contingency Plan	Ref Disaster Recovery Plan	Loss 2 transformers	N	E	628	Accept Risk	Nil	
Loss river xing span	N	N/A	0	Accept Risk	Nil	Loss 1 33kV bus section	N	N/A	0	Accept Risk	Nil	
Loss major span	L	M	224	Accept Risk	Nil	Loss 2 33kV bus sections	N	N/A	0	Accept Risk	Nil	
Single point cable fault	L	I	37	Accept Risk	Nil	Loss 1 inc 11kV CB	L	M	224	Accept Risk	Nil	
< 100 m cable damage	L	I	37	Accept Risk	Nil	Loss 2 inc 11kV CBs	L	L	898	Accept Risk	Nil	
0.1-1km cable damage	N	N/A	0	Accept Risk	Nil	Loss 1 feeder CB	L	S	112	Accept Risk	Nil	
> 1 km cable damage	N	N/A	0	Accept Risk	Nil	Loss 2 feeder CBs	N	N/A	0	Accept Risk	Nil	
						Loss >2 feeder CBs	N	N/A	0	Accept Risk	Nil	
						Loss 1 half switchboard	L	L	898	Accept Risk	Nil	
Total Substation Risks Index excluding Earthquake			13516			Loss complete swboard	L	L	898	Accept Risk	Nil	
Substation Risk Index per Customer			7.228			Control room fire	L	S	112	Accept Risk	Nil	

BRIGHTWATER SUBSTATION												Customers affected by LOS	2164
Main 33kV Supply	Railway Reserve Feeder	Backup	Hope Feeder			Substation							
Non equipment incidents						Non Equipment Incidents							
Incident	Probability H/M/L/N	Supply Restoration Time I/S/M/L/E	Risk	Risk Management Strategy	Risk Treatment Action	Incident	Probability H/M/L/N	Supply Restoration time I/S/M/L/E	Risk	Risk Management Strategy	Risk Treatment		
Earthquake	M	L	2077	Contingency Plan	Ref Disaster Recovery Plan	Earthquake	M	L	2077	Contingency Plan - Insurance	Ref Disaster Recovery Plan		
Landslip/movement	L	I	43	Accept Risk	Nil	Landslip/movement	L	L	1039	Accept Risk	Nil		
Flood/tsunami	M	I	87	Accept Risk	Nil	Flood/tsunami	N	M	52	Accept Risk	Nil		
Extreme weather	L	I	43	Accept Risk	Nil	Extreme weather	L	I	43	Accept Risk	Nil		
Aircraft crash	L	I	43	Accept Risk	Nil	Aircraft crash	N	L	208	Accept Risk	Nil		
Road/rail crash	N	I	9	Accept Risk	Nil	Road/rail crash	N	M	52	Accept Risk	Nil		
Trees	L	I	43	Accept Risk	Nil	Fire (outside source)	N	L	208	Accept Risk	Nil		
Fire (outside source)	L	I	43	Accept Risk	Nil	Security/vandal	L	M	260	Accept Risk	Nil		
Human incident	L	I	43	Accept Risk	Nil	Human incident	L	S	130	Accept Risk	Nil		
Other	N	N/A	0	Accept Risk	Nil	Other	N	N/A	0	Accept Risk	Nil		
Equipment incidents						Equipment Incidents							
Incident	Probability H/M/L/N	Supply Restoration Time I/S/M/L/E	Risk	Risk Management Strategy	Risk Treatment Action	Incident	Probability H/M/L/N	Supply Restoration Time I/S/M/L/E	Risk	Risk Management Strategy	Risk Treatment		
Loss 1 pole/span	L	I	43	Accept Risk	Nil	Loss 1 inc 33kV CB	L	M	260	Accept Risk	Nil		
Loss 2 –3 poles/spans	L	I	43	Accept Risk	Nil	Loss 2 inc 33kV CBs	N	N/A	0	Accept Risk	Nil		
Loss 3 –5 poles/spans	L	I	43	Accept Risk	Nil	Loss 1 transformer	M	E	7271	Capital Works - 2nd Transformer	Ref Asset Management Plan		
Loss >5 poles/spans	L	I	43	Accept Risk	Nil	Loss 2 transformers	N	N/A	0	Accept Risk	Nil		
Loss river xing span	L	I	43	Accept Risk	Nil	Loss 1 33kV bus section	L	E	3636	Capital Works - 2nd Transformer	Ref Asset Management Plan		
Loss major span	L	I	43	Accept Risk	Nil	Loss 2 33kV bus sections	N	N/A	0	Accept Risk	Nil		
Single point cable fault	L	I	43	Accept Risk	Nil	Loss 1 inc 11kV CB	M	L	2077	Capital Works - 2nd Transformer	Ref Asset Management Plan		
< 100 m cable damage	L	I	43	Accept Risk	Nil	Loss 2 inc 11kV CBs	N	N/A	0	Accept Risk	Nil		
0.1-1km cable damage	N	I	9	Accept Risk	Nil	Loss 1 feeder CB	L	I	43	Accept Risk	Nil		
> 1 km cable damage	N	N/A	0	Accept Risk	Nil	Loss 2 feeder CBs	N	S	26	Accept Risk	Nil		
						Loss >2 feeder CBs	N	I	9	Accept Risk	Nil		
						Loss 1 half switchboard	L	S	130	Accept Risk	Nil		
						Loss complete swboard	L	S	130	Accept Risk	Nil		
						Control room fire	L	S	130	Accept Risk	Nil		
Total Substation Risks Index excluding Earthquake			16412										
Substation Risk Index per Customer			7.584										

SWAMP ROAD SUBSTATION												Customers affected by LOS	1000
Main 33kV Supply	Collingwood		Backup	Nil			Substation	Swamp Rd					
Non equipment incidents						Non equipment incidents							
Incident	Probability H/M/L/N	Supply Restoration Time I/S/M/L/E	Risk	Risk Management Strategy	Risk Treatment Action	Incident	Probability H/M/L/N	Supply Restoration Time I/S/M/L/E	Risk	Risk Management Strategy	Risk Treatment Action		
Earthquake	M	E	3360	Contingency Plan + Insurance	Ref Disaster Recovery Plan	Earthquake	M	E	3360	Contingency Plan + Insurance	Ref Disaster Recovery Plan		
Landslip/movement	M	M	240	Accept Risk	Nil	Landslip/movement	N	L	96	Accept Risk	Nil		
Flood/tsunami	L	M	120	Accept Risk	Nil	Flood/tsunami	L	L	480	Accept Risk	Nil		
Extreme weather	M	S	120	Accept Risk	Nil	Extreme weather	L	M	120	Accept Risk	Nil		
Aircraft crash	L	M	120	Accept Risk	Nil	Aircraft crash	N	L	96	Accept Risk	Nil		
Road/rail crash	L	S	60	Accept Risk	Nil	Road/rail crash	N	N/A	0	Accept Risk	Nil		
Trees	M	S	120	Accept Risk	Nil	Fire (outside source)	L	S	60	Accept Risk	Nil		
Fire (outside source)	M	M	240	Accept Risk	Nil	Security/vandal	L	S	60	Accept Risk	Nil		
Human incident	L	I	20	Accept Risk	Nil	Human incident	L	I	20	Accept Risk	Nil		
Other Bird Strike	M	S	120	Accept Risk	Nil	Other	N	N/A	0	Accept Risk	Nil		
Equipment incidents						Equipment incidents							
Incident	Probability H/M/L/N	Supply Restoration Time I/S/M/L/E	Risk	Risk Management Strategy	Risk Treatment Action	Incident	Probability H/M/L/N	Supply Restoration Time I/S/M/L/E	Risk	Risk Management Strategy	Risk Treatment Action		
Loss 1 pole/span	M	M	240	Accept Risk	Nil	Loss 1 inc 33kV CB	N	N/A	0	Accept Risk	Nil		
Loss 2 -3 poles/spans	M	L	960	Accept Risk	Nil	Loss 2 inc 33kV CBs	N	N/A	0	Accept Risk	Nil		
Loss 3 -5 poles/spans	L	L	480	Accept Risk	Nil	Loss 1 transformer	M	L	960	Capital Works	Ref Asset Management Plan		
Loss >5 poles/spans	L	E	1680	Contingency Plan	Ref Disaster Recovery Plan	Loss 2 transformers	L	E	1680	Contingency Plan	Ref Disaster Recovery Plan		
Loss river xing span	L	M	120	Accept Risk	Nil	Loss 1 33kV bus section	N	N/A	0	Accept Risk	Nil		
Loss major span	L	M	120	Accept Risk	Nil	Loss 2 33kV bus sections	N	N/A	0	Accept Risk	Nil		
Single point cable fault	N	N/A	0	Accept Risk	Nil	Loss 1 inc 11kV CB	L	L	480	Accept Risk	Nil		
< 100 m cable damage	N	N/A	0	Accept Risk	Nil	Loss 2 inc 11kV CBs	L	L	480	Accept Risk	Nil		
0.1-1km cable damage	N	N/A	0	Accept Risk	Nil	Loss 1 feeder CB	N	N/A	0	Accept Risk	Nil		
> 1 km cable damage	N	N/A	0	Accept Risk	Nil	Loss 2 feeder CBs	N	N/A	0	Accept Risk	Nil		
						Loss >2 feeder CBs	N	N/A	0	Accept Risk	Nil		
						Loss 1 half switchboard	N	N/A	0	Accept Risk	Nil		
Total Substation Risks Index excluding Earthquake			9352			Loss complete swboard	N	N/A	0	Accept Risk	Nil		
Substation Risk Index per Customer			9.352			Control room fire	L	S	60	Accept Risk	Nil		

MAPUA SUBSTATION						Customers affected by LOS						1750
Main 33kV Supply		Railway Reserve Feeder	Backup	Nil		Substation						
Non equipment incidents						Non Equipment Incidents						
Incident	Probability H/M/L/N	Supply Restoration Time I/S/M/L/E	Risk	Risk Management Strategy	Risk Treatment Action	Incident	Probability H/M/L/N	Supply Restoration time I/S/M/L/E	Risk	Risk Management Strategy	Risk Treatment	
Earthquake	M	E	5880	Contingency Plan	Ref Disaster Recovery Plan	Earthquake	M	E	5880	Contingency Plan - Insurance	Ref Disaster Recovery Plan	
Landslip/movement	M	L	1680	Accept Risk	Nil	Landslip/movement	L	L	840	Accept Risk	Nil	
Flood/tsunami	M	M	420	Accept Risk	Nil	Flood/tsunami	L	M	210	Accept Risk	Nil	
Extreme weather	L	M	210	Accept Risk	Nil	Extreme weather	L	I	35	Accept Risk	Nil	
Aircraft crash	L	M	210	Accept Risk	Nil	Aircraft crash	N	E	588	Accept Risk	Nil	
Road/rail crash	H	M	2100	Capital Works	Ref Asset Management Plan	Road/rail crash	N	M	42	Accept Risk	Nil	
Trees	L	S	105	Accept Risk	Nil	Fire (outside source)	L	L	840	Accept Risk	Nil	
Fire (outside source)	L	S	105	Accept Risk	Nil	Security/vandal	L	M	210	Accept Risk	Nil	
Human incident	L	S	105	Accept Risk	Nil	Human incident	L	S	105	Accept Risk	Nil	
Other	N	N/A	0	Accept Risk	Nil	Other	N	N/A	0	Accept Risk	Nil	
Equipment incidents						Equipment Incidents						
Incident	Probability H/M/L/N	Supply Restoration Time I/S/M/L/E	Risk	Risk Management Strategy	Risk Treatment Action	Incident	Probability H/M/L/N	Supply Restoration Time I/S/M/L/E	Risk	Risk Management Strategy	Risk Treatment	
Loss 1 pole/span	L	M	210	Accept Risk	Nil	Loss 1 inc 33kV CB	L	M	210	Accept Risk	Nil	
Loss 2 -3 poles/spans	L	L	840	Accept Risk	Nil	Loss 2 inc 33kV CBs	N	N/A	0	Accept Risk	Nil	
Loss 3 -5 poles/spans	L	L	840	Accept Risk	Nil	Loss 1 transformer	M	I	70	Accept Risk	Nil	
Loss >5 poles/spans	L	E	2940	Capital Works	Ref Asset Management Plan	Loss 2 transformers	L	L	840	Accept Risk	Nil	
Loss river xing span	L	L	840	Accept Risk	Nil	Loss 1 33kV bus section	L	M	210	Accept Risk	Nil	
Loss major span	L	L	840	Accept Risk	Nil	Loss 2 33kV bus sections	N	N/A	0	Accept Risk	Nil	
Single point cable fault	M	S	210	Accept Risk	Nil	Loss 1 inc 11kV CB	L	I	35	Accept Risk	Nil	
< 100 m cable damage	N	E	588	Accept Risk	Nil	Loss 2 inc 11kV CBs	N	N/A	0	Accept Risk	Nil	
0.1-1km cable damage	N	E	588	Accept Risk	Nil	Loss 1 feeder CB	L	I	35	Accept Risk	Nil	
> 1 km cable damage	N	E	588	Accept Risk	Nil	Loss 2 feeder CBs	N	S	21	Accept Risk	Nil	
						Loss >2 feeder CBs	N	L	168	Accept Risk	Nil	
Total Substation Risks Index excluding Earthquake			19768			Loss 1 half switchboard	L	M	210	Accept Risk	Nil	
Substation Risk Index per Customer			11.296			Loss complete swboard	L	L	840	Accept Risk	Nil	
						Control room fire	L	L	840	Accept Risk	Nil	

RICHMOND SUBSTATION						Customers affected by LOS						3870
Main 33kV Supply	Richmond		Backup	Railway Reserve		Substation	Richmond					
Non equipment incidents						Non equipment incidents						
Incident	Probability H/M/L/N	Supply Restoration Time I/S/M/L/E	Risk	Risk Management Strategy	Risk Treatment Action	Incident	Probability H/M/L/N	Supply Restoration Time I/S/M/L/E	Risk	Risk Management Strategy	Risk Treatment Action	
Earthquake	M	L	3715	Contingency Plan - Insurance	Ref Disaster Recovery Plan	Earthquake	M	E	13003	Contingency Plan - Insurance	Ref Disaster Recovery Plan	
Landslip/movement	L	I	77	Accept Risk	Nil	Landslip/movement	N	L	372	Accept Risk	Nil	
Flood/tsunami	N	I	15	Accept Risk	Nil	Flood/tsunami	L	L	1858	Contingency Plan - Insurance	Nil	
Extreme weather	N	I	15	Accept Risk	Nil	Extreme weather	L	I	77	Accept Risk	Nil	
Aircraft crash	N	I	15	Accept Risk	Nil	Aircraft crash	N	E	1300	Contingency Plan - Insurance	Ref Disaster Recovery Plan	
Road/rail crash	N	I	15	Accept Risk	Nil	Road/rail crash	L	M	464	Accept Risk	Nil	
Trees	N	I	15	Accept Risk	Nil	Fire (outside source)	M	M	929	Accept Risk	Nil	
Fire (outside source)	N	I	15	Accept Risk	Nil	Security/vandal	L	M	464	Accept Risk	Nil	
Human incident	M	I	155	Accept Risk	Nil	Human incident	L	S	232	Accept Risk	Nil	
Other	N	N/A	0	Accept Risk	Nil	Other	N	N/A	0	Accept Risk	Nil	
Equipment incidents						Equipment incidents						
Incident	Probability H/M/L/N	Supply Restoration Time I/S/M/L/E	Risk	Risk Management Strategy	Risk Treatment Action	Incident	Probability H/M/L/N	Supply Restoration Time I/S/M/L/E	Risk	Risk Management Strategy	Risk Treatment Action	
Loss 1 pole/span	N	N/A	0	Accept Risk	Nil	Loss 1 inc 33kV CB	L	I	77	Accept Risk	Nil	
Loss 2 -3 poles/spans	N	N/A	0	Accept Risk	Nil	Loss 2 inc 33kV CBs	N	L	372	Accept Risk	Nil	
Loss 3 -5 poles/spans	N	N/A	0	Accept Risk	Nil	Loss 1 transformer	L	I	77	Accept Risk	Nil	
Loss >5 poles/spans	N	N/A	0	Contingency Plan - Insurance	Ref Disaster Recovery Plan	Loss 2 transformers	L	L	1858	Contingency Plan - Insurance	Ref Disaster Recovery Plan	
Loss river xing span	N	N/A	0	Accept Risk	Nil	Loss 1 33kV bus section	L	I	77	Accept Risk	Nil	
Loss major span	N	N/A	0	Accept Risk	Nil	Loss 2 33kV bus sections	N	L	372	Accept Risk	Nil	
Single point cable fault	M	I	155	Accept Risk	Nil	Loss 1 inc 11kV CB	L	I	77	Accept Risk	Nil	
< 100 m cable damage	L	I	77	Accept Risk	Nil	Loss 2 inc 11kV CBs	L	L	1858	Contingency Plan - Insurance	Ref Disaster Recovery Plan	
0.1-1km cable damage	N	I	15	Accept Risk	Nil	Loss 1 feeder CB	L	I	77	Accept Risk	Nil	
> 1 km cable damage	N	I	15	Accept Risk	Nil	Loss 2 feeder CBs	L	I	77	Accept Risk	Nil	
						Loss >2 feeder CBs	L	L	1858	Contingency Plan - Insurance	Ref Disaster Recovery Plan	
						Loss 1 half switchboard	L	L	1858	Contingency Plan - Insurance	Ref Disaster Recovery Plan	
						Loss complete swboard	L	L	1858	Contingency Plan - Insurance	Ref Disaster Recovery Plan	
						Control room fire	L	L	1858	Contingency Plan - Insurance	Ref Disaster Recovery Plan	
Total Substation Risks Index excluding Earthq			18638									
Substation Risk Index per Customer			4.816									

EVES VALLEY SUBSTATION						Customers affected by LOS						1000
Main 33kV Supply	Railway Reserve		Backup	Hope 33kV		Substation	Eves Valley					
Non equipment incidents						Non equipment incidents						
Incident	Probability H/M/L/N	Supply Restoration Time I/S/M/L/E	Risk	Risk Management Strategy	Risk Treatment	Incident	Probability H/M/L/N	Supply Restoration time I/S/M/L/E	Risk	Risk Management Strategy	Risk Treatment	
Earthquake	M	L	960	Contingency Plan - Insurance	Ref Disaster Recovery Plan	Earthquake	M	E	3360	Contingency Plan - Insurance	Ref Disaster Recovery Plan	
Landslip/movement	L	L	480	Accept Risk	Nil	Landslip/movement	L	L	480	Accept Risk	Nil	
Flood/tsunami	M	M	240	Accept Risk	Nil	Flood/tsunami	N	M	24	Accept Risk	Nil	
Extreme weather	L	M	120	Accept Risk	Nil	Extreme weather	L	I	20	Accept Risk	Nil	
Aircraft crash	L	M	120	Accept Risk	Nil	Aircraft crash	N	L	96	Accept Risk	Nil	
Road/rail crash	N	M	24	Accept Risk	Nil	Road/rail crash	N	M	24	Accept Risk	Nil	
Trees	L	S	60	Accept Risk	Nil	Fire (outside source)	L	L	480	Accept Risk	Nil	
Fire (outside source)	L	S	60	Accept Risk	Nil	Security/vandal	L	M	120	Accept Risk	Nil	
Human incident	L	S	60	Accept Risk	Nil	Human incident	L	S	60	Accept Risk	Nil	
Other	N	N/A	0	Accept Risk	Nil	Other	N	N/A	0	Accept Risk	Nil	
Equipment incidents						Equipment incidents						
Incident	Probability H/M/L/N	Supply Restoration Time I/S/M/L/E	Risk	Risk Management Strategy	Risk Treatment	Incident	Probability H/M/L/N	Supply Restoration Time I/S/M/L/E	Risk	Risk Management Strategy	Risk Treatment	
Loss 1 pole/span	L	S	60	Accept Risk	Nil	Loss 1 inc 33kV CB	L	S	60	Accept Risk	Nil	
Loss 2 –3 poles/spans	L	M	120	Accept Risk	Nil	Loss 2 inc 33kV CBs	N	N/A	0	Accept Risk	Nil	
Loss 3 –5 poles/spans	L	L	480	Accept Risk	Nil	Loss 1 transformer	L	I	20	Accept Risk	Nil	
Loss >5 poles/spans	L	L	480	Accept Risk	Nil	Loss 2 transformers	N	L	96	Contingency Plan	Ref Disaster Recovery Plan	
Loss river xing span	L	M	120	Accept Risk	Nil	Loss 1 33kV bus section	N	N/A	0	Accept Risk	Nil	
Loss major span	L	M	120	Accept Risk	Nil	Loss 2 33kV bus section	N	N/A	0	Accept Risk	Nil	
Single point cable fault	L	M	120	Accept Risk	Nil	Loss 1 inc 11kV CB	N	N/A	0	Accept Risk	Nil	
< 100 m cable damage	L	L	480	Accept Risk	Nil	Loss 2 inc 11kV CBs	N	N/A	0	Accept Risk	Nil	
0.1-1km cable damage	N	L	96	Accept Risk	Nil	Loss 1 feeder CB	N	N/A	0	Accept Risk	Nil	
> 1 km cable damage	N	N/A	0	Accept Risk	Nil	Loss 2 feeder CBs	N	N/A	0	Accept Risk	Nil	
						Loss >2 feeder CBs	N	N/A	0	Accept Risk	Nil	
						Loss 1 half switchboard	N	I	4	Accept Risk	Nil	
Total Substation Risks Index excluding Earthquake			4804			Loss complete swboard	L	S	60	Accept Risk	Nil	
Substation Risk Index per Customer			4.804			Control room fire	L	I	20	Accept Risk	Nil	

FOUNDERS SUBSTATION						Customers affected by LOS						1920
Main 33kV Supply	Founders	Backup	11kV Supply via Nelson Electricity			Substation	Founders					
Non equipment incidents						Non equipment incidents						
Incident	Probability H/M/L/N	Supply Restoration Time I/S/M/L/E	Risk	Risk Management Strategy	Risk Treatment Action	Incident	Probability H/M/L/N	Supply Restoration Time I/S/M/L/E	Risk	Risk Management Strategy	Risk Treatment Action	
Earthquake	M	E	6451	Contingency Plan	Ref Disaster Recovery Plan	Earthquake	M	E	6451	Contingency Plan - Insurance	Ref Disaster Recovery Plan	
Landslip/movement	M	S	230	Capital Works - Second Circuit	Ref Asset Management Plan	Landslip/movement	L	L	922	Accept Risk	Nil	
Flood/tsunami	N	S	23	Accept Risk	Nil	Flood/tsunami	L	L	922	Accept Risk	Nil	
Extreme weather	M	S	230	Accept Risk	Nil	Extreme weather	L	M	230	Accept Risk	Nil	
Aircraft crash	L	S	115	Accept Risk	Nil	Aircraft crash	L	M	230	Accept Risk	Nil	
Road/rail crash	M	I	77	Accept Risk	Nil	Road/rail crash	L	S	115	Accept Risk	Nil	
Trees	M	S	230	Accept Risk	Nil	Fire (outside source)	N	N/A	0	Accept Risk	Nil	
Fire (outside source)	M	S	230	Capital Works - Second Circuit	Ref Asset Management Plan	Security/vandal	L	S	115	Accept Risk	Nil	
Human incident	L	S	115	Accept Risk	Nil	Human incident	L	I	38	Accept Risk	Nil	
Other Bird Strike	M	S	230	Accept Risk	Nil	Other	N	N/A	0	Accept Risk	Nil	
Equipment incidents						Equipment incidents						
Incident	Probability H/M/L/N	Supply Restoration Time I/S/M/L/E	Risk	Risk Management Strategy	Risk Treatment Action	Incident	Probability H/M/L/N	Supply Restoration Time I/S/M/L/E	Risk	Risk Management Strategy	Risk Treatment Action	
Loss 1 pole/span	M	S	230	Accept Risk	Nil	Loss 1 inc 33kV CB	L	I	38	Accept Risk	Nil	
Loss 2 -3 poles/spans	L	S	115	Accept Risk	Nil	Loss 2 inc 33kV CBs	L	S	115	Accept Risk	Nil	
Loss 3 -5 poles/spans	L	S	115	Accept Risk	Nil	Loss 1 transformer	L	I	38	Accept Risk	Nil	
Loss >5 poles/spans	L	S	115	Accept Risk	Ref Asset Management Plan	Loss 2 transformers	L	L	922	Accept Risk	Nil	
Loss river xing span	N	N/A	0	Accept Risk	Nil	Loss 1 33kV bus section	N	I	8	Accept Risk	Nil	
Loss major span	L	S	115	Accept Risk	Nil	Loss 2 33kV bus sections	N	N/A	0	Accept Risk	Nil	
Single point cable fault	L	S	115	Accept Risk	Nil	Loss 1 inc 11kV CB	L	I	38	Accept Risk	Nil	
< 100 m cable damage	N	S	23	Accept Risk	Nil	Loss 2 inc 11kV CBs	L	L	922	Accept Risk	Nil	
0.1-1km cable damage	N	S	23	Accept Risk	Nil	Loss 1 feeder CB	L	I	38	Accept Risk	Nil	
> 1 km cable damage	N	N/A	0	Accept Risk	Nil	Loss 2 feeder CBs	L	I	38	Accept Risk	Nil	
						Loss >2 feeder CBs	L	M	230	Accept Risk	Nil	
						Loss 1 half switchboard	L	I	38	Accept Risk	Nil	
Total Substation Risks Index excluding Earthquake			9178			Loss complete swboard	L	L	922	Accept Risk	Nil	
Substation Risk Index per Customer			4.78			Control room fire	L	L	922	Accept Risk	Nil	

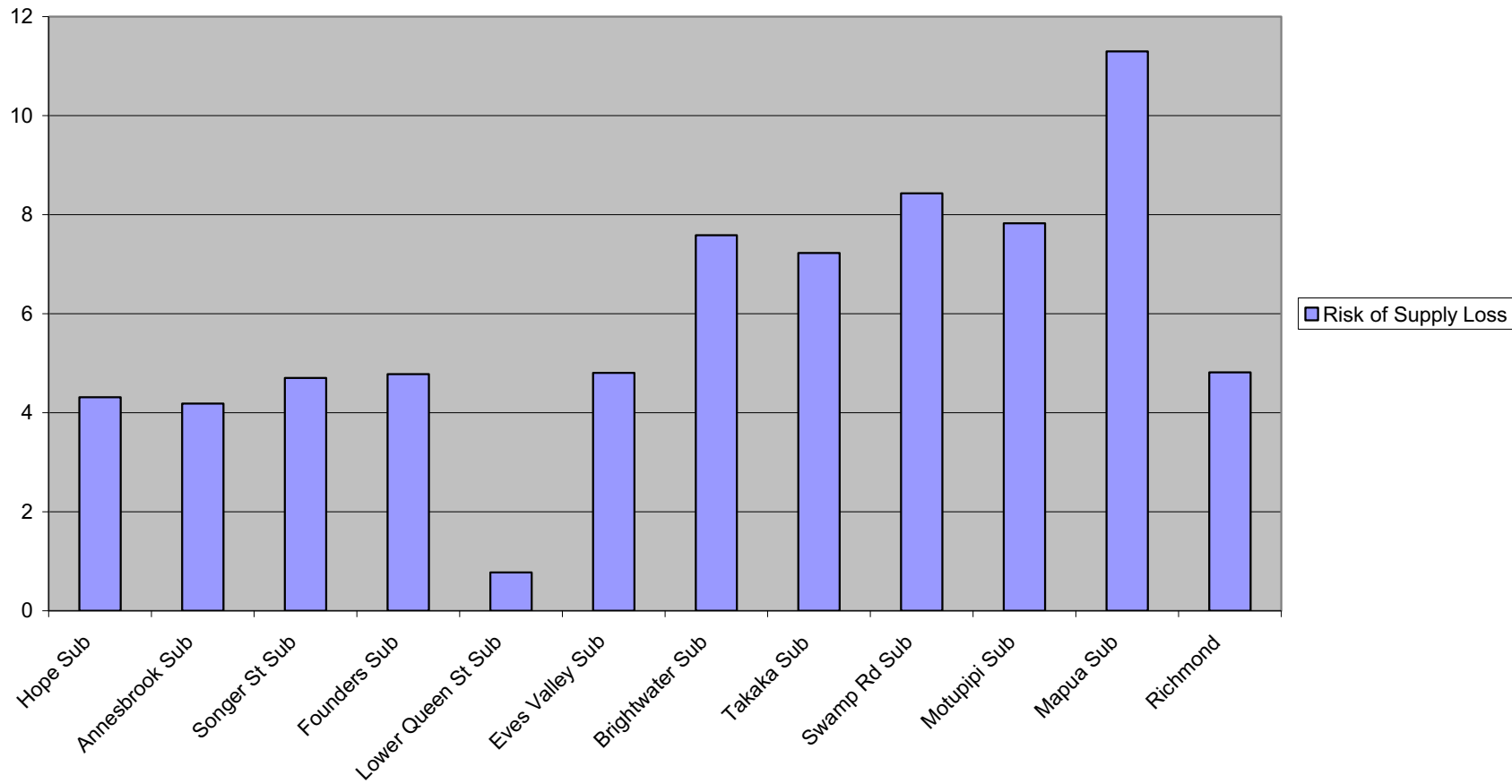
LOWER QUEEN ST SUBSTATION										Customers affected by LOS	1620	
Main 33kV Supply	Suffolk Rd Feeder		Backup	11kV supply via Hope			Substation	Lower Queen St				
Non equipment incidents							Non equipment incidents					
Incident	Probability H/M/L/N	Supply Restoration Time I/S/M/L/E	Risk	Risk Management Strategy	Risk Treatment		Incident	Probability H/M/L/N	Supply Restoration time I/S/M/L/E	Risk	Risk Management Strategy	Risk Treatment
Earthquake	M	I	65	Accept Risk	Nil		Earthquake	M	I	65	Accept Risk	Nil
Landslip/movement	L	I	32	Accept Risk	Nil		Landslip/movement	N	I	6	Accept Risk	Nil
Flood/tsunami	M	I	65	Accept Risk	Nil		Flood/tsunami	N	I	6	Accept Risk	Nil
Extreme weather	M	I	65	Accept Risk	Nil		Extreme weather	L	I	32	Accept Risk	Nil
Aircraft crash	L	I	32	Accept Risk	Nil		Aircraft crash	N	I	6	Accept Risk	Nil
Road/rail crash	M	I	65	Accept Risk	Nil		Road/rail crash	N	N/A	0	Accept Risk	Nil
Trees	M	I	65	Accept Risk	Nil		Fire (outside source)	L	I	32	Accept Risk	Nil
Fire (outside source)	L	I	32	Accept Risk	Nil		Security/vandal	M	I	65	Accept Risk	Nil
Human incident	L	I	32	Accept Risk	Nil		Human incident	L	I	32	Accept Risk	Nil
Other Bird Strike	M	I	65	Accept Risk	Nil		Other	N	N/A	0	Accept Risk	Nil
Equipment incidents							Equipment incidents					
Incident	Probability H/M/L/N	Supply Restoration Time I/S/M/L/E	Risk	Risk Management Strategy	Risk Treatment		Incident	Probability H/M/L/N	Supply Restoration Time I/S/M/L/E	Risk	Risk Management Strategy	Risk Treatment
Loss 1 pole/span	L	I	32	Accept Risk	Nil		Loss 1 inc 33kV CB	L	I	32	Accept Risk	Nil
Loss 2 –3 poles/spans	L	I	32	Accept Risk	Nil		Loss 2 inc 33kV CBs	N	N/A	0	Accept Risk	Nil
Loss 3 –5 poles/spans	L	I	32	Accept Risk	Nil		Loss 1 transformer	M	I	65	Accept Risk	Nil
Loss >5 poles/spans	L	I	32	Accept Risk	Nil		Loss 2 transformers	N	N/A	0	Accept Risk	Nil
Loss river xing span	N	N/A	0	Accept Risk	Nil		Loss 1 33kV bus section	N	I	6	Accept Risk	Nil
Loss major span	L	I	32	Accept Risk	Nil		Loss 2 33kV bus sections	N	N/A	0	Accept Risk	Nil
Single point cable fault	L	I	32	Accept Risk	Nil		Loss 1 inc 11kV CB	L	I	32	Accept Risk	Nil
< 100 m cable damage	L	I	32	Accept Risk	Nil		Loss 2 inc 11kV CBs	L	I	32	Accept Risk	Nil
0.1-1km cable damage	L	I	32	Accept Risk	Nil		Loss 1 feeder CB	L	I	32	Accept Risk	Nil
> 1 km cable damage	N	N/A	0	Accept Risk	Nil		Loss 2 feeder CBs	L	I	32	Accept Risk	Nil
							Loss >2 feeder CBs	L	I	32	Accept Risk	Nil
							Loss 1 half switchboard	L	I	32	Accept Risk	Nil
Total Substation Risks Index excluding Earthquake			1257				Loss complete swboard	L	I	32	Accept Risk	Nil
Substation Risk Index per Customer			0.776				Control room fire	L	I	32	Accept Risk	Nil

ANNESBROOK SUBSTATION						Customers affected by LOS						3870
Main 33kV Supply	Annesbrook		Backup	Railway Reserve		Substation	Annesbrook					
Non equipment incidents						Non equipment incidents						
Incident	Probability H/M/L/N	Supply Restoration Time I/S/M/L/E	Risk	Risk Management Strategy	Risk Treatment Action	Incident	Probability H/M/L/N	Supply Restoration Time I/S/M/L/E	Risk	Risk Management Strategy	Risk Treatment Action	
Earthquake	M	L	3715	Contingency Plan - Insurance	Ref Disaster Recovery Plan	Earthquake	M	E	13003	Contingency Plan - Insurance	Ref Disaster Recovery Plan	
Landslip/movement	L	I	77	Accept Risk	Nil	Landslip/movement	N	L	372	Accept Risk	Nil	
Flood/tsunami	L	I	77	Accept Risk	Nil	Flood/tsunami	N	L	372	Accept Risk	Nil	
Extreme weather	L	I	77	Accept Risk	Nil	Extreme weather	L	I	77	Accept Risk	Nil	
Aircraft crash	N	I	15	Accept Risk	Nil	Aircraft crash	N	E	1300	Contingency Plan - Insurance	Ref Disaster Recovery Plan	
Road/rail crash	N	I	15	Accept Risk	Nil	Road/rail crash	N	M	93	Accept Risk	Nil	
Trees	L	I	77	Accept Risk	Nil	Fire (outside source)	L	M	464	Accept Risk	Nil	
Fire (outside source)	L	I	77	Accept Risk	Nil	Security/vandal	L	M	464	Accept Risk	Nil	
Human incident	L	I	77	Accept Risk	Nil	Human incident	L	S	232	Accept Risk	Nil	
Other	N	N/A	0	Accept Risk	Nil	Other	N	N/A	0	Accept Risk	Nil	
Equipment incidents						Equipment incidents						
Incident	Probability H/M/L/N	Supply Restoration Time I/S/M/L/E	Risk	Risk Management Strategy	Risk Treatment Action	Incident	Probability H/M/L/N	Supply Restoration Time I/S/M/L/E	Risk	Risk Management Strategy	Risk Treatment Action	
Loss 1 pole/span	L	I	77	Accept Risk	Nil	Loss 1 inc 33kV CB	L	I	77	Accept Risk	Nil	
Loss 2 -3 poles/spans	L	I	77	Accept Risk	Nil	Loss 2 inc 33kV CBs	N	I	15	Accept Risk	Nil	
Loss 3 -5 poles/spans	L	I	77	Accept Risk	Nil	Loss 1 transformer	L	I	77	Accept Risk	Nil	
Loss >5 poles/spans	L	I	77	Contingency Plan - Insurance	Ref Disaster Recovery Plan	Loss 2 transformers	L	L	1858	Contingency Plan - Insurance	Ref Disaster Recovery Plan	
Loss river xing span	N	N/A	0	Accept Risk	Nil	Loss 1 33kV bus section	N	I	15	Accept Risk	Nil	
Loss major span	L	I	77	Accept Risk	Nil	Loss 2 33kV bus sections	N	L	372	Accept Risk	Nil	
Single point cable fault	N	N/A	0	Accept Risk	Nil	Loss 1 inc 11kV CB	L	I	77	Accept Risk	Nil	
< 100 m cable damage	N	N/A	0	Accept Risk	Nil	Loss 2 inc 11kV CBs	L	L	1858	Contingency Plan - Insurance	Ref Disaster Recovery Plan	
0.1-1km cable damage	N	N/A	0	Accept Risk	Nil	Loss 1 feeder CB	L	I	77	Accept Risk	Nil	
> 1 km cable damage	N	N/A	0	Accept Risk	Nil	Loss 2 feeder CBs	L	I	77	Accept Risk	Nil	
						Loss >2 feeder CBs	L	L	1858	Contingency Plan - Insurance	Ref Disaster Recovery Plan	
						Loss 1 half switchboard	L	L	1858	Contingency Plan - Insurance	Ref Disaster Recovery Plan	
						Loss complete swboard	L	L	1858	Contingency Plan - Insurance	Ref Disaster Recovery Plan	
						Control room fire	L	L	1858	Contingency Plan - Insurance	Ref Disaster Recovery Plan	
Total Substation Risks Index excluding Earthquake			16192									
Substation Risk Index per Customer			4.184									

HOPE SUBSTATION										Customers affected by LOS	3950
Main 33kV Supply	Hope Feeder		Backup	Railway Reserve Feeder							
Non equipment incidents											
Incident	Probability H/M/L/N	Supply Restoration Time I/S/M/L/E	Risk	Risk Management Strategy	Risk Treatment Action	Incident	Probability H/M/L/N	Supply Restoration time I/S/M/L/E	Risk	Risk Management Strategy	Risk Treatment Action
Earthquake	M	L	3792	Contingency Plan - Insurance	Ref Disaster Recovery Plan	Earthquake	M	E	13272	Contingency Plan - Insurance	Ref Disaster Recovery Plan
Landslip/movement	L	I	79	Accept Risk	Nil	Landslip/movement	N	L	379	Accept Risk	Nil
Flood/tsunami	L	I	79	Accept Risk	Nil	Flood/tsunami	N	L	379	Accept Risk	Nil
Extreme weather	L	I	79	Accept Risk	Nil	Extreme weather	L	I	79	Accept Risk	Nil
Aircraft crash	N	I	16	Accept Risk	Nil	Aircraft crash	N	E	1327	Contingency Plan - Insurance	Ref Disaster Recovery Plan
Road/rail crash	N	I	16	Accept Risk	Nil	Road/rail crash	N	N/A	0	Accept Risk	Nil
Trees	L	I	79	Accept Risk	Nil	Fire (outside source)	L	M	474	Accept Risk	Nil
Fire (outside source)	L	I	79	Accept Risk	Nil	Security/vandal	M	M	948	Accept Risk	Nil
Human incident	L	I	79	Accept Risk	Nil	Human incident	L	S	237	Accept Risk	Nil
Other	N	N/A	0	Accept Risk	Nil	Other	N	N/A	0	Accept Risk	Nil
Equipment incidents						Equipment incidents					
Incident	Probability H/M/L/N	Supply Restoration Time I/S/M/L/E	Risk	Risk Management Strategy	Risk Treatment Action	Incident	Probability H/M/L/N	Supply Restoration Time I/S/M/L/E	Risk	Risk Management Strategy	Risk Treatment Action
Loss 1 pole/span	L	I	79	Accept Risk	Nil	Loss 1 inc 33kV CB	L	I	79	Accept Risk	Nil
Loss 2 –3 poles/spans	L	I	79	Accept Risk	Nil	Loss 2 inc 33kV CBs	N	S	47	Accept Risk	Nil
Loss 3 –5 poles/spans	L	I	79	Accept Risk	Nil	Loss 1 transformer	M	I	158	Accept Risk	Nil
Loss >5 poles/spans	L	L	1896	Accept Risk	Nil	Loss 2 transformers	L	L	1896	Contingency Plan	Ref Disaster Recovery Plan
Loss river xing span	N	N/A	0	Accept Risk	Nil	Loss 1 33kV bus section	N	I	16	Accept Risk	Nil
Loss major span	L	I	79	Accept Risk	Nil	Loss 2 33kV bus sections	N	N/A	0	Accept Risk	Nil
Single point cable fault	N	N/A	0	Accept Risk	Nil	Loss 1 inc 11kV CB	L	I	79	Accept Risk	Nil
< 100 m cable damage	N	N/A	0	Accept Risk	Nil	Loss 2 inc 11kV CBs	L	L	1896	Contingency Plan	Ref Disaster Recovery Plan
0.1-1km cable damage	N	N/A	0	Accept Risk	Nil	Loss 1 feeder CB	L	I	79	Accept Risk	Nil
> 1 km cable damage	N	N/A	0	Accept Risk	Nil	Loss 2 feeder CBs	L	I	79	Accept Risk	Nil
						Loss >2 feeder CBs	L	L	1896	Contingency Plan	Ref Disaster Recovery Plan
						Loss 1 half switchboard	L	M	474	Accept Risk	Nil
Total Substation Risks Index excluding Earthquake			17032			Loss complete swboard	L	L	1896	Contingency Plan	Ref Disaster Recovery Plan
Substation Risk Index per Customer			4.312			Control room fire	L	L	1896	Contingency Plan	Ref Disaster Recovery Plan

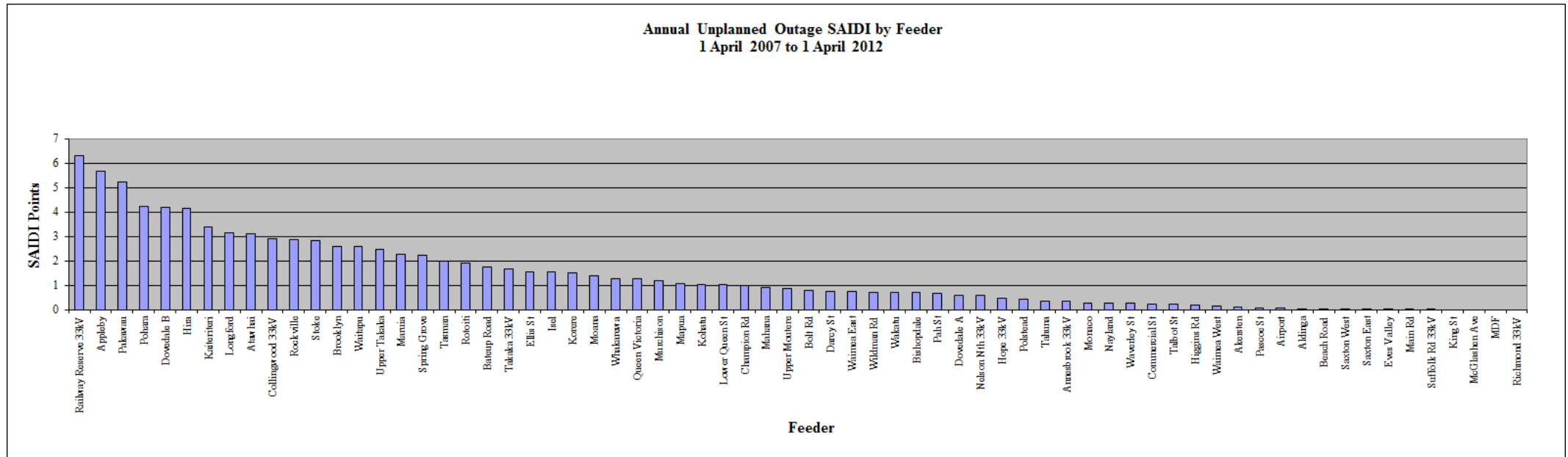
SONGER ST SUBSTATION						Customers affected by LOS						5160
Main 33kV Supply	Songer St Feeder		Backup	Railway Reserve Feeder		Substation	Songer St					
Non equipment incidents						Non equipment incidents						
Incident	Probability H/M/L/N	Supply Restoration Time I/S/M/L/E	Risk	Risk Management Strategy	Risk Treatment Action	Incident	Probability H/M/L/N	Supply Restoration time I/S/M/L/E	Risk	Risk Management Strategy	Risk Treatment Action	
Earthquake	M	L	4954	Contingency Plan - Insurance	Ref Disaster Recovery Plan	Earthquake	M	E	17338	Contingency Plan - Insurance	Ref Disaster Recovery Plan	
Landslip/movement	L	I	103	Accept Risk	Nil	Landslip/movement	N	L	495	Accept Risk	Nil	
Flood/tsunami	L	I	103	Accept Risk	Nil	Flood/tsunami	N	L	495	Accept Risk	Nil	
Extreme weather	L	I	103	Accept Risk	Nil	Extreme weather	L	I	103	Accept Risk	Nil	
Aircraft crash	N	I	21	Accept Risk	Nil	Aircraft crash	N	E	1734	Contingency Plan - Insurance	Ref Disaster Recovery Plan	
Road/rail crash	N	I	21	Accept Risk	Nil	Road/rail crash	N	M	124	Accept Risk	Nil	
Trees	L	I	103	Accept Risk	Nil	Fire (outside source)	L	L	2477	Mitigate Risk	Cut nearby trees	
Fire (outside source)	L	I	103	Accept Risk	Nil	Security/vandal	L	M	619	Accept Risk	Nil	
Human incident	L	I	103	Accept Risk	Nil	Human incident	L	S	310	Accept Risk	Nil	
Other	N	N/A	0	Accept Risk	Nil	Other	N	N/A	0	Accept Risk	Nil	
Equipment incidents						Equipment incidents						
Incident	Probability H/M/L/N	Supply Restoration Time I/S/M/L/E	Risk	Risk Management Strategy	Risk Treatment Action	Incident	Probability H/M/L/N	Supply Restoration Time I/S/M/L/E	Risk	Risk Management Strategy	Risk Treatment Action	
Loss 1 pole/span	L	I	103	Accept Risk	Nil	Loss 1 inc 33kV CB	L	I	103	Accept Risk	Nil	
Loss 2 -3 poles/spans	L	I	103	Accept Risk	Nil	Loss 2 inc 33kV CBs	N	I	21	Accept Risk	Nil	
Loss 3 -5 poles/spans	L	I	103	Accept Risk	Nil	Loss 1 transformer	M	I	206	Accept Risk	Nil	
Loss >5 poles/spans	L	I	103	Accept Risk	Nil	Loss 2 transformers	L	L	2477	Contingency Plan	Ref Disaster Recovery Plan	
Loss river xing span	N	N/A	0	Accept Risk	Nil	Loss 1 33kV bus section	N	I	21	Accept Risk	Nil	
Loss major span	L	I	103	Accept Risk	Nil	Loss 2 33kV bus sections	N	N/A	0	Accept Risk	Nil	
Single point cable fault	L	I	103	Accept Risk	Nil	Loss 1 inc 11kV CB	L	I	103	Accept Risk	Nil	
< 100 m cable damage	L	L	2477	Accept Risk	Nil	Loss 2 inc 11kV CBs	L	L	2477	Contingency Plan	Ref Disaster Recovery Plan	
0.1-1km cable damage	N	L	495	Accept Risk	Nil	Loss 1 feeder CB	L	I	103	Accept Risk	Nil	
> 1 km cable damage	N	N/A	0	Accept Risk	Nil	Loss 2 feeder CBs	L	I	103	Accept Risk	Nil	
						Loss >2 feeder CBs	L	L	2477	Contingency Plan	Ref Disaster Recovery Plan	
						Loss 1 half switchboard	L	M	619	Accept Risk	Nil	
Total Substation Risks Index excluding Earthquake			24273			Loss complete swboard	L	L	2477	Contingency Plan	Ref Disaster Recovery Plan	
Substation Risk Index per Customer			4.704			Control room fire	L	L	2477	Contingency Plan	Ref Disaster Recovery Plan	

**NetworkTasman - Relative Network Component Risks
(excluding earthquake induced events)**



APPENDIX J

J. FEEDER RELIABILITY ANALYSIS



APPENDIX K

K. CUSTOMER ENGAGEMENT

1.0 Customer Engagement Compliance Statement

1.1 REQUIREMENT FOR CUSTOMER COMMUNICATION

Section 6.1(c) of the Commerce Act (Electricity Line Thresholds) Notice 2004 sets out the following requirements for Customer Communication by electricity distribution businesses:

Test: At least once during the period of 2 years ending 31 March 2006, and at least once during the period of 2 years ending 31 March 2008, a distribution business is to -

- (i) properly advise (or ensure that another person properly advises on its behalf) its customers (or another person that accurately reflects the interests of those customers) about the price-quality trade offs available to them in relation to the goods and services provided by the distribution business; and
- (ii) consult (or ensure that another person consults on its behalf) with its customers (or another person that accurately reflects the interests of those customers) about the quality of goods and services that they require, with reference to the prices of those goods and services; and
- (iii) properly consider the views expressed by customers during and after that consultation; and
- (iv) adequately take these views into account when making its asset management decisions.

Result: NTL has met the requirements for customer communication

1.2 PURPOSE

The purpose of this report is to demonstrate NTL's compliance with customer communicate requirements concerning price and supply quality trade offs pursuant to Sections 6(1)(c) of the Commerce Act (Electricity Lines Thresholds) Notice 2004 dated 31 March 2004.

1.3 DEFINITION OF SERVICE QUALITY

Service quality is not defined in the Gazette Notice and the Commerce Commission has not provided a definition in any subsequent publication. Therefore for the purposes of section 6.1(c), NTL defines service quality to include those attributes of the distribution service identified in NTL's Asset Management Plan ("AMP") in sections

- 4.1 Supply Quality
- 4.2 Supply Reliability

In summary from the AMP, supply quality concerns acceptable voltage, harmonic level & level of interference while supply reliability concerns the frequency and length of outages and adequacy of NTL response times.

The AMP is available on the company's website <http://www.networktasman.co.nz>

In previous consumer engagement work in 2004 & 2006 the NTL consumers surveyed ranked the supply attributes listed below in the following order of importance:

Level of Importance	Service Attribute
Most Important	Continuity of supply – minimise interruptions
Second Most Important	Restoration Times – getting the lights back on quickly
Third Most Important	Power Quality – no flicker or surges
Fourth Most Important	Communication – sufficient notification of planned outages

Clearly supply reliability as per Section 4.2 of the AMP was ranked by consumers as the most fundamental service performance measure in the prior surveys.

1.4 PRACTICAL LIMITATIONS CONSTRAINING CONSULTATION ON SERVICE QUALITY

Public Good Attributes of Supply Quality

Due to the inherent physical properties of distribution systems, electricity distributors are generally unable to change service quality to one consumer without also altering supply quality to many other customers. Delivery of higher (lower) service quality in response to a particular consumer's request may lead to over (under) delivery of quality attributes provided to other consumers. Supply quality on an electricity distribution network, for all but the largest of consumers, exhibits strong public good (rather than private good) characteristics. Therefore consultations with individual mass market consumers suggesting availability of "offers" of unique price/quality tradeoffs on the shared network is both unrealistic and misleading.

In common with other goods with strong public good attributes, making collective choices about the appropriate level of service quality on the network commons is problematic. Consequently NTL uses a combination of regulated minimum performance standards, contractual commitments with retailers, benchmarking to good industry practice and general consumer feedback as key proxies for consumer choice concerning service quality delivery.

NTL Contractual Obligations

Contractually NTL's service quality obligations to mass market consumers are determined in Use of Systems Agreements with retailers. Under these contractual arrangements NTL wholesales line function services, in bulk, to its primary customers, the retailers. This industry structure arose as a consequence of government legislation in 1998 and retailers took over the role of consumers' agent in terms monitoring and negotiating for the delivery of supply quality on distribution networks. Technically NTL has no direct relationships with individual consumers under these contractual arrangements. With the exception of five large customers supplied directly under conveyancing arrangements, the remaining 35,000+ NTL consumers are supplied under Use of Systems Agreements with electricity retailers. The Commerce Commission's customer consultation requirements under Section 6.1(c) are inconsistent with NTL's legal and contractual obligation to negotiate and wholesale line function services to electricity retailers at agreed service standards.

1.5 COMPLIANCE EVIDENCE - CONSUMER ENGAGEMENT - SECTION 6 (1) (C)

Activity	Advise 6 (1) (c) (i)	Consult 6 (1) (c) (ii)	Consider Views 6 (1) (c) (iii)	Action 6 (1) (c) (iv)
NT Trust	<ul style="list-style-type: none"> Trustees are elected representatives of local consumers Trustees themselves are consumers on NTL's network Trustees have regular meetings with the NTL Board and CEO Trustees have annual involvement in the SCI process The SCI is a public document available on NTL's web site and includes <ul style="list-style-type: none"> service quality targets cost of service targets net earnings targets dividend and discount targets capital program and pricing principles. NTL's Annual report compares actual performance against SCI targets NTL's annual report and disclosure statements are publicly available, posted on the website. and are made available to Trustees 	<ul style="list-style-type: none"> SCI service quality, price & cost and discount & dividend targets are negotiated annually between Trustees and NTL Directors in open meeting NTL Directors and Trustees are themselves consumers on NTL's network NTL's three largest consumers (by annual consumption) have right to appoint one Trustee on a rotational basis NTL Directors and CEO meet with Trustees on a regular basis Consumers have ready access to Trust meetings, Trustees and NTL Directors Separate section for NT Trust on company web site including contact details for the Trust and trustees 	<ul style="list-style-type: none"> Trustees can readily advocate consumer views to NTL at any time NTL seeks annual feedback from trustees on draft quality targets, pricing principles, revenue, cost, discount and dividend targets and this is considered and where agreed, incorporated in the final SCI document NTL Board and NT Trust must both sign off SCI annually The NTL Directors and CEO consider Trustee views at regular meetings. 	<ul style="list-style-type: none"> Final SCI document approved by Trustees SCI linked to AMP and NTL strategic direction & budgets NTL reports actual performance outcomes against SCI in annual financial statements & these are tabled in open forum at Trust AGM Trustees are required to undertake periodic ownership reviews of NTL whereby performance of company's service quality, revenue, costs and asset management is subject to independent expert review Trustees appoint NTL directors NTL Directors & CEO respond to any Trustee queries raised at regular meetings or at any other time.

Line Tariff Options	<ul style="list-style-type: none"> Tariffs and discounts are reviewed annually by NTL Media releases used to explain any changes Tariffs are advertised annually in local papers & published on website Communicated directly to retailers Explanation of price-service level tradeoff for each tariff option posted on website and made available to consumers, retailers and electrical contractors. Responses provided to direct customer enquiries Advice on tariff options & supply capacities provided by NTL on establishment of new connections 	<ul style="list-style-type: none"> Consultation with NT Trustees at time of SCI negotiation concerning revenue, discount and dividend targets and structures and pricing principles Consultation with retailers over pricing methodology and any major changes Consultation with retailers over tariff structure and options and service level tradeoffs within tariff options. Response to direct approaches from consumers concerning choice of tariff options and connection capacities. Response to direct approaches from contractors upgrading / changing consumer supply requirements EC mandates on UOSA /consumer contracts followed 	<ul style="list-style-type: none"> Feedback from trustees, retailers, consumers and contractors considered and where appropriate incorporated in tariff and discount setting processes 	<ul style="list-style-type: none"> Reflected in development of critical agreements and documents including: <ul style="list-style-type: none"> Use of Systems agreement with retailers, SCI with Trustees and Company AMP & budgets Consumers can self select tariff options & supply capacities that best suited to their needs after seeking advice from company / contractors / retailers
Commitments to Retailers	<ul style="list-style-type: none"> Retailers are consumers' agents for procurement of line services Agreement on service quality standards for tariff options are detailed in Use of Systems Agreement (UOSA) with retailers. Retailers reflect service quality and price information in their customer agreements. UOSA is publicly available and disclosed on NTL's website A separate retailer section is provided on NTL's website NTL required to provide service quality reports to retailers on request 	<ul style="list-style-type: none"> Use of System Agreements are negotiated with retailers and are now guided by model standards mandated by the EC Retailers have ability to call for reviews and to negotiate amendments to the provisions of agreements by giving notice Retailers can request any specific reports on service quality performance as may be reasonably required NTL must provide retailer with a written report within 15 days after advice of an inquiry / complaint from a retailer's customer 	<ul style="list-style-type: none"> Feedback from retailers is considered and incorporated in service quality planning and pricing EC models and mandates followed by NTL, as are any regulatory requirements concerning service and pricing 	<ul style="list-style-type: none"> Compensation payments available where service levels fall short of those specified in Use of System Agreements Service performance outcomes become inputs into asset management planning, capital and opex commitments and works contract negotiations and performance payments.
Major Customer Direct Connection Agreements	<ul style="list-style-type: none"> Direct supply arrangements with four largest consumers are in place Service and price options considered when agreements formed and when renewed Power factor advice is provided periodically Direct notification of planned outages provided by letter 	<ul style="list-style-type: none"> Major customers have direct relationship with, and direct access to, NTL as their distributor Site visits and meetings occur as required Customers can explore options for change of service level on request General manager of largest customer is an NTL director 	<ul style="list-style-type: none"> Feedback from direct connect consumers considered and incorporated in service quality planning and pricing NTL's 3 largest consumers appoint one Trustee on a rotational basis 	<ul style="list-style-type: none"> Compensation payments where service levels fall short of those specified in agreements Any changes in connection terms agreed individually with these consumers reflected in service delivery standards, systems capex and opex and line charges payable by these customers

Large Customer Surveys, Feedback and Direct Interaction	<ul style="list-style-type: none"> ▪ Periodic survey uses selection of consumers from 120 largest and provides opportunity to respond to price quality tradeoff options and to record perceptions of service quality performance ▪ NTL advises on physical supply options and tariff choices at the time of connection or when directly contacted by consumers or their contractors. ▪ All tariff changes notified directly by individual letter and information on benefits of load management available on NTL website. ▪ Power factor advice provided periodically & individual. TOU data is also made readily available. ▪ Access to separate "Consumer" section on NTL website ▪ Direct notification of planned outages by letter 	<ul style="list-style-type: none"> ▪ Direct telephone communication by independent third party ▪ Questioned regarding: <ul style="list-style-type: none"> ➢ relative importance of particular supply attributes ➢ NTL performance with respect to these supply attributes ➢ desirability of alternative price quality scenarios ➢ power flicker concerns and perceptions ▪ Five largest consumers have right to appoint one NT trustee on rotational basis ▪ Direct contact occurs between large customers & NTL as required ▪ Consider large customer views concerning timing of any planned outages 	<ul style="list-style-type: none"> ▪ Tabulate and analyse customer responses to questionnaires ▪ Identify issues arising that require action ▪ Responses summarised in following section of this document ▪ Feedback considered and incorporated in service quality planning and pricing ▪ Trustee representative can have views considered at meetings 	<ul style="list-style-type: none"> ▪ Results considered in annual asset management planning process ▪ Significant and unique issues raised by individual respondents considered and followed up ▪ General preference expressed for marginal increments in quality within established price structures and levels. ▪ Planned outage management structured to meet major customer business requirements where practicable ▪ Any changes in connection terms agreed individually with these consumers reflected in service delivery standards, systems capex and opex and line charges payable by these customers
General/Small Customer Feedback & Direct Interactions	<ul style="list-style-type: none"> ▪ NTL price and service information is published, publicly available and posted on website & includes: <ul style="list-style-type: none"> ➢ SCI ➢ Annual Report ➢ Information Disclosures ➢ AMP ➢ Tariff options ➢ UOSA ➢ Outage information ➢ Distribution code ➢ Capacity options ➢ Company & key personnel contact details ➢ Retailer & EGCC details ▪ Advise and supply tariff options when directly contacted by small consumers, their contractors or their retailers ▪ Consumers establishing new connections (about 500 pa. on average) to NTL network can obtain advice on options concerning <ul style="list-style-type: none"> ➢ connection location ➢ physical configuration ➢ service capacity /fusing ➢ expected reliability 	<ul style="list-style-type: none"> ▪ NTL consults with the following mass market consumer representatives: <ul style="list-style-type: none"> ➢ Retailers as consumers legal agents (see above) ➢ NT Trust as consumer elected representatives ▪ NTL Customer Services section responds to direct approaches from individual mass market consumers requesting new connections and service level changes. ▪ NTL advises and consults with consumers & their contractors concerning individual supply options and service level changes ▪ Feedback links to key staff available through NTL web site, consumer news letters and phone directories ▪ Direct network faults 0800 service line maintained 24 /7/365 by NTL and faults data monitored ▪ As a member, NTL is bound by the rules and processes of the Electricity and Gas Complaints Commission. 	<ul style="list-style-type: none"> ▪ Consider & respond to views expressed by consumer representatives such as retailers ▪ Consider & respond to views expressed by NT Trustees as consumer representative ▪ Consider views and concerns expressed in any direct contact initiated by mass market consumers ▪ Identify issues arising that require action ▪ NTL is at all times bound by EGCC processes and EC mandates 	<ul style="list-style-type: none"> ▪ Results considered in annual asset management planning process ▪ Issues resolved with retailers when concerns brought to NTL on behalf of their customers ▪ Significant and unique issues raised by individual respondents considered and followed up eg voltage complaints ▪ Where feasible provide price / service response for consumers making direct contact. ▪ Respond to relevant requirements of EGCC and EC ▪ Compensation payments made to effected consumers under UOSA where NTL fails to meet contracted performance standards

	<ul style="list-style-type: none"> ➤ load control and ➤ tariffs <p>from NTL at the time of application.</p> <ul style="list-style-type: none"> ▪ Separate “Consumer” section on NTL web site ▪ Power factor advice provided to new connections and periodically to selected larger sites ▪ Planned outage notification by mail drop or newspaper advertisement ▪ Communication of tree trimming notifications that specify consumer and NTL obligations and provide advice and identify options. 			
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2.0 Consumer engagement activity 2005-06

2.1 CONSULTATION REQUIREMENTS

The Commission's consumer consultation requirements are defined in Section 6(1)(c) of the Notice, and broadly require a lines company to:

- Properly advise its consumers about the price and quality trade-offs available.
- Consult with those consumers regarding the trade-offs.
- Properly consider the views expressed by consumers.
- Take those views into account when making asset management decisions.

2.2 CONSULTATION METHODOLOGY

It is not practical to address the requirements of section 6.1(c) solely through a process of direct consultation with selected consumers at discrete two year intervals of time. The Commerce Commission (see Sections 93 to 96 of the Targeted Control Regime Threshold Decisions document dated 1 April 2004) has also indicated that the lines companies are not expected to consult with large numbers of mass-market consumers.

NTL considers that engaging directly with groups of larger consumers, and using several reasonable proxies for the mass market fulfils the consultation requirements of Section 6.1(c).

NTL has segregated its consumer base into two groups for the consumer engagement process required by the regulations.

2.3 DEFINITION OF LARGE & SMALL USERS

In its Consumer Communication for the period ending 31 March 2008 NTL consulted with selected consumers from within the group of the 120 largest consumers (based on demand & energy consumption). This is justified on the grounds that these were, notionally at least, the only consumers with whom it could be at all realistic to discuss potential options relating to price and supply quality tradeoffs. These consumers all either had supply capacities in excess of 150kVA or used more than 250,000 kWh per annum.

This definition of "large" has been broadened over that previously used by NTL in the 2004 & 2006 surveys. In these previous surveys NTL sought the views of just the top 30 consumers in each instance. The group was expanded beyond the largest 30 consumers in 2008 to overcome the "survey fatigue" and poor response rate apparent within the original group when surveyed for a second time in 2006. For this reason the 30 largest customers were excluded from the survey this time round.

Small consumers are residually defined as all other consumers outside this group.

2.4 CONSULTATION WITH LARGE USERS

NTL engaged Phil Caffyn of Utility Consultants, Hamilton to independently engage with a sample of 43 larger consumers by telephone survey in March 2008.

The questionnaire used in this process is attached in 2.11(a) below.

Consumer responses to the 2008 survey are summarised graphically in 2.11(b) below.

The results obtained were broadly similar to those obtained in the previous two surveys:

- The most important attribute of electricity distribution is continuity of supply (reliability).
- The second most important attribute is restoration time (reliability)
- The third most important attribute was absence of flicker and fluctuations (quality)
- Sufficient advanced notice of planned shut downs also ranked highly
- Just about all consumers surveyed expressed a preference for paying about the same line charges to receive about the same level of supply reliability
- Most consumers also preferred to pay about the same line charges to receive about the same level of supply quality
- Consumers rated NTL's performance with respect to reliability and quality as Very Good with a slight skew towards Excellent.

Of the 43 customers selected for the survey, 25 participated fully, 14 explicitly declined to participate and 4 could not be reached. The consumers selected represented a reasonable cross section of NTL's base of larger consumers and combined, they account for approximately 25 GWh of the electricity conveyed annually across NTL's network.

2.5 CONSULTATION WITH SMALL USERS

Given the classification of large users above, NTL's other 35,250 mass market consumers are accordingly classified as "small" users.

Notwithstanding the impracticability of engaging in meaningful dialogue over price quality trade offs with individual small users, NTL maintains continuous and open communication channels with entities able to "accurately reflect the interests of" sizable groups of small consumers within the general mass market consumer base.

These entities include:

- Electricity Retailers operating on the network.
- Network Tasman Trust
- Electricity & Gas Complaints Commission

NTL decided to dispensed with the external survey of Network Tasman Trust and Electricity Retailers in 2008 due to prior experiences. Network Tasman Trust will always put forward consumers' service quality concerns to NTL whenever they arise, so any further survey is largely redundant. Prior surveys of major electricity retailers proved to be of very limited value and depth so were also discontinued.

Neither Network Tasman Trust nor the Electricity Retailers have raised any particular price and quality concerns since the prior survey. As previously reported Network Tasman Trust reports consumer complaints about reliability and line prices to be rare events.

2.6 PROCESSES FOR ACTING ON THESE RESPONSES

NTL has adopted the following processes for acting on consumer responses.

- NTL's AMP includes the consumer consultation phase in all major decisions concerning capacity and supply security.
- NTL will continue discussions with those consumers who have indicated that they may be interested in alternative options of price and supply quality.

2.7 CONSUMER QUESTIONNAIRE

(a) Questions posed to a sample of 43 larger users.

1. IMPORTANCE OF ELECTRICITY SERVICE COMPONENTS

There are many components of electricity service which are provided by NTL which include the following. Without thinking about how well NTL does any of the following, please tell me which three components of your electricity supply are most important.

- (a) Answering the phone quickly.
- (b) Keeping the power on all the time.
- (c) Quick processing of applications for new connections.
- (d) Advising on technical matters
- (e) Getting the power back on quickly if it goes off.
- (f) No flicker or surges.
- (g) Sufficient notice of planned shutdowns.

2. HOW WELL IS NTL's PERFORMING

Thinking about the components of electricity service discussed above, can you please use the words Poor, Average, Good, Very Good or Excellent to describe how well NTL does each of the following things.

- (a) Answering the phone quickly.
- (b) Keeping the power on all the time.
- (c) Quick processing of applications for new connections.
- (d) Advising on technical matters.
- (e) Getting the power back on quickly if it goes off.
- (f) No flicker or surges.
- (g) Sufficient notice of planned shutdowns.

3. IS POWER FLICKER AN ISSUE

Now I would like to talk some more about power flicker.

Using the words Never, Rarely, Sometimes or Often please tell me how often you personally notice power flicker.

Using the words Never, Rarely, Sometimes or Often please tell me how often power flicker is actually a problem for your business.

4. PREFERENCES FOR PRICE, RELIABILITY AND POWER QUALITY

Now I would like to talk about possible alternatives to the reliability of your present electricity supply and the amount you pay for that supply. Please tell me which of the following alternatives you would prefer...

Price and Reliability

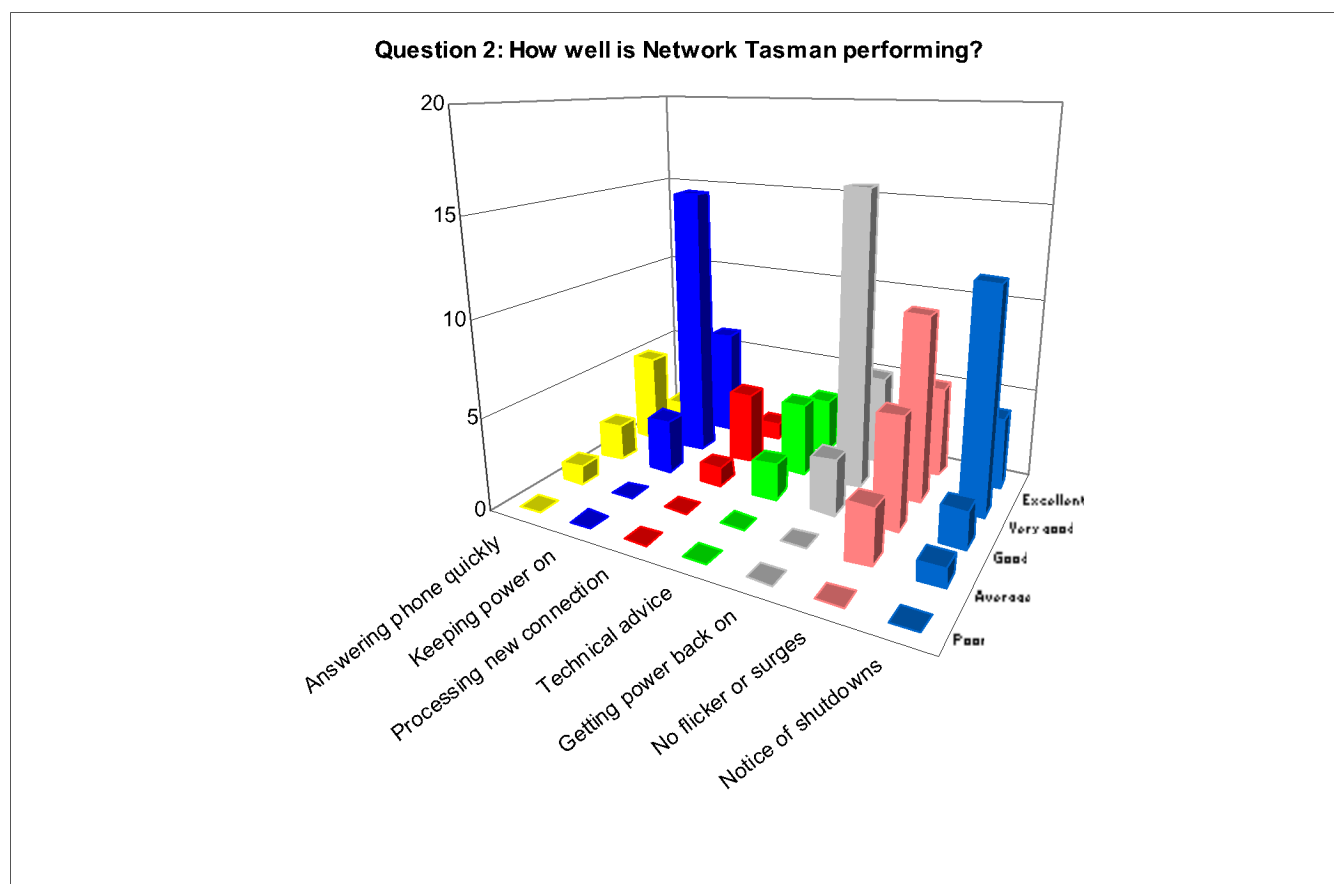
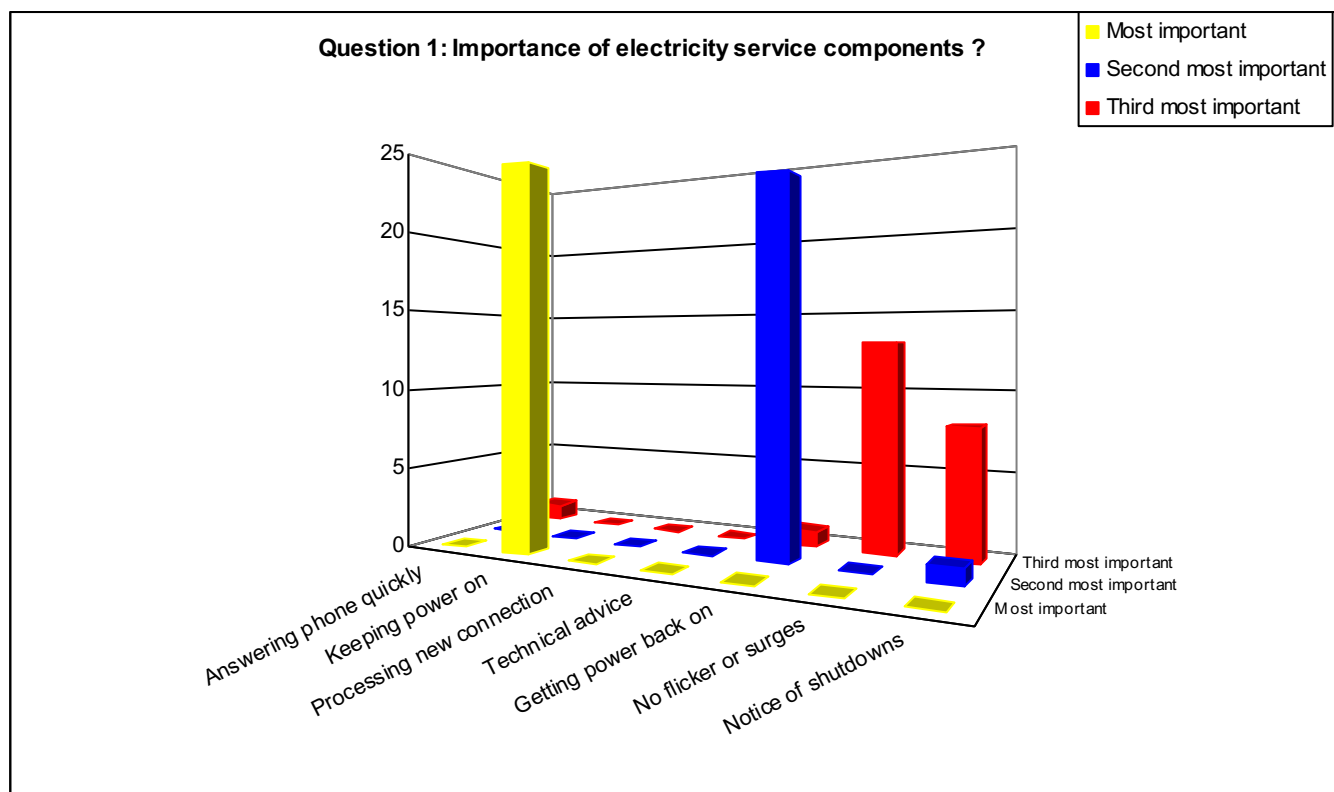
- (a) Pay a bit less to have a bit less reliability.
- (b) Pay about the same to have about the same reliability.
- (c) Pay a bit more to have a bit more reliability.
- (d) Pay a lot more to have a lot more reliability

Price and absence of Power Quality

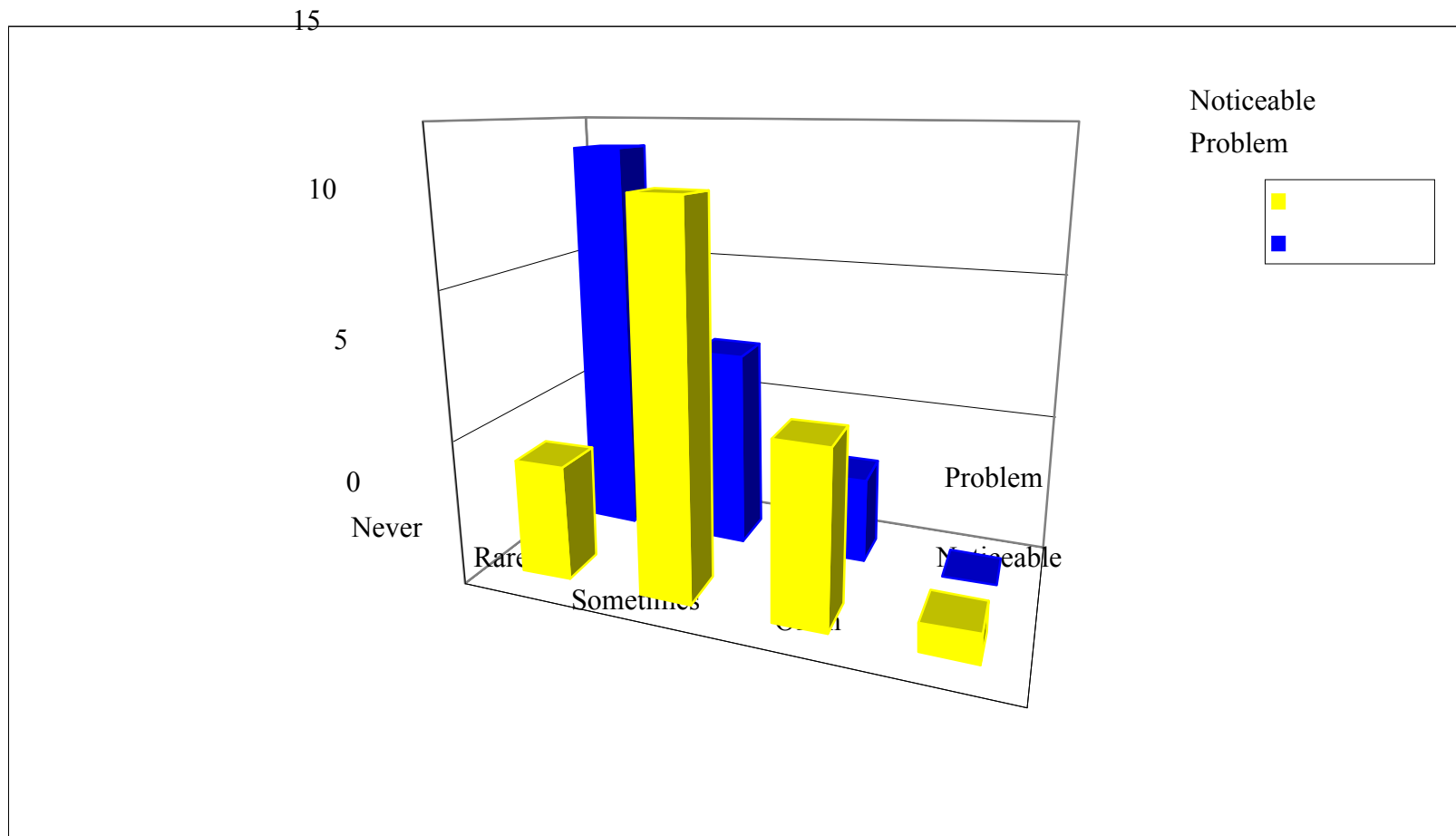
- (e) Pay a bit less to receive a bit more flicker or surge.
- (f) Pay about the same to receive about the same level of flicker or surge.
- (g) Pay a bit more to receive a bit less flicker or surge.
- (h) Pay a lot more to have a lot less flicker or surge

(b) Summary of Responses

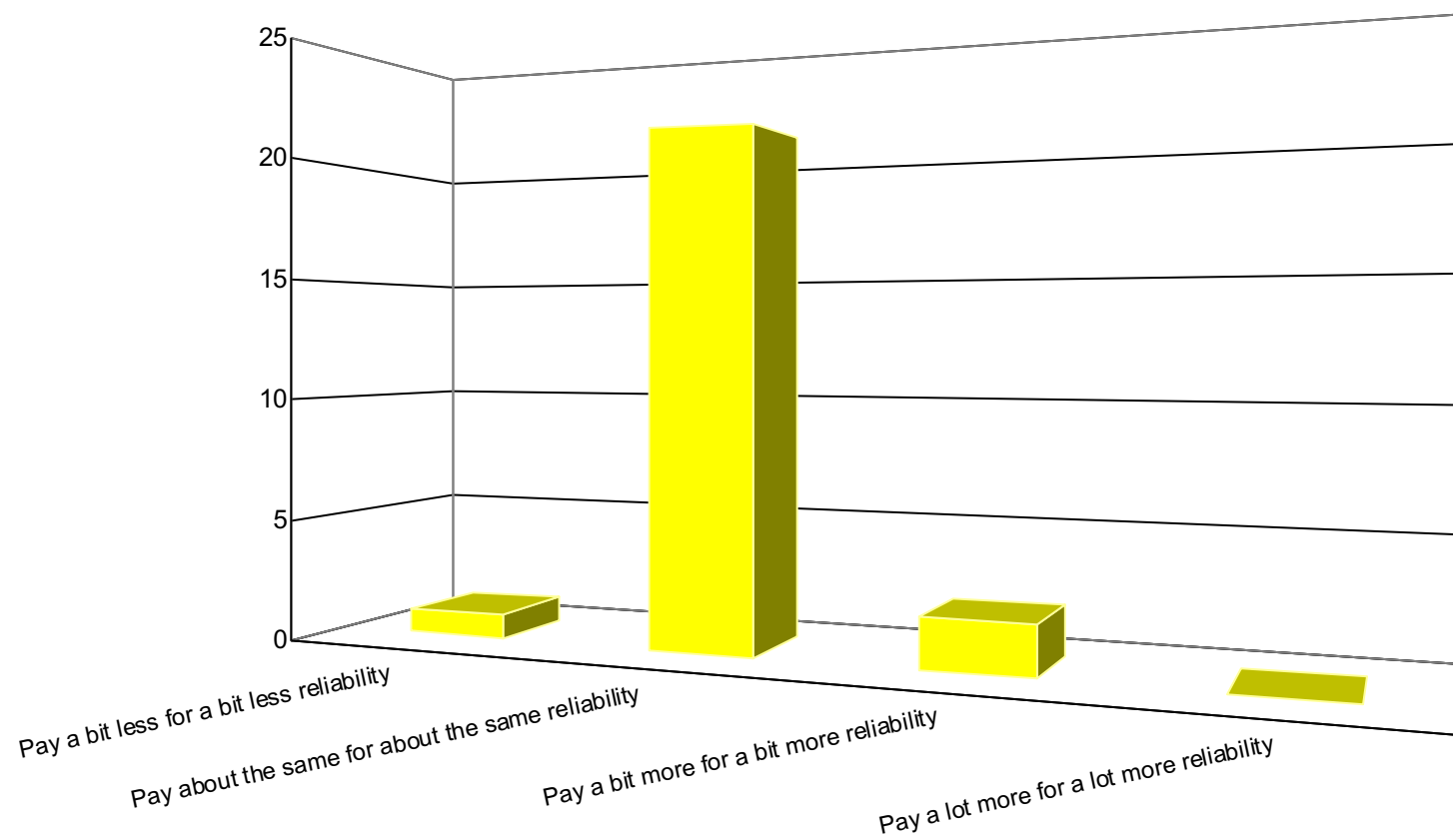
The following graphs provide a summary of the responses obtained from a survey of 43 of NTL's larger consumers.



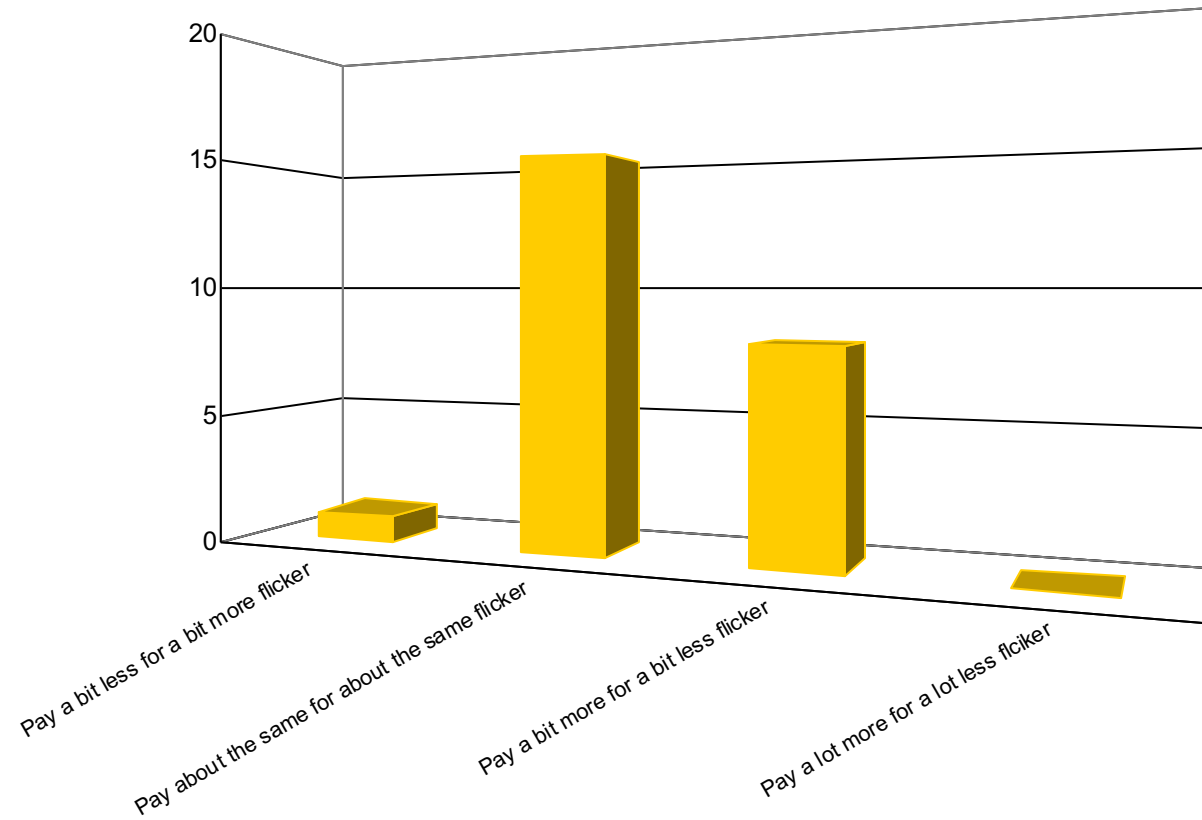
Question 3: Is power flicker an issue?



Question 4(a): Preference for price & reliability



Question 4(b): Preference for price & power quality



APPENDIX L

L. CONSUMER SURVEY 2012

Consumer survey 2012

**Compiled for Network Tasman Ltd
by Utility Consultants Ltd
www.utilityconsultants.co.nz
www.facebook.com/utilityconsultants**

August 2012

Summary

This report summarises the views and preferences obtained from the following sample space...

- The consumers ranked #2 to #40 by energy consumption, of which 28 surveys were completed.

The fraction of completed samples was 72%, from which some reasonably clear patterns have emerged, as follows...

- The most important aspect of electricity supply is continuity of supply.
- The second most important aspect of electricity supply is restoration of supply.
- The third most important aspect of electricity supply is predominantly no flicker & surges, with a few consumers replying sufficient notice of planned shutdowns as their third choice.
- Overall, consumers rate Network Tasman's performance in the most important aspects of continuity and restoration as Very Good with a slight skew towards Excellent.
- Flicker and surge seems to a problem almost as often as it is noticeable.
- Consumers have expressed a strong preference for continuing to pay about the same line charges to receive about the same reliability.
- Consumers have also expressed a strong preference for paying about the same to have about the same amount of flicker.

In terms of management activities, these conclusions give Network Tasman a strong community mandate to pursue the following tactics...

- Focus resources and attention on maintaining continuity and restoration.
- Keep line charges at about the same level as they currently are.
- Keep the level of continuity at about the same level as it currently.
- Keep the speed of restoration at about the same level as it currently.
- Keep the level of flicker about the same as it currently is.
- If creeping improvements in efficiency can be made, consumer responses imply that the freed up resources should be targeted to reducing flicker rather than improving reliability.

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1. Introduction

1.1 Background

Network Tasman recently commissioned a consumer survey to inform its asset management processes of market preferences for service levels and tariffs. This survey was completed during August 2012.

1.2 Survey sample space

This survey surveyed Network Tasman's large industrial consumers ranked #2 to #40 and resulted in 28 completed surveys.

Survey date	Market segment surveyed	Sample size and structure
2004	Large industrial #2 to #31	All consumers
2006	Large industrial #2 to #35	All consumers
2008	Large commercial #30 to #100	Random sample of 43
2012	Large industrial #2 to #40	All consumers (28 successfully surveyed)

Note that Network Tasman regularly engages with its' largest consumer, Nelson Pine Industries, which is excluded from this survey.

1.3 Survey response rates

The survey response rate was reasonable at 72%. The results obtained are very similar to the results obtained from the 3 previous Network Tasman surveys (2004, 2006 and 2008).

2. What is most important

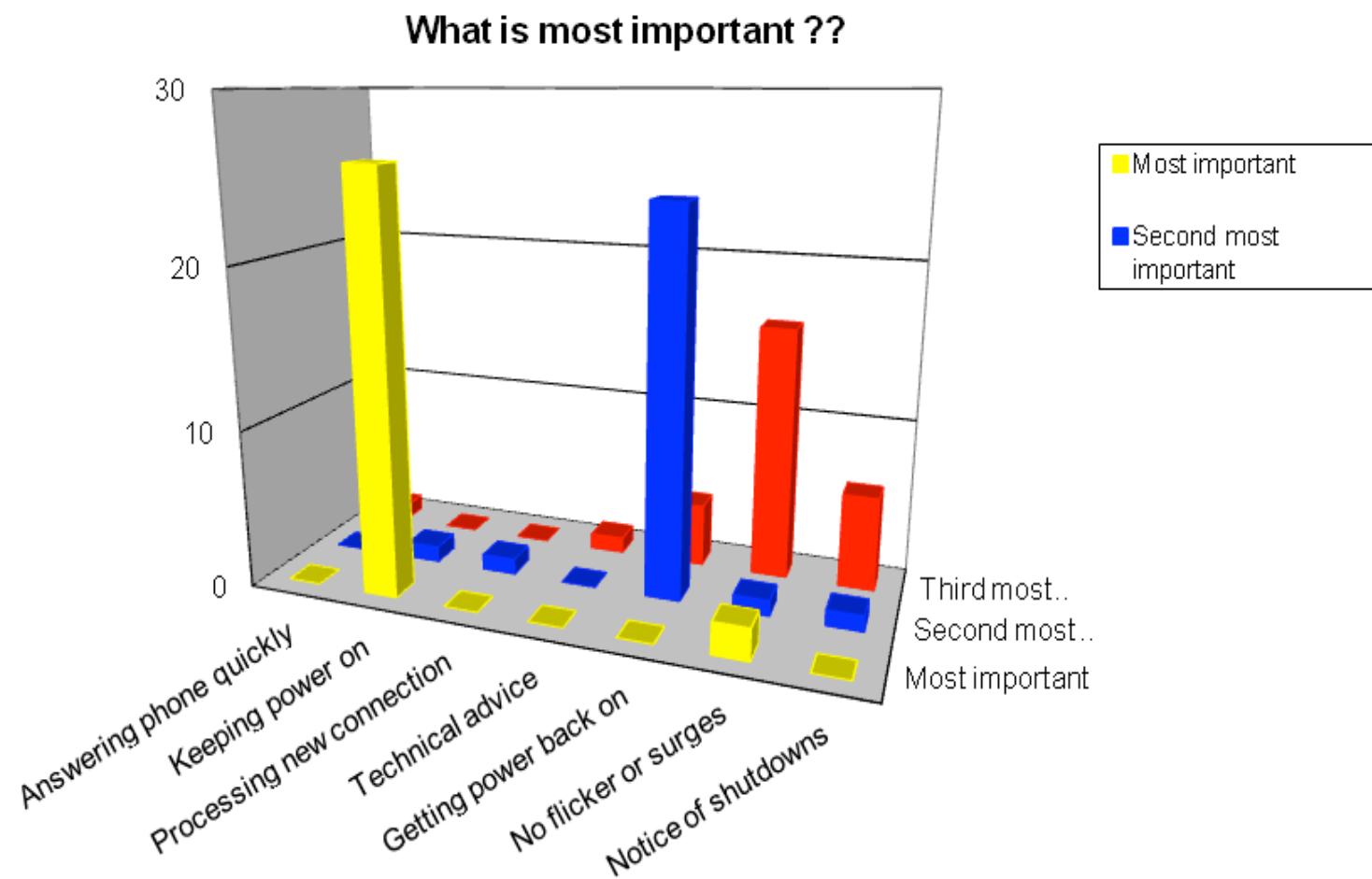
The first question asked consumers which of the following 7 aspects of electricity distribution did they consider to be most important, 2nd most important and 3rd most important...

- Answering the phone quickly when they called Network Tasman.
- Keeping the power on all the time.
- Quick processing of applications for new connections.
- Advising on technical matters.
- Getting the power back on quickly if it goes off.
- No flicker or surge.
- Sufficient notice of planned shutdowns.

Chart description – shows which aspects of electricity supply that consumers consider to be most important, 2nd most important and 3rd most important.

Interpretation – a clear majority of consumers consider continuity of supply to be most important, and restoration of supply to be second most important. Third most important was split about 2/3 to 1/3 between no flicker or surges and sufficient notice of planned shutdowns.

What is most important



3. How well is Network Tasman doing

The second question asked consumers how well Network Tasman is performing in each of the following 7 aspects of electricity distribution...

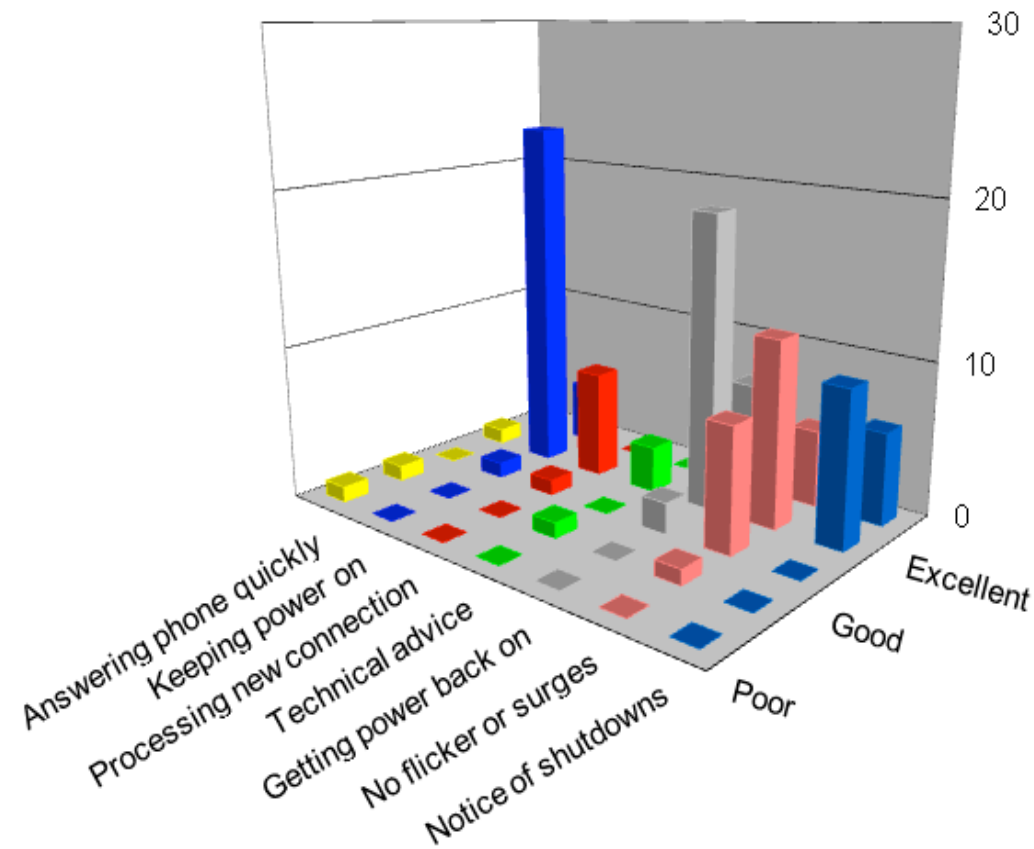
- Answering the phone quickly when they called Network Tasman.
- Keeping the power on all the time.
- Quick processing of applications for new connections.
- Advising on technical matters.
- Getting the power back on quickly if it goes off.
- No flicker or surge.
- Sufficient notice of planned shutdowns.

Chart description – shows consumer perception of performance for each aspect.

Interpretation – in the most and second most important aspects of continuity and restoration, consumers rank Network Tasman's performance as Very Good with a slight skew towards Excellent. In the third most important aspects of no flicker and surge, most consumers rated Network Tasman's performance as Very Good, but a definite number rated performance as only Good. In the area of sufficient notice of planned shutdowns, consumers rated Network Tasman's performance as almost evenly split between Very Good and Excellent.

How well is Network Tasman doing

How well is Tasman doing with each service aspect ??



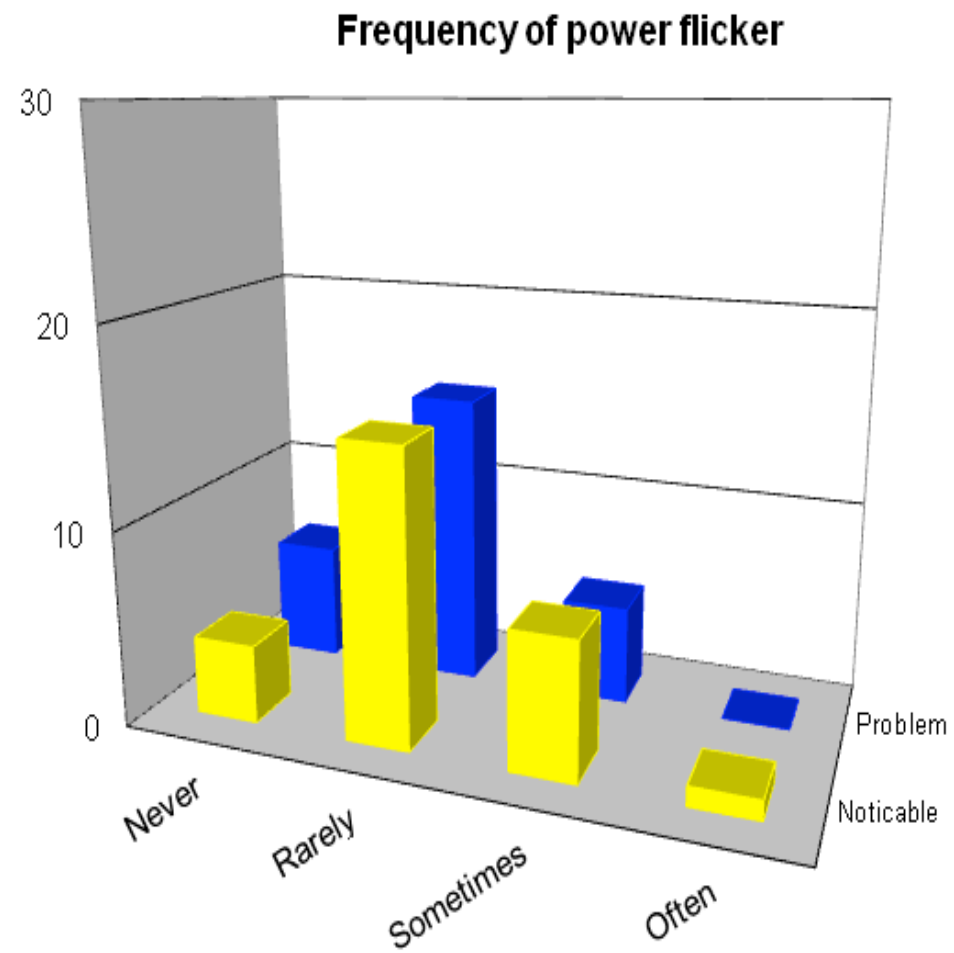
4. Is flicker an issue

This section asks consumers firstly how often flicker or surges are noticed at their premises, and then secondly how often is it actually a problem for their business.

Chart description – compares how often flicker or surge is noticed with how often it is actually a problem.

Interpretation – most consumers notice flicker Rarely with a definite skew to Sometimes. In terms of actually causing a problem, most consumers replied Rarely with a fairly even spread across never and sometimes. There was no obvious geographical clustering (inferred from phone numbers) of those consumers who replied that flicker was a problem Sometimes.

Notwithstanding the different sample space (the Top 30 to 100 consumers), it is noted from the 2008 consumer survey that the flicker seems to have become more of a problem with fewer consumers replying that flicker is Never a problem.



5. Preferences for price, reliability and absence of flicker

This question fulfils the statutory requirement to consult with consumers on the issue of supply quality and price. For the purposes of this exercise, Network Tasman has interpreted supply quality as the combination of continuity and restoration which is referred to as reliability which is supported by the conclusions in chapter 2 of this report.

Comments from consumers in other surveys performed by Utility Consultants indicated that flicker and surge is of increasing concern, so it was decided to augment this question with a second question on preferences for price and absence of flicker or surge.

5.1 Price & reliability

Consumers were asked to select their preferred option from the following four options...

- Pay a bit less to receive a bit less reliability.
- Pay about the same to receive about the same reliability.
- Pay a bit more to receive a bit more reliability.
- Pay a lot more to receive a lot more reliability.

Chart description – records the preferences of consumers for each of the 4 price – reliability options above.

Interpretation – consumers have indicated a strong preference for paying about the same line charges to receive about the same reliability. The few consumers who did say additional reliability would be nice also said that it was simply unaffordable.

5.2 Price & absence of flicker

Consumers were asked to select their preferred option from the following four options...

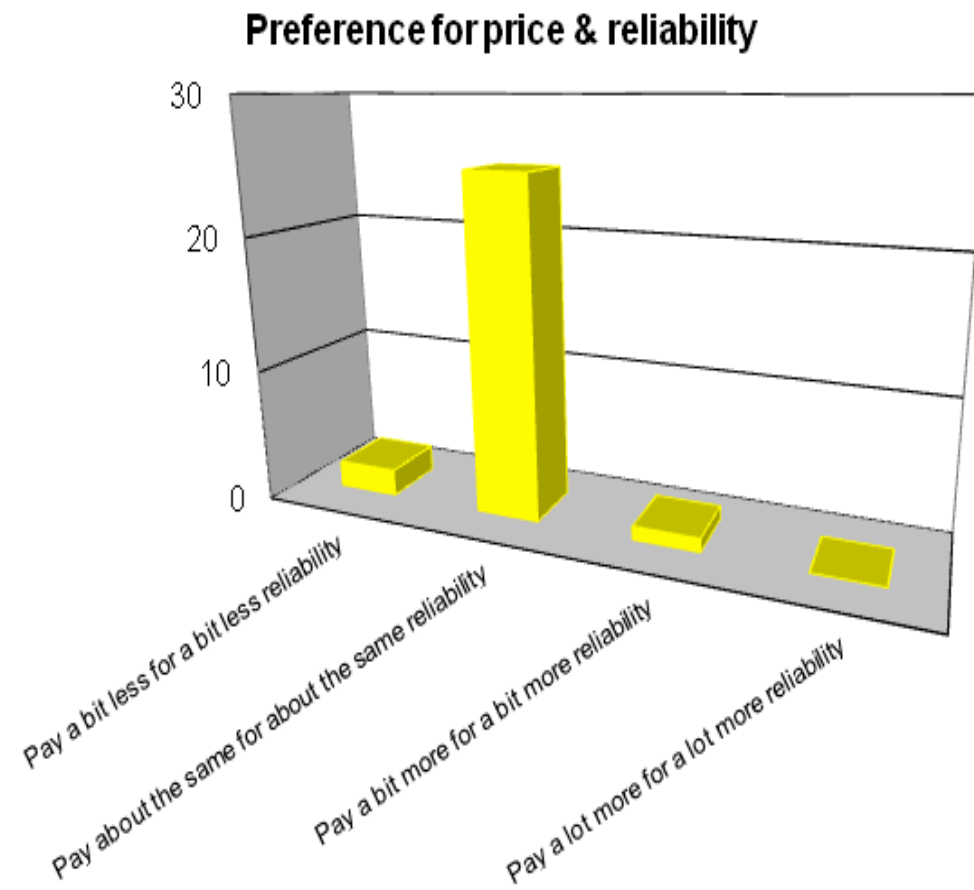
- Pay a bit less to receive a bit more flicker or surge.
- Pay about the same to receive about the same level of flicker or surge.
- Pay a bit more to receive a bit less flicker or surge.
- Pay a lot more to receive a lot less flicker or surge.

Chart description – records the preferences of consumers for each of the 4 price – flicker options above.

Interpretation – almost all consumers expressed a preference for paying about the same to receive about the same flicker and surge.

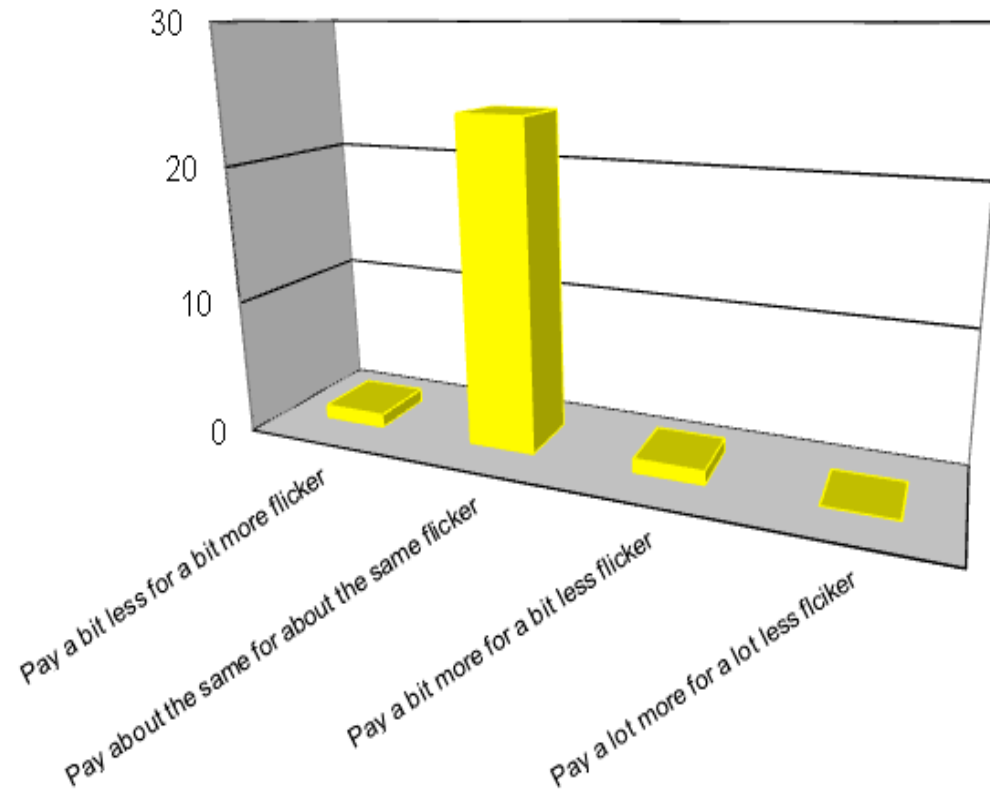
Notwithstanding the different sample space in the 2008 survey, it is noted that consumer preferences were split about 2/3 to 1/3 for paying about the same line charges to receive about the same level of flicker versus paying a bit more to receive a bit less flicker. Given that flicker seems to be more of a problem than it was in 2008, this suggests an unwillingness to pay more to have less flicker.

Preferences for price, reliability absence of flicker



Preferences for price, reliability absence of flicker

Preference for price & absence of flicker or surge



6. Comments, conclusions & recommendations

6.1 General comments from the survey

Some of the general comments that were expressed were as follows...

- Large consumers should be able to call a special phone number and get priority response. An even better approach could be for Network Tasman to text an estimate to each consumers' mobile phone.
- Large consumers need to know how long supply restoration will take ... for example some fruit packing and storage companies have labor costs of \$1,000 per hour at the height of the picking season, so they need to know if the power will be back on in 15 minutes or 4 hours.
- Consumers seem to accept that unplanned outages will occur – cars hitting poles was often quoted – but are less accepting of flicker and surge, in some cases because surges have caused expensive damage to computer equipment.
- Consumers appreciate Network Tasman proactively arranging planned shutdowns for off-seasons or weekends.

6.2 Conclusions

In the important areas of continuity and restoration, Network Tasman is performing Very Good with a slight skew towards Excellent. In the aspect of flicker and surge, there was a definite skew toward Good.

The aspect of flicker or surge continues to be of concern to consumers, possibly more so than in the 2008 survey (noting the different sample space) but with less willingness to pay more to have less flicker

6.3 Recommendations

It is recommended that Network Tasman consider the following initiatives...

- Having a dedicated phone line for say the Top 100 consumers that will be either manned during faults or provide a recorded message targeted to the in-bound phone number.
- Some sort of web-2-txt platform to advise the Top 100 consumers of likely restoration time.
- Some more work on how bad flicker actually is, and what can practically be done about. This may include educating consumers about the causes of flicker and how large industrial consumers can cause flicker.
- Continue working with consumers to schedule planned outages during their off-peak periods.

A1. Details of consumers surveyed

Network Tasman requested that as many as possible of the following consumers be phoned...

Consumer	Response
Tasman District Council	Completed
Talley's Group	Completed
CHH – Eves Valley	Completed
Turners & Growers	Completed
Nelson City Council	Completed
South Pine (Nelson)	Completed
Waimea Sawmillers	Completed
Tahuna Beach Camp	Completed
Foodstuffs (SI)	Completed
Tinline Properties	Completed
Nelson Suburban Club	Completed
Alliance Group	Completed
Cold Storage Nelson	Completed
Sealord Group	Completed
Maclab NZ Ltd	Completed
Compass Fruit	Completed
Ranzau Horticulture	Completed
Tasman Coldstores	Completed
Fairfield Orchards	Completed
Fulton Hogan	Completed
Ryman Healthcare	Completed
Air Nelson	Completed
Waimea College	Completed
Moutere Timber	Completed
Mitre 10 Mega Nelson	Completed
Tasman Bay Food Group	Completed
Kevin McLean	Completed
Motueka Lumber	Completed
Community Leisure Management Group	Couldn't contact
Birdhirst	Incomplete phone number provided
Telecom	Not contacted – number doubtful
Countdown Stoke	No answer from operator
Goldpine Industries	Tried 3x to contact
Redwood Cellars	Tried 3x to contact
Metlife Oakwoods	Not contacted
Fonterra	Kept going to voice mail
NZ King Salmon Group	Kept going to voice mail
Restaurant Brands (KFC)	Declined to participate
Whareama Rest Home	Not contacted

This gives 28 completed surveys from a target list of 39, giving a success rate of 72% which compares well with other surveys perform

APPENDIX M

M. DISASTER RECOVERY AND RESPONSE PLAN

NETWORK TASMAN DISASTER RESPONSE AND RECOVERY PLAN

EXECUTIVE SUMMARY

This plan outlines NTL's disaster response and recover strategy both for natural disasters and catastrophic events on either the NTL distribution network or the TransPower transmission network.

A major earthquake with an epicentre near Nelson City is potentially the worst case natural disaster to plan for. A high probability exists that a major event will occur in the Nelson region within the next 50 years. Recovery plans provide for alternate control centre, communication, media, resources, and priorities.

The worst case catastrophic event on the NTL distribution would be for the total loss of a zone substation from multiple transformer failures

The worst case catastrophic events on the TransPower transmission network are considered to be multiple transformer failures, and 220kV transmission tower failures. Either of these will have a major impact on supply availability to the Nelson region. Significant restrictions or total loss of supply for up to 3 days could result. Effective media communication and coordination with TransPower will be required. This plan will be updated to include priorities and strategies at a future stage when TransPower have completed their contingency planning review.

Under a declared civil defence emergency significantly impacting on electricity supplies, or major catastrophic events to the distribution or transmission networks an emergency management team would be formed to coordinate NTL's response and recovery. The appendices detail essential services, communication details, contractor resources, emergency stock, alternative equipment and material suppliers.

Key elements in any disaster recovery plan will be to establish:

- resource and manpower requirements if an extended loss of supply over several days is likely
- effective media liaison
- retailer communication
- coordination of recovery activities.

INTRODUCTION

Network Tasman

NTL is an electricity distribution company that owns, manages, and operates the distribution network in the Nelson Region excluding that of Nelson Electricity. The network is made up of overhead lines and underground cables, substations, switches and connection assets that distribute electricity from five TransPower bulk supply points located at Stoke, Motueka, Motupipi, Kikiwa and Murchison.

The operational headquarters of NTL is based in Richmond, and includes the management of all activities making up the operation and management of an electricity distribution network including maintenance, development and extensions for load growth and supply restoration after faults.

Purpose of Plan

The purpose of this document is to set out and document clearly established response and recovery plans relating to NTL's distribution network to be implemented in the event of either natural disasters or catastrophic events related to the failure of the distribution network or the TransPower transmission network.

EMERGENCY EVENTS

Natural Disasters

Expected natural disasters are outlined below.

Event	Likelihood	Impact	Comments
Earthquake	87% probability of mm force 7 in next 50yrs, and 67% mm 8 in next 100yrs	High	Most serious natural disaster for Network Tasman to prepare and respond to. Liquefaction in Nelson Port and Airport likely
Cyclone	Medium	Medium	Would result in a large number of lines down
Lightning Storm	Medium	Medium	Would most likely affect a large number of rural transformers. Possible damage to zone substations
Landslide	Medium	Low	Likely to be localised
Fire	Medium	Low	Could affect Atawhai 33kV feeder and other 11kV supplies
Flooding	High	Low	Relatively low impact on the electricity network- flooding may restrict restoration

Other Less Likely Events			
Tornadoes	Unlikely	Medium	Only relatively small tornadoes known to have occurred historically. A large tornado would cause major localised damage
Eruptions	Unlikely	Low	No active volcanoes but ash from eruption could impact on overhead lines and transmission lines to the Nelson region
Meteorites	Unlikely	High?	To date none known to have fallen in the Nelson region.
Tsunamis	Unlikely	Medium	Highest recorded in Nelson area 1.5m and would affect low lying areas

Network Tasman Distribution Network

The following events are considered to be of a major and catastrophic nature:

Event	Likelihood	Impact	Comments
Multiple Zone Transformer Failure	Low	High	Refer to contingency plan
Zone 33 or 11kV Bus Failure	Low	High	Refer to contingency plan
Multiple underground 33 or 11kV cable failures	Low	High	Refer to contingency plan
Zone substation fire	Low	High	Refer to contingency plan
Sabotage	Low	High	Refer to contingency plan
Major oil spill	Low	Medium	Refer to contingency plan

Transpower Transmission Network

The following events are considered to be of a major and catastrophic nature:

Event	Likelihood	Impact	Comments
Multiple transformer failures at GXP's	Low	High	Emergency Generation Likely rolling blackouts Liaison with Transpower NZ Possible Civil Emergency.
220Kv tower failures	Low	High	Emergency Generation Likely rolling blackouts Liaison with Transpower NZ Possible Civil Emergency
Substation bus failure- Stoke, Kikiwa, and Islington	Low	High	Emergency Generation Likely rolling blackouts Liaison with Transpower NZ Possible Civil Emergency

Generation

The following events are considered to be of a major and catastrophic nature:

Event	Likelihood	Impact	Comments
Low SI Generation	Medium	Medium	Possible prolonged hot water cutting and rolling blackouts
Maui Gas Failure	Low	High	Maximum HVDC transfer likely may limit available capacity in South Island
Total system collapse	Low	High	Civil Emergency

CIVIL DEFENCE

Regional Plan

The Nelson Tasman Emergency Plan details the priorities and responsibilities for emergency, welfare, and utility services in the event of a Civil Defence Emergencies.

During a civil defence emergency, NTL will carry out its restoration procedures in accordance with this plan and normal operating practices, with priority to essential services, unless instructed otherwise by civil defence. Regular updates on the status of electricity supplies in the emergency area and restoration planning are provided to civil defence through the civil defence liaison person.

Where access to disaster areas is controlled by civil defence, and is required by NTL for the purposes of supply restoration then access permission will be requested from civil defence. Civil Defence may at any time take control of NTL's resources or order alteration to its restoration priorities.

National Plan

The National Civil Defence Plan Part Eleven ENERGY details the principles, priorities, and responsibilities of regional, and local civil defence plans (now often referred to as Emergency Management Plans) as well as generators, transmission, and distribution companies.

Network Tasman Obligations and Participation

NTL has obligations to meet under the National Civil Defence Plan as well as regional and local plans.

Copies of these documents are held at the Control Centre.

Essential Services

A list of essential services provided with line function services either directly or indirectly by NTL has been compiled by Nelson Tasman Civil Defence. Essential services will receive priority in restoration of service or alternatively the provision of standby generators (authorised by Civil Defence) in the event of either

- civil defence warning
- declared civil defence emergency
- major or catastrophic events related to either the NTL or TransPower networks

Liaison

In the event of a declared Civil Defence Emergency or warning impacting on electricity supply, NTL will provide a liaison officer at civil defence HQ. This person will act as the interface between Civil Defence and NTL.

DISASTER MANAGEMENT AND CONTROL

Emergency Management Team

For major events an Emergency Management Team will be formed with the prime objective of determining appropriate strategies and associated action plans, and communication plans for response and recovery. Meetings are to be held as required and directed by the team leader with minutes of meetings distributed to team members on a timely basis.

The Emergency Management Team will comprise:

CEO (Team Leader)

Network Manager

System Controller

Communications Officer

Chairman

TransPower representative (as appropriate)

Incumbent Retailer representative (Contact Energy)

Civil Defence or/and Local Body representatives (as appropriate)

Events for which the Emergency Management Team is to be formed include:

Civil Defence warnings or declared emergencies likely to result in a major loss of electricity supplies in the Nelson region for an extended period;

Major or catastrophic events on either the NTL or TransPower network likely to result in loss of electricity supplies in the Nelson region for an extended period;

Multiple generator failure likely to result in a loss of electricity supplies in the Nelson region for an extended period.

System Operator

The system operator controls fault restoration and electricity network disaster recovery operations in the field. System operators are fully trained in the operation of electricity networks and familiar with the layout and configuration of the NTL system.

They are also trained in health and safety aspects, statutory reporting and civil defence procedures.

The system operator under all expected normal outage conditions takes charge of supply restoration, public safety, and communication with the media.

NTL maintains 24 hour availability of system operator staff who remain within 20 minutes of the control centre at all times.

Control Centre

Electricity supply network operations are controlled from the control centre based in Richmond. This control centre is set up with sufficient communication and information resources to allow one or more system operators to diagnose and direct restoration procedures to field staff throughout the entire NTL supply area.

At the control centre the schematic representation of the high voltage distribution network in the area is represented by a system mimic diagram. This mimic is a paper based plan that is laid out on a cork tiled wall in the control room. All lines switches and major substations are represented on this mimic diagram and the status of all field switches and connections are recorded on the mimic through the use of indicator pins. All switch operations in the field are matched by corresponding indicator pin movements on the system mimic board. In this way the up to date status of the power system is continuously maintained by the system operator.

All field switch operations are also logged with timestamps in the control room operations log book.

As the power system in the area is effectively made up of five separate networks, then the mimic is in five separate parts, one mimic for each network.

The master for the system mimic is a CAD drawing file that is stored on the company's computer fileserver. As new lines are added to the system, the mimic is updated by ink markups. On a six monthly basis these ink alterations are copied back into the CAD master file. Other copies of the mimic may be printed out as required as hardcopy backups to the control room mimic or as portable schematics.

The control room 230V power is backed up by a 100kW diesel generator so that the control room may continue to operate on an indefinite basis in the event of major and protracted loss of electricity supply.

The generator and UPS system are tested on a weekly basis.

Alternate Control Centre

Control centre operations are set up so that they may continue to function following partial or even total loss of the existing control centre facilities

SCADA and PC network based systems operate as parallel information systems rather than essential series elements in the fault restoration operation. They are therefore not essential for ongoing fault restoration operations. The minimum resources for the operation of the control room are:

1. One telephone operating on the telecom network or cellphone
2. One repeater based radio telephone channel and base set
3. One system mimic covering the bulk area to be managed, preferably mounted on a wall.
4. One PC running GIS viewer software with a copy of current NTL GIS data files.
5. Using these items, an alternate control room can be setup within a relatively short timeframe in another building

Currently spares for item 3 above are held off site at the network manager's residence. The spares include a hardcopy and softcopy of the system mimic diagram complete with a list of the open switches and links on the HV network.

A spare radio repeater and base set is held by communications service provider Mt Campbell Communications Ltd.

GIS software and data is held on at least two laptop PC's within the company that are generally held physically separate from the existing control centre.

Possible alternate control centre locations are as follows:

- NTL Main Rd Hope building
- TransPower Stoke
- Nelson Electricity Haven Road
- Suitable room(s) incorporating a large clear wall space at another public building or private residence.

COMMUNICATION

Radio Telephone Network

NTL operates an extensive network of VHF voice radio telephone channels that give two way half duplex voice coverage between the Richmond Control centre and mobile units moving around almost all points on the power supply network. There are four repeater sites in the region as listed below:

Fringed Hill Nelson	Channel 1 - Half Duplex FM
Mt Murchison	Channel 2 - Half Duplex FM
Mt Campbell	Channel 3 - Half Duplex FM
Mt Burnett	Channel 4 - Half Duplex FM

In addition to the above the company operates a "simplex" radio telephone channel allowing communication between mobiles within close proximity.

The repeater sites are operated and maintained under contract by Mt Campbell Communications Ltd. Contracted services include emergency repairs to the radio systems and regular performance monitoring. All repeaters have a minimum of 12 hours reserve battery capacity in the event of power supply failure to the sites.

At the Richmond control centre a radio base station gives the operators simultaneous access to all radio telephone channels. By assigning the use of the radio channels to specific geographic areas and assigning control room operators the update rights of individual mimics, control room operations can be split to handle simultaneous faults in different supply areas if required.

In the event that the Control Centre is destroyed or inoperative use would be made of handheld VHF radios (5 available) or arrangements made at an alternate Control Centre. In addition NTL and Delta vehicles are fitted with VHF radio telephones.

In addition to the fixed radio repeaters at the sites detailed above, there is a spare repeater unit and antennas that can be loaded with appropriate crystals for the temporary erection of an alternative radio repeater on another hilltop should one of the fixed repeaters become out of service and inaccessible. Other equipment needed to erect an emergency repeater is a 12V car battery, a portable generator, battery charger and poles on which to mount antennas.

Telephone

Currently fault calls are received by contract fault call centres, operated under contract to NTL, and are switched in and out on a timetable basis to give a continuous availability. The call centre operations timetable is as follows:

Business Weekdays 08:00 – 17:00	Delta Utility Services - Hope
All other times	Call Care - Blenheim

Both call centres are equipped to handle many simultaneous incoming calls and although under normal conditions they operate with a minimum number of two operators, they have the

capability to expand to eight operators as demand requires. The Call Centre operators are trained to receive fault calls recording sufficient details for the caller to be individually identified and located, and carry out a small amount of fault symptom diagnosis in order to pass on the details to the correct field personnel. The Call Centres have direct line telephone contact with the Richmond Control Room via an unlisted telephone line into the control room.

All calls from the entire NTL supply area are received by the call centres. A free phone number 0800 508100 is advertised for all electricity related faults.

The Telecom NZ public switched telephone network is the sole carrier of all fault calls from customers to NTL. The Call centres are both remote from the supply area and therefore the telephone network is heavily relied upon not only within the Nelson region but also for its links to these remote centres as well.

In the event of a major Telecom network failure radio advertising would be used to notify customers of alternative arrangements for reporting faults depending on circumstances and communication systems available.

Cellphone

A number of cellphones are available for use in the event that the Telecom telephone network is down and the cellphone system is still operational.

INFORMATION SYSTEMS

GIS

Geographic Information on the system is at the main office IT centre with access to this available in the control room.

The GIS system contains comprehensive and accurate information on the location and electrical parameters of all components on the network including all poles and points of connection to all customers. Being in computerised form, the information can be queried and searched on any basis including geographic area. The location and contact details of all individual customers are stored in the system also. This system runs on PC screen's throughout the company's main office and in the control room. The system is therefore a valuable information store and processing resource for the system operator. The GIS system is updated on a daily basis and therefore represents the most current record held by the company.

SCADA

NTL has a computer based SCADA system (supervisory control and data acquisition system). This system has a master station located at the Richmond Control centre and remote terminal units located at some of the company's major zone substations and ripple injection plants. Communication to the outstations is by fibre optic landline and VHF radio.

The SCADA system provides remote monitoring of substation loads and remote control of substation switchgear and voltage regulators. Instantaneous access to conditions at various substations facilitates the safe and controlled transfer of load around the network without loss of supply or adverse affect on customers.

The SCADA system records and time tags all automatic switch operations at substations and also outputs alarms to the system operator whenever abnormal conditions exist at a substation. Unauthorised entry to a substation can also be reported via the SCADA system.

If the SCADA system were unavailable for any reason then the operator would carry out fault restoration procedures using the VHF radio telephone and the system mimic only. The SCADA system is not essential for the purposes of disaster recovery.

There are multiple copies of GIS and other critical files on laptops and the system is regularly backed up to CD's.

Operating Manuals, Procedures, and Reference Manuals

Copies of the instruction manuals for all types of automatic high voltage switchgear and voltage regulators that are used on the network are kept on file in the control room. Also sets of recent photographs of field plant and equipment are available in the control room for reference.

Access to the settings of control and protection equipment is available through a spreadsheet file on the PC network - G:\ENGINEER\NETWORK PROTECTION\SETTINGS.XLS.

The faults database may also be used for historical reference and is available via the PC network - G:\ENGINEER\ACCESS\ACCESS DATABASES\OUTAGES.MDB

RESOURCES

Network Tasman

After ensuring for the security and safety of family, NTL staff has been requested to report to the Control Centre following a declared natural disaster such as an earthquake. In the event that they cannot reach the Control Centre they are to report to the nearest civil defence sector and await transport to NTL. Clear identification and authorisation will be required by all staff under a declared Civil Defence Emergency

Approved Contractors

Approved contractors include:

- Delta Utility Services Ltd (Prime contractor);
- PowerTech Nelson Ltd
- Electroservices Ltd

Delta Utility Services Ltd

Delta Utility Services Ltd holds the contract for primary field response to all fault outages and can provide up to approximately 30 field staff. Contract services include:

- Provision of first and second level fault response staff on continuous basis
- Provision of fault vehicles to minimum NTL specification

All personnel performing fault response activities on the network are class approved for these functions by NTL and are required to keep current safety training as per industry standards. All front line fault staff are trained to NTL standards in the operation of all network equipment, and in the fault logging and reporting procedures. The faultmen are controlled by the NTL System Operator.

Generally the contracted resources of Delta Utility Services Ltd could maintain a continuous emergency repair operation for up to 48 hours. Further repair work beyond this time could be carried on a 9-10 hour day basis only. If 24 hour operation was still required then labour resource and possibly materials resource would need to be brought in to the job from outside NTL and Delta Utility Services.

Early assessment and appraisal of resource requirements will be essential to prevent overload to prevent limitations 24 to 48 hours following an event. In the event of a major earthquake it is likely that only about 50% of available resources will be available.

Other Approved Contractors

PowerTech and Electroservices have eight and two approved contractors respectively that could be called upon in an emergency.

Other Electrical Contractors

NTL has an operating agreement with other South Island lines companies to share resources during emergencies as and when available.

If these resources are insufficient it will be necessary to call on resources from other recognised power system contractors in New Zealand.

Use of local non-power system electrical contractors may also be required for customer installation requirements (cost allocation issues) or for assistance with other recovery teams.

Other Resources

In some instances the resources of civil contractors may be required to assist in the repair of pole foundations, cable trenching and in pole erection.

Emergency Stock

A list of emergency material stocks such as poles, transformers, line hardware etc is specified by NTL. This list not only specifies the items and stock levels of each required but it also specifies at which location these stocks are to be situated. This regional list takes into account the type of construction in each supply area, and also the possibility that road access to some areas could be blocked under certain crisis conditions. Stock levels are set around that level needed for a typical continuous restoration exercise lasting up to three days. This period being the expected maximum delay before stocks could be brought in to the area from sources outside the region. Given such a crisis it would be expected that external overload contracting resource would also be required.

Spares for one off critical items in the network such as large distribution transformers, voltage regulators and ripple injection plant equipment are included in the list.

PUBLIC AND MEDIA COMMUNICATION

Standard Procedure

Facsimile communication to the local radio stations under standard operating procedures and conditions is conveniently available to the system operator via a fax modem that is in the control centre PC. In the event of failure of the PC network, a fax machine with separate telephone connection is also located in the control room, together with copies of proforma media facsimile forms for manual transmission of faxes to the radio stations and newspaper.

Civil Defence and Catastrophic Network Events

In the event of a declared civil defence emergency or a major catastrophic event on either the NTL or TransPower network, media and public relations communication will be handled by the Communications Officer under the Emergency Management Team.

In the event of a failure of normal communication systems media communication will be via radio telephone from the control centre to Civil Defence HQ either to the NTL liaison officer or direct to the media at Civil Defence HQ. All media inquiries are to be routed to the NTL

Communications Officer under declared civil defence emergencies or major catastrophic events.

FINANCIAL

Implications

Civil defence or major catastrophic events affecting the NTL network are likely to have major financial implications.

The Emergency Management Team is to document and assess the likely impact and notify the Chairman and directors as soon as possible of the implications.

Authority Limits

Under Civil Defence or major catastrophic events prompt decision making will be essential.

The following delegated authority limits will apply:

Chairman & CEO	\$1,000,000
Network Manager	\$100,000
System Controller	\$50,000

Declared Civil Defence Emergencies

It is unlikely that in the event of a declared civil defence emergency any funding will be available from central or local government directly for restoration of the distribution network except for goods or services or property requisitioned under section 64 of the Civil Defence Act 1993. This could include the provision of standby generators to essential services.

Financial Records

The System Controller is to ensure records of all contractual services or material requested from external organisations that have a financial implication are documented and recorded along with the estimated commitment.

RECOVERY PLAN- NATURAL DISASTERS

Event, Expected Effects, and Recovery Plan

Event	Expected Effects	Recovery Plan
Earthquake	<p>O/H lines down due to land movement/subsidence</p> <p>Pole mounted transformers down</p> <p>UG cable fracture due to land movement/subsidence</p> <p>Damaged pole mounted substations</p> <p>Zone Substation damage:</p> <p>11kV Switchboards</p> <p>Transformer Bushings</p> <p>Feeder Cable fractures at building entry points</p> <p>Control Centre destroyed or damaged</p> <p>Computer network unavailable</p> <p>TransPower</p> <p>transmission line failure</p> <p>substation failure</p>	<ol style="list-style-type: none"> 1. Network Field Survey of 33kV Lines Cables Zone Substations 11kV Feeders Distribution Transformers 2. Forward planning of field manpower and materials resources 3. Forward planning of control room operator roster. 4. Liaison with TransPower to ascertain Supply availability 5. Liaison with Civil Defence 6. Restoration to take into account critical customer priority 7. Possible relocation of Control Centre or setup second remote control room at alternate location 8. Repair priorities by Network Hierarchy.
Cyclone	<p>Trees over lines</p> <p>Lines blown over</p> <p>Pole mounted transformers down</p> <p>Drop Leads off OH Transformers</p> <p>Lateral movement of poles near parallel ditches/cuttings</p> <p>Zone Substation outdoor bus damage from flying debris</p> <p>Pole Flooding (see Flooding)</p>	<ol style="list-style-type: none"> 1. Consider holding off field work until storm abates. 2. Network Survey of affected OH lines by Helicopter 3. Forward planning of field manpower and materials resources 4. Forward planning of control room operator roster. 5. Liaison with TransPower to ascertain supply availability 6. Liaison with Civil Defence 7. Restoration to take into account Critical Customers 8. Restoration to take into account critical customer priority 9. Repair priorities by Network hierarchy
Major Flood	<p>Pole washouts particularly near rivers</p> <p>Padmounts and service box failure</p> <p>Particularly susceptible areas:</p> <p>Central Takaka</p> <p>Annesbrook Tahuna</p> <p>TransPower Stoke Sub</p> <p>Stoke Ripple Plant</p>	<ol style="list-style-type: none"> 1. Network Survey by Helicopter - assess access as well as network damage. 2. Possible forward resource and manpower planning if damage widespread. 3. Possible switch off HV Feeders if padmounts flooded. 4. Liaison with Civil Defence 5. Repair priorities by Network Hierarchy.
Snow Storm	<p>Possible limitation of Bulk Supply (TransPower 220kV lines affected)</p> <p>Damage to 11kV OH Feeders:</p> <p>Broken Poles</p> <p>Broken crossarms</p> <p>Broken Conductors</p> <p>Feeder tripping due to snow unloading</p> <p>Overhanging trees</p> <p>Susceptible Areas</p> <p>Murchison</p> <p>Kikiwa</p> <p>Takaka Hill</p> <p>Mt Campbell</p>	<ol style="list-style-type: none"> 1. Consider holding off field work until storm abates. 2. Network Survey of affected OH lines by Helicopter 3. Forward planning of field manpower and materials resources. 4. Forward planning of control room operator manning. 5. Liaison with TransPower to ascertain supply availability 6. All Field Vehicles to be 4WD. 7. Special requirements for food and clothing of Field Staff. 8. Possible delayed restoration if storm ongoing.
Lightning Storm	<p>Zone Substation Damage</p> <p>33kV Bus Insulators and Arresters</p> <p>Possible Zone Substation Transformer breakdown</p>	<ol style="list-style-type: none"> 1. Consider holding off field work until storm abates. 2. Centralise control in control room. 3. Possible split operation geographically. 3. Consider transfer of call reception to control

	Large number of distribution sub fuses blown Some damaged distribution transformers 11kV cable terminations at overhead line connection points.	<ul style="list-style-type: none"> 4. room. 4. Forward planning of field manpower and materials resources. 5. Forward planning of control room operator manning. 6. Monitor stocks of Fuse links and distribution transformers.
Landslips	Loss of 33kV OH supply to Founders and Nelson Electricity Loss of Bulk Supply Loss of Hope 33kV Circuit Damage to Stoke Substation 33kV Bus Damage to Stoke Ripple Plant.	<ul style="list-style-type: none"> 1. Restoration of 33kV via alternative routes where available. 2. Emergency reconstruction of OH line possibly on new route. 3. Use helicopter for line survey on back hill country feeder routes.
Large Forest Fire	Loss of HV feeder lines through crossarm fire, pole damage, melted conductors, carbon contamination Loss of Distribution transformers Loss of Bulk supply through EHV transmission circuit damage Susceptible Areas: Brook St Maitai - 33kV to Founders Atawhai 11kV Feeders Dovedale Motueka Valley 11kV Feeders Richmond Hills 11kV Spur lines Mahana - 11kV Feeders Golden Downs - 11kV Feeders	<ul style="list-style-type: none"> 1. Liaise with Civil Defence if necessary 2. Liaise with rural fire network during fire control operations. May require feeder shutdowns 3. Reinforce control of information releases and field staff comment. 4. Restoration may be delayed due to access constraints. 5. Possible restoration by constructing bypass line route.

RECOVERY PLAN-MAJOR OR MULTIPLE NETWORK FAILURE

Standard Procedures

Standard Operating Fault Management

The fault restoration management procedures and systems are designed to handle all expected faults from simple single contingency incidents to multiple simultaneous faults spread out over the entire network area. Basic procedures are followed in all incidents, but operations are split and resources added as demand requires. The control centre has the capability to operate to restore faults in three supply areas simultaneously. If further geographic splits are necessary or faults occur in all supply areas simultaneously then additional temporary control rooms can be setup.

Under typical network fault procedures, if a fault affecting the HV network or a major section of LV network is encountered, then the rostered system operator is notified and he immediately makes his way to the control room. Once in the control centre the system operator takes full charge of the fault identification, isolation and restoration process, informing call centres and media of outage area and restoration progress, and calling in and dispatching field resources as required.

Restoration Priorities

Where a large number of network faults have occurred or in situations where the supply capacity has been limited and is likely to remain limited for more than 12 hours, then restoration activities are prioritised to restoring power supply to essential services. Following restoration of supply to essential services priority will be given to critical customers and then network hierarchy detailed below.

Methods of restoration of supply to such customers may be via the distribution network if an 11kV feeder supply is available or by dedicated 11kV supply under conditions of limited power supply availability. Alternatively temporary on site generation may be utilised. Generators may be supplied by either the customer themselves or by NTL.

Under normal conditions restoration procedures are based on the following network hierarchy

33kV Feeders

Zone Substations

11kV Feeder Lines/Cables

Distribution Substations

Catastrophic Events

Major Zone Substation Failures

The NTL network generally has n-1 security in the transformers at each of its zone substations. This means that no interruption of supply other than that required for switching would be required for the following:

- Loss of single transformer
- Loss of one side of 33kV busbar
- Loss of one side of 11kV indoor switchboard.

The network is not designed to provide full supply availability immediately after the following events:

- Loss of both transformers
- Total loss of 11kV switchboard
- Total loss of 33kV Busbar
- Total loss of entire substation.

The fault events above have a very low probability of occurrence, however they could result from a deliberate act such as sabotage or arson, from a major circuit breaker malfunction, or from an act of God such as a massive earthquake or direct lightning strike.

In general, the network is not designed to be able to provide backup for either the loss of an entire 11kV indoor switchboard or the total loss of a zone substation, and as a result loss of supply to some customers would be inevitable in these cases until repairs were effected.

Where possible, supply would be made to the area via neighbouring substations. Load control and or rolling shutdowns to ration available capacity would then be effected in the remaining area.

In the event of total loss of a zone substation restoration efforts would focus on rebuilding a make shift substation utilising a transformer from a substation that was not carrying abnormal load. The make shift substation would have a single transformer with single 33kV circuit breaker on overhead 33kV bus. The 11kV feeder cables would be re-terminated onto two new temporary ground mounted oil switchgear units – Extensible Andelect SD3. These 11kV switch units are held in emergency stock at the Hope depot. Each of these switch units would be directly connected to the transformer. Earth fault protection would be effected via the transformer NCT and a relay tripping the 33kV circuit breaker. Overload protection would be set at 400A (8MVA) for each transformer. Substation load beyond 16MVA would be temporarily switched away to adjoining substations. The estimated time to complete this work is 72 hours.

In the event of the loss of an indoor 11kV switchboard at a major zone substation, two Andelect type SD3 + SD oil switch units would be installed in the substation switchyard with each of the available transformers connected to them, and operating under split bus solo transformer

operation. The earth fault protection would be by means of the transformer NCT directly tripping the 33kV CB. Overload protection would be set at 400A (8MVA) for each transformer. Substation load beyond 16MVA would be temporarily switched away to adjoining substations. The estimated time to complete this work is 48 hours.

During the emergency repair operations, localised load limiting would be necessary. The steps in this process of 3.1 above would be followed. Regular media reports would also be made.

Multiple Underground Feeder Failure

In the event of multiple underground feeder failure, supply would be restored via available alternative routes where possible. Repair efforts would then focus on locating and repairing the faulted cables. Typically a fault location and cable repair exercise will take 12 hrs. One crew would be assigned to each faulted cable section. Simultaneous cable failures may require resource external to Delta to be deployed.

During the period of the repair operations, localised load limiting may be necessary. The steps in this process of 3.1 above would be followed. Regular media reports would also be made

Ripple Injection Plant Failure

NTL operates one ripple injection transmitter in each bulk supply region. These are used to switch storage type loads such as domestic and commercial water heaters and space heaters. They are also used in some areas for meter tariff register switching. The worst case scenario is failure of a plant after it has operated to switch off all controllable loads.

In the event of a failure at a plant immediate activity would be focussed on finding and rectifying the fault in the existing equipment. Limited spares are held for all plants. A spare transmitter is held by supplier, Landis and Gyr, in Auckland. Limited spares are available for the coupling cells. A media message would inform customers that they may run out of hot water or that their night storage heaters may go cold within the next 12 – 36 hours. Energy retailers would also be informed that meters might not have been switched.

A media message would inform customers that they may run out of hot water or that their night storage heaters may go cold within the next 12-36 hours. Energy retailers would also be informed that meters might not have been switched.

Fire - Special Procedures

In the event of fire, special procedures are needed supplementing normal outage restoration activities.

These may include the following:

- Isolation of the affected area.
- Liaison with fire control officers to allow fire control.
- Restoration of affected supplies not in the fire area via alternative routes where possible.
- Field assessment of damage to network equipment.
- Formulate repair plans, considering new line routes if fire area likely to be inaccessible for extended period.
- Zone substation fire
- Control Room Fire refer 'Control Centre Transportability'

Oil Spill - Special Procedures

In the event of oil spill, field resources will be deployed. Activities will focus on the following priorities:

1. Shutting off the source of spilt oil.
2. Containment of spilled oil.
3. Removal of contaminated soils.
4. Reporting to local authorities.

Where oil has been spilled into waterways, professional help may be employed to control oil movement and effect cleanup operations.

RECOVERY PLAN- TRANSPOWER BULK SUPPLY FAILURE

Situations may arise where the supply capacity into the distribution network is constrained.

These may be due to one or more of the following:

1. component failure on the TransPower transmission network
2. unavailability of generation
3. or reduced capacity of a TransPower bulk supply substation.

Specific credible incidences that may cause this are as follows:

Event	Bulk Supply Areas Affected	Repair Time	% Capacity Available
Loss of one 33kV Transformer -Stoke	Stoke	10 hrs	100
Loss of 220kV Transmission Tower Kikiwa - Stoke	Stoke	48 hrs	20
Loss of double circuit Transmission Tower Islington – Kikiwa	Stoke, Motueka, Motupipi	48 hrs	70

In these situations NTL is in the position of managing the total electrical load on the local electricity network to within the supply capacity available. The task reverts to a supply allocation and consumer communications exercise.

Generic tasks would include the following:

- Shutdown all controllable load (typically water heating via ripple control)
- Activate Rolling Outage Plan to prioritise available supply to feeders with essential services and critical customers
- Negotiate with large customers to shutdown or reduce load.
- Run media campaign for conservation of electricity
- System Operator to act in advisory capacity with Emergency Management Team

APPENDIX N

N. PROCEDURES FOR RECORDING OUTAGE INFORMATION FOR REGULATORY DISCLOSURE

Reliability Recording Policies and Procedures

For the purposes of compiling annual SAIDI and SAIFI data:

- a high voltage outage on the distribution network is defined as an event resulting in loss of supply to any number of consumers for a duration of more than one minute
- only high voltage outages (6.6kV and above) resulting from de-energisation of any high voltage feeder or conductor are included in SAIDI & SAIFI statistics
- both planned and unplanned events are included within high voltage outage statistics
- all high voltage outages are managed through NTL's control room by a qualified NTL system operator
- the faults and maintenance contract between the company and its faults contractor, Delta, obligates both parties to manage all outage events centrally through the control room.
- All HV fault switching operations are recorded by the system operator in the control room log at the time the activity takes place. This provides a detailed record of the switching events for future reference.

Customers affected by operation of a distribution system high voltage protection device can be divided into:

1. Those within the core fault area (ie. who won't have supply restored until the necessary line repairs are completed)
2. Those outside the immediate fault area (ie. who can have power restored through co-ordinated switching activity)

To calculate the customer minutes lost under each fault event, each event is approximated as a maximum two step restoration process. This is in keeping with the philosophy of fault restoration which relies on the following a sequential process for supply restoration:

1. Identification, isolation and minimisation of the core fault area.
2. Restoration, through switching, of supply to areas not immediately within the core fault area
3. Making repairs and restoration of the core fault area.

The switching and recording process is managed by a NTL system operator using NTL's Geographical Information System (GIS). To record outage data the operator draws geographical selection polygons around all sections of the high voltage line affected by the fault event. The software is then used to select and identify all the distribution transformers within the fault area. A query is then made into NTL's customer connection database to find and list all customers connected to those transformers affected by the fault event.

This data is then used in the following formula to calculate the total customer minutes for a fault event:

$$\begin{aligned} & \text{Total No. of customers initially affected} \times (\text{Time Unfaulted Area restored} - \text{Time of Initial Interruption}) \\ & + \text{No. of Fault area customers} \times (\text{Time Fault Area restored} - \text{Time Unfaulted Area restored}) \end{aligned}$$

Planned and unplanned events use essentially the same recording process however by nature, planned interruptions can be identified to a set of consumers and a known area in advance. The total customer minutes for a planned interruption are thus calculated using the following formula:

Total No. of customers interrupted x (Time Interrupted Area restored – Time of Initial Interruption)

The system operator records details of all outage events in the NTL Outage Database. This is an access database that remains on line in the control room. Each planned or unplanned event forms a one record entry into the database. The Outages Database is subject to NTL's normal electronic file backup and security protocols.

The Outage Database records the following data fields for each event:

1. Date
2. ID number of the protective device that has operated (allows identification of the HV feeder and area affected)
3. Area: (Text description of area affected)
4. Description; (Text description of fault cause and type – recorded once known)
5. Outage type (Shutdown or Fault)
6. Area Class (Urban or Rural)
7. Fault Class (Overhead or Underground)
8. Fault Voltage (6.6, 11, 33kV)
9. Outage Region (Stoke, Motueka, Golden Bay, Kikiwa, Murchison)
10. Time of Initial Interruption
11. Time Unfaulted Area Restored
12. Time Fault area restored
13. Customers (ICP's) in Total Area (recorded post event)
14. Customers (ICP's) in Fault area (recorded post event)

Unless otherwise stated all data is recorded on line by the system operator at the time of the event.

The outage database is queried on an as needed basis by NTL's Network and Operations Managers and summary outage statistics are prepared and provided to NTL's CEO and Board of Directors on a monthly basis. Annual outage statistics are prepared and independently audited for regulatory reporting purposes. The summary statistics are recorded on a cumulative basis and are used for comparative analysis and form a key input into NTL annual Asset Management Planning process. Annual data is also reported against NTL's SCI reliability targets. These targets are negotiated annually with the Network Tasman Trust.

APPENDIX O

O. INFORMATION DISCLOSURE SCHEDULES

Schedule 11a	Report on Forecast Capital Expenditure
Schedule 11b	Report on Forecast Operational Expenditure
Schedule 12a	Report on Asset Condition
Schedule 12b	Report on Forecast Capacity
Schedule 12c	Report on Forecast Network Demand
Schedule 12d	Report on Forecast Interruptions and Duration
Schedule 13	Report on Asset Management Maturity